

# Vermont Nursing Home Medicaid Reimbursement Methodology



## Summary Assessment of Current System & Reform Recommendations

*Submitted By:*  
**THE PACIFIC HEALTH POLICY GROUP**

**January 4, 2007**

**TABLE OF CONTENTS**

**Introduction.....2**

**I. Assessment of Current System .....4**

**II. Alternative Rate Setting Models .....17**

**III. Task Force Recommendations.....58**

## INTRODUCTION

The Pacific Health Policy Group (PHPG) was retained in August 2006 to perform a study of Vermont's Medicaid reimbursement methodology for nursing facilities. The study was conducted under the aegis of a Task Force comprised of representatives from the Agency of Human Services (AHS) and the Vermont Health Care Association. The scope of the study included all components of the current Principles of Reimbursement, with the exception of the case mix methodology.

PHPG facilitated a series of meetings in September, October and November, during which Task Force members assessed the current system, in terms of its strengths and weaknesses, evaluated alternative rate setting models and developed recommendations for enhancing the system's ability to recognize and reimburse nursing facility costs.

This report includes, as its first two chapters, two earlier, interim reports: Summary Assessment of Current System, issued in October, and Assessment of Alternative Reimbursement Models, issued in November. Chapter Three of this report contains the Task Force's final recommendations.

A listing of Task Force members and other meeting attendees is provided on the following page.

# Nursing Facility Reimbursement Study Task Force

## State of Vermont Representatives

- Patrick Flood, Commissioner
  - Department of Disabilities, Aging and Independent Living
- Kathleen Denette, Rate Setting and Auditing Chief
  - Division of Rate Setting
- Allan Merritt, Agency of Human Services, Asst. Agency Financial - Operations Manager

## Vermont Health Care Association (VHCA) Representatives

- Thomas Farnan, Director of Reimbursement, Genesis Healthcare
  - Representing for-profit facilities
- Richard Morley, Administrator, Woodridge Nursing Home
  - Representing non-profit facilities
- Patricia Russell, Kingdom Care Homes
  - Representing independent owners

### *VHCA Alternates:*

- Tom DePoy, Vice President of Operations, CPL Subacute
  - Representing for-profit facilities
- Neil Gruber, Administrator, Helen Porter Healthcare and Rehabilitation Center
  - Representing non-profit facilities
- Phil Condon, Franklin County Rehab Center
  - Representing independent owners

## Other Task Force meeting attendees

Mary Shriver	Executive Director, VHCA
Tom Rice	Brookside – Bradford and Green Mtn. Nursing Homes
Dana Kittel	Kittel, Branagan and Sargent
Andy Bachand	Kittel, Branagan and Sargent
Brad Ellis	Vernon Green Nursing Home
Brooks Chapin	Menig Extended Care
Patricia Elias	Division of Rate Setting
Leslie Wisdom	Division of Rate Setting
Mary Lou Campbell	Mt. Ascutney Hospital and Health Center
Susan Gretkowski	MMR
Scott West	Birchwood Terrace
Claudette Werner-Poorman,	Crescent Manor
David Sanville	GMC-MECV
Joan Senecal	Deputy Commissioner, Department of Disabilities, Aging and Independent Living

# CHAPTER I - ASSESSMENT OF CURRENT SYSTEM

## Overview

Vermont uses a prospective case-mix payment system for nursing facilities. Rates are established in advance of service delivery, based on allowable, facility-specific per diem costs in the base year, as submitted through annual cost report filings and subject to a series of limitations and ceilings. Base year costs are inflated annually, using various components of the Nursing Home Market Basket (NHMB) Index.

Vermont's current base year is Calendar Year 2002. This base year was actually put into effect in 2005.

Certain cost centers are subject to an occupancy adjustment, meaning per diem costs are adjusted to reflect a minimum occupancy level<sup>1</sup>. The occupancy adjustment was relaxed by the legislature for State Fiscal Year 2007, but remains an issue of significant concern to the industry, as discussed in the next section.

Vermont's rate setting system includes provisions for extraordinary financial relief. A facility may request extraordinary financial relief when its fiscal position places it in immediate danger of being unable to continue operations. Currently, five of the forty Vermont nursing facilities receive payments under the extraordinary financial relief provisions; all five applied for relief in the past twenty-four months. (It is the industry's belief that more facilities would have applied had the legislature not acted to relax the occupancy adjustment requirement.) Three other facilities receive legislatively mandated financial relief.

Payment rates are developed by application of specific rules for each of the following cost centers:

- Nursing Care Costs
- Resident Care Costs
- Indirect Costs
- Director of Nursing
- Property & Related
- Ancillaries

### Nursing Care Costs

The Nursing Care cost center reimburses facilities for nurse and nurse aide wage and benefit expenses. This includes training time for nurse aides as mandated under federal OBRA rules (but not other training-related expenses).

---

<sup>1</sup> Facilities with 20 or fewer beds are not subject to the occupancy adjustment. However, as of October 2006, no facilities in Vermont were below this threshold.

Vermont employs a version of the 1992 RUGS-III classification system to make case-mix adjustments to this cost center in accordance with the estimated resources required to serve nursing home residents. Per Diem payments are generally limited to the lesser of a facility's actual costs or 115 percent of the costs for the median facility in the state. Due to the legislature's recent action, Nursing Care costs are not currently subjected to an occupancy adjustment.

Salary and benefit costs for the Director of Nursing are treated as a stand-alone cost center and are not subject to any ceilings or adjustments. (The cost is addressed here for simplicity purposes.)

Table I-1 below briefly summarizes the major elements of the Nursing Care cost center<sup>2</sup>.

**Table I-1 – Nursing Care Cost Center**

Component	Approach
Case mix weighting	<ul style="list-style-type: none"> <li>✓ 44 RUGS classes</li> <li>✓ Quarterly average scores of Medicaid-approved residents</li> </ul>
Per diem case mix limits	<ul style="list-style-type: none"> <li>✓ Lesser of Nursing Care cost/case mix-point or Median + 15 percent*</li> </ul> <p style="margin-left: 20px;">*VT statute provides for one facility in the state to receive Median + 35 percent</p>
Applicable costs	<ul style="list-style-type: none"> <li>✓ Nurses/Aides – salary/benefits; contracted staff; OBRA training</li> <li>✓ Director of Nursing (separate; not subject to ceilings)</li> </ul>
Occupancy adjustment	N/A
Inflator	<ul style="list-style-type: none"> <li>✓ Wage/salary and employee benefit components of Nursing Home Market Basket (NHMB)</li> </ul>

Resident Care Costs

The Resident Care cost center reimburses facilities for wage and benefit expenses associated with direct care personnel other than nurses, as well as food, vitamin and food supplement, and utility costs. Per Diem payments are generally limited to the lesser of a facility's actual costs or 105 percent of the costs for the median facility in the state. Facilities are currently subject to an occupancy adjustment of 90 percent.

Table I-2 on the next page briefly summarizes the major elements of the Resident Care cost center.

---

<sup>2</sup> The cost center summaries do not include all of the detailed adjustments and rate modifications outlined in the Principles of Reimbursement.

**Table I-2 – Resident Care Cost Center**

Component	Approach
Per diem calculation	<ul style="list-style-type: none"> <li>✓ Lesser of facility's base year allowable costs or Median + 5 percent*</li> </ul> <p style="margin-left: 20px;">*VT statute provides for one facility in the state to receive Median + 20 percent</p>
Applicable costs	<ul style="list-style-type: none"> <li>✓ Food, vitamins, supplements</li> <li>✓ Utilities</li> <li>✓ Activities personnel and supplies</li> <li>✓ Medical Director, Rx/Geriatric/Psych Consultants</li> <li>✓ Counseling personnel, chaplains, art therapists, volunteer stipends</li> <li>✓ Social service worker</li> <li>✓ Employee physicals</li> <li>✓ Wages for dining assistants (actual assist time)</li> <li>✓ Fringe benefits, including day care</li> <li>✓ Other, as prescribed by director</li> </ul>
Occupancy adjustment	<ul style="list-style-type: none"> <li>✓ 90 percent</li> </ul>
Inflator	<ul style="list-style-type: none"> <li>✓ Wages/salaries, benefits, food, utilities – relevant component of NHMB</li> <li>✓ Other – NE CPI All Items</li> </ul>

Indirect Care Costs

The Indirect Care cost center addresses all other expenses associated with operating the facility, except Property & Related costs and a small number of Ancillary costs. Per Diem payments are generally limited to the lesser of a facility's actual costs or 100 percent of the costs for the median facility in the state. Facilities are currently subject to an occupancy adjustment of 90 percent.

Table I-3 on the next page briefly summarizes the major elements of the Indirect Care cost center.

**Table I-3 – Indirect Care Cost Center**

Component	Approach
Per diem calculation	✓ Lesser of facility's base year allowable costs or the median*  *VT statute provides for special hospital-based NF's and other qualifying facilities to receive 137 percent of the median
Applicable costs	✓ Fiscal services ✓ Administrative services and professional fees ✓ Plant operation and maintenance ✓ Grounds ✓ Security ✓ Laundry and linen ✓ Housekeeping ✓ Medical records ✓ Cafeteria ✓ Seminars, conferences and training, except as noted ✓ Dietary, excluding food ✓ Motor vehicle ✓ Clerical, including ward clerks ✓ Transportation, excluding depreciation ✓ Insurances, as defined ✓ Office supplies/telephone ✓ Conventions and meetings ✓ EDP bookkeeping/payroll ✓ Fringe benefits, including child day care ✓ Other expenses not specified for inclusion in another cost category
Occupancy adjustment	✓ 90 percent
Inflator	✓ Wages/salaries, benefits – relevant component of NHMB ✓ Other – NE CPI All Items

Property & Related Costs

The Property & Related cost center addresses expenses associated with the depreciation of assets, interest payments, leasing/rental payments, equipment costs, insurance and mortgage amortization costs. Unlike the preceding cost centers, Property & Related costs are re-determined each year based on a facility's most recently settled cost report. (In 2006, rates were established using 2004 cost report data – the most recent settled year.)

Property & Related costs are currently subject to a 90 percent occupancy adjustment.

Table I-4 below summarizes the major elements of the Property & Related cost center.

**Table I-4 – Property & Related Cost Center**

Component	Approach
Per diem calculation	✓ Facility's allowable costs
Applicable costs	<ul style="list-style-type: none"> <li>✓ Depreciation on buildings and fixed equipment, major movable equipment, minor equipment, computers, motor vehicle, land improvements and amortization of leasehold improvements and capital leases</li> <li>✓ Interest on capital indebtedness</li> <li>✓ Real estate leases and rents</li> <li>✓ Real estate/property taxes</li> <li>✓ All equipment irrespective of whether it is capitalized, expensed or rented</li> <li>✓ Fire and casualty insurance</li> <li>✓ Amortization of mortgage acquisition costs</li> </ul>
Occupancy adjustment	✓ 90 percent

Ancillaries

The Ancillaries cost center addresses expenses related to therapist services, medical/incontinence supplies, non-legend drugs and dialysis transportation. Like the Property & Related cost center, Ancillary costs are re-determined each year based on a facility's most recently settled cost report.

Table I-5 below summarizes the major elements of the Ancillaries cost center.

**Table I-5 – Ancillaries Cost Center**

Component	Approach
Per diem calculation	<ul style="list-style-type: none"> <li>✓ Therapies – cost-to-charge ratio</li> <li>✓ Other – facility's allowable costs</li> </ul>
Applicable costs	<ul style="list-style-type: none"> <li>✓ PT/OT/Speech/Respiratory Therapy services and supplies (excluding oxygen)</li> <li>✓ Medical supplies, including IV fluids/solutions, oxygen, disposable catheters, incontinent supplies, catheters, colostomy bags, drainage equipment, trays and tubing</li> <li>✓ Non-legend drugs</li> <li>✓ Incontinent supplies and personal care items</li> <li>✓ Dialysis transportation</li> <li>✓ Overhead costs related to ancillary services and supplies</li> </ul>
Occupancy adjustment	N/A

### Comparison to Other States

As part of the assessment process, Task Force members examined summary-level information on other states' reimbursement systems. While many of the generic components of the Vermont system (e.g., case mix adjustment and median-based cost center ceilings) were observed to be in use in other states, the Task Force concluded that simply comparing individual rate setting characteristics, as described in regulation, could yield misleading findings. For example, a state could have a very stringent (high) occupancy adjustment defined in rules, but might couple this with an easy process for having the adjustment waived on a facility-by-facility basis. In such a system, the impact of the occupancy adjustment might actually be less than in a state with a lower adjustment that is rigidly enforced.

### Vermont Nursing Home Industry

The state of Vermont has been engaged in a gradual transformation of its long term care system, beginning with the passage of Act 160 ten years ago and continuing through the implementation of the Choices for Care Medicaid waiver program in October, 2005. As a result of these and other initiatives, Vermont is among the most progressive states in the country with regard to the promotion of individual choice and facilitation of community-based care.

While demand for long-term care services has gradually increased, nursing facility utilization has slowly declined. Over the last ten years, the number of licensed nursing facility beds has decreased by 11 percent, or 419 beds. Between 1998 and 2006, Medicaid nursing facility utilization decreased by 10.6 percent. Over the same period, the number of individuals served by the state's home and community based waiver steadily increased. Between 1998 and 2006, the number of individuals served by Vermont's HCBS waivers for older people and people with disabilities more than doubled (871 to 2,382<sup>3</sup>), while program expenditures for waiver services quadrupled.

Vermont's nursing homes currently operate at an aggregate occupancy rate of 91.27 percent<sup>4</sup>, down from 94.3 percent in SFY 1997, but up slightly from 90.1 percent in SFY 2002. Six facilities experienced an occupancy rate below 85 percent in Calendar Year 2005, while twelve facilities maintained occupancy in excess of 95 percent in the same year.

Even as the state pursues community-based alternatives for care, it is important to recognize that quality nursing facilities remain an integral part of the system. A significant portion of the long term care population will continue to require a level of care that can only be safely and efficiently delivered within a nursing facility. This includes persons who today are receiving care at home or in a community setting, but who may eventually require a more intensive level of service.

---

<sup>3</sup> Unduplicated recipient counts for March 1998 through February 1999 and July 2005 through June 2006

<sup>4</sup> Occupancy as of July 2006

The demand for nursing home beds is not evenly distributed across the state, and certain portions do have more nursing home beds than are needed. However, nursing facilities are constrained in their ability to adjust rapidly to changing conditions. The market for nursing home beds is nearly a monopsony, with a single buyer – Medicaid – accounting for around two-thirds of purchased days. Nursing homes also are “fixed businesses”, with bricks and mortar assets that cannot be relocated from declining markets to growing markets as conditions change.

Even in over-bedded communities, nursing facilities serve an important role in supporting local economies. Statewide, nursing facilities employ more than 3,000 full-time equivalent individuals. A nursing facility is frequently one of the largest employers in small communities.

The role of employer is becoming a more challenging one for nursing homes, as well as other health care providers, with regard to the recruitment and retention of health care professionals. While steps have been taken by the Legislature to increase wages for certain health care staff, nursing facility representatives report that finding qualified staff continues to be an issue. Nursing facility representatives also report a link between staff turnover and the quality of care a facility is able to provide.

Financial measures compiled by the Vermont Division of Rate Setting provide additional insight with regard to the fiscal condition of the nursing home industry. A summary of certain key measures is presented in Table I-6 on the following page.

As the table indicates, nursing facility losses are increasing. In State Fiscal Year 2005, twenty-six nursing homes, nearly two-thirds of the total, reported operating losses. Nine facilities reported losses at levels in excess of ten percent of revenues. And, as noted earlier, five of the state’s forty Medicaid-participating nursing facilities are receiving extraordinary financial relief as a result of fiscal crises.

**Table I-6 – Vermont Nursing Facility Financial Measures**

Measure	SFY 2000	SFY 2001	SFY 2002	SFY 2003	SFY 2004	SFY 2005	Average Annual Percentage Change
Expenses	\$ 164,358,604	\$ 174,121,020	\$ 190,844,466	\$ 193,492,177	\$ 204,858,601	\$ 231,774,525	7.1%
Revenues	\$ 162,727,665	\$ 181,784,761	\$ 190,070,682	\$ 192,127,782	\$ 199,062,323	\$ 222,505,634	6.5%
Total Net Revenues	\$ (1,630,939)	\$ 7,663,741	\$ (773,784)	\$ (1,364,395)	\$ (5,796,278)	\$ (9,268,890)	41.6%
Nursing FTEs	2,102	2,094	2,093	2,067	2,012	2,144	0.4%
Total FTEs	3,308	3,368	3,400	3,321	3,225	3,481	1.0%
Average Daily Census	3,153	3,064	3,051	3,003	2,988	2,945	-1.4%

*FTE: Full-Time Equivalent*

*Sources: Medicaid Nursing Facilities in Vermont: Fact Book, January 2006*

*State of Vermont, Division of Rate Setting*

*SFY05 Data, as compiled by Division of Rate Setting*

## Reimbursement System Strengths & Weaknesses

### Assessment Criteria

Vermont defines five objectives for the nursing facility reimbursement system in statute (33 VSA Chapter 9 §901). Specifically:

1. Maintain an equitable and fair balance between cost containment and quality care in nursing homes
2. Encourage nursing homes to admit persons without regard to their source of payment
3. Provide an incentive to nursing homes to admit and provide care to persons in need of comparatively greater care
4. Be manageable administratively for both the state and nursing homes
5. Prevent unnecessary cost increases

With these objectives in mind, PHPG asked Task Force members at their initial meeting in September to describe the current reimbursement system's strengths and weaknesses, both overall and within the five major cost centers (Nursing Care, Resident Care, Indirect Care, Property & Related and Ancillaries). The members were asked to consider strengths and weaknesses in terms of:

- Access and Quality
- Cost Recognition
- Equity
- Efficiency
- Administration

The member's responses are presented below. The major strengths and weaknesses are described in narrative form; the weaknesses, or concerns, are also summarized in the table at the end of the section. The table further identifies the cost centers affected by individual items of concern. In some cases, every cost center is affected, while in others the impact is concentrated in a single cost center.

### Strengths

The current reimbursement system includes two mechanisms – facility-specific rates and case mix adjustment – to encourage access and quality of care. Task Force members consider these to be strengths, along with the system's broad recognition of the costs that contribute to overall per diem expenses (although Task Force members do not always agree with the categories in which some costs are placed, as discussed in more detail below). Task Force members also are generally satisfied with the methodology used to reimburse Property & Related and Ancillary costs.

The various administrative elements of the system – Principles of Reimbursement, cost reports and MDS filings – are viewed as straightforward and not unduly burdensome. However, the slow pace of cost report auditing, combined with only periodic rebasing

raises the question as to whether one component or the other – filing or auditing – could be streamlined.

### Weaknesses

Task Force members identified a number of weaknesses within the reimbursement system as currently configured, all of which are believed to be contributing to the growing losses experienced by the industry in recent years.

***Occupancy Adjustment:*** The Vermont legislature earlier this year enacted a provision to remove the occupancy adjustment from the Nursing Care cost center and lower it from 93 to 90 percent for the other cost centers subject to the adjustment. However, this provision is effective only for SFY 2007, after which the system will revert to pre-existing rules unless additional action is taken. If the former occupancy adjustment rules are reinstated, the Task Force believes the impact on nursing facilities will be severe. (Prior to implementation of the new rules, the Agency estimated that relaxation of the occupancy adjustments in SFY 2007 would increase Medicaid expenditures for nursing facility care by \$1.4 million.)

To some degree, the occupancy adjustment issue reflects two broader challenges for the state and industry. First, the health care system relies on nursing homes to keep empty beds available for patients being discharged from a hospital. If beds are not readily available for these individuals, they will have to remain as inpatients, using beds needed for acute care admissions.

The second challenge relates to the transformation of long term care within the state. Under Act 160, Vermont made a commitment to increase the availability of HCBS services, which had the corollary effect of reducing the need for nursing home beds. However, the reimbursement system has no mechanism (such as financial incentives) for encouraging the state and industry to reduce capacity in a coordinated fashion, based on forecasted demand within individual regions of the state. If such a mechanism existed, the occupancy adjustment could become less of an issue. In the meantime, however, the industry is facing a significant financial shortfall in SFY 2008.

***Updating Nursing Costs:*** Vermont, like most states, does not rebase all facility costs annually. Instead, the state applies various inflation factors to update costs in non-rebase years. Task Force members expressed the concern that the Nursing Home Market Basket wage and benefit inflators used for the Nursing Care cost center do not adequately recognize rising expenses in this critical area. One member noted that when rebasing does occur, the jump in the median cost for Nursing exceeds that of non-rebase years, demonstrating that the NHMB does not keep pace with actual inflation.

Task Force members proposed that Vermont explore adoption of an alternate inflator, such as one based on Vermont-specific data, or simply move to annual rebasing of nursing costs. Either approach would ensure a fuller recognition of nursing facility expenses within the cost center most directly related to resident care, although annual

rebased would have to be considered within a larger constellation of reforms that continue to support efficient operation of facilities.

***Classifying Nursing-Related Costs:*** The Nursing Care cost center is tightly defined to include nurses and nurse aides. This reflects the fact that it is case mix adjusted based on the amount of nursing time required to care for residents with particular care needs. However, Task Force members identified two types of personnel who perform clinically-related tasks that otherwise would fall to nurses – and do so at a lower cost.

The two personnel types are ward clerks and geriatric aides. Because their costs are recorded elsewhere (Indirect Care cost center), they are subject to a lower ceiling than are nurses. The reimbursement system, therefore, penalizes facilities for using these staff in lieu of nurses. Facilities are left with the choice of accepting the lower ceiling or adding more nurses and nurse aides (if they can be recruited) to perform less skilled duties.

Task Force members also identified the position of MDS Coordinator as both critical and under funded. They would like to see the position's costs treated as a "pass through", in the same fashion as the Director of Nursing.

***Rebasing Frequency and Lag:*** Task Force members did not propose annual rebasing of all cost centers. However, they did express the belief that facility costs are not rebased frequently enough and, when rebasing occurs, the new base year is too distant from the implementation year to accurately reflect current conditions. The infrequency of rebasing also reduces the accuracy of the occupancy adjustment.

***Updating Case Mix:*** The MDS data used for case mix calculations are currently filed on a quarterly basis. Several Task Force members commented that the quarterly filing schedule misses some short stay residents who enter and exit between filing dates. The system also excludes persons who have recently been admitted and whose Medicaid eligibility is still pending. Both populations often include costly patients (e.g., rehabilitation cases) whose recognition could raise a facility's case mix score. More frequent submissions – such as every other month – would lessen this issue, although it would also increase the workload of AHS staff responsible for performing the case mix calculations.

***Extraordinary Financial Relief:*** The extraordinary financial relief provision has become more important in the past two years, as more facilities have sought assistance through this mechanism. The provision's increased use is both a symptom of the pressures building within the reimbursement system and a challenge to the state's ability to treat providers equitably and to preserve access throughout Vermont, as Medicaid resident days gradually decline. Under the current system, the state and providers are not able to manage this process in an organized manner. Rather, the state is able to take action only on a case-by-case basis, when a facility seeks assistance through extraordinary financial relief provisions. This is a concern, because:

- Extraordinary financial relief provisions are reactive rather than proactive; they become available only when a facility is in danger of closing
- Extraordinary financial relief provisions are not necessarily equitable
- Additional payments to struggling facilities requires resources, thereby reducing the amount of funding available to other, more viable facilities.

The need for this provision could be reduced if the system is re-structured in a manner that better recognizes costs and targets resources to support critical infrastructure.

***Other Issues:*** Several additional issues were raised by one or more Task Force members during the review of the individual cost centers. Specifically:

- One Task Force member indicated that rules related to enhanced reimbursement for dementia/behavioral health cases should be re-evaluated. The current rules require eight consecutive hours of one-on-one care, but this requirement may not always be consistent with best practices.
- Task Force members felt that utility costs and insurance premiums, including liability, health insurance and Worker’s Compensation, are rising faster than is being accounted for within the reimbursement system. The future impact of the Catamount Health program is a matter of additional uncertainty and concern within the broader issue of insurance costs.
- Several Task Force members suggested that cost recognition of aide training expenses be evaluated, as the amount of training required is high, and staff turnover necessitates continuous training of new personnel.
- One Task Force member requested that a Return on Equity methodology be considered as a way to more fairly treat facilities whose costs have been capitalized.
- A representative from AHS raised the concern that the current system discourages facilities from fully informing families and residents about potentially beneficial assistive technologies, because of the complicated process for getting coverage and because facilities have to wait until rebasing to recover the costs. The payment issue could be lessened by modifying the rules to help facilities recover their costs more quickly.

Table I-7 on the next page summarizes the major weaknesses, or concerns, identified by Task Force members in their review of the system.

**Table I-7 – Summary of Reimbursement System’s Major Areas of Weakness or Concern**

Reimbursement System Area of Weakness/Concern	Applicable Cost Center(s)				
	Nursing/DON	Resident Care	Indirect Care	Property & Related	Ancillaries
1. <b>Occupancy Adjustment</b> – will revert to previous rules in SFY2008	X	X	X	X	
2. <b>Nursing Cost Update</b> – Nursing costs are not adequately updated (inflated) during non-rebase years	X				
3. <b>Nursing-Related Costs</b> – Ward clerks and geriatric aides are classified within Indirect Care cost center, but perform nursing-related duties at a lower cost; their use is penalized through inclusion within cost centers with lower ceilings	X		X		
4. <b>MDS Coordinator</b> – this critical function, which today is subject to the Indirect cost center cap, should be treated as a pass through cost, in the same manner as Director of Nursing	X		X		
5. <b>Rebasing Frequency/Lag</b> – Cost centers that are only rebased periodically suffer from too infrequent rebasing and too great an interval between selection of a rebase year and implementation of rebased rates	X	X	X		
6. <b>Case Mix Updates</b> – MDS data are not submitted frequently enough to allow for identification of all high case mix residents; submissions should be changed from quarterly to at least every other month	X				
7. <b>Extraordinary Financial Relief</b> – this provision is reactive in nature, and compels the state to devote additional resources to facilities only when they are in dire financial condition	X	X	X	X	X

## **CHAPTER II - ALTERNATIVE RATE SETTING MODELS**

This document contains findings from PHPG's assessment of alternative approaches for reimbursing nursing facilities for Medicaid resident days. The assessment was performed using cost report data from 39 of the state's 40 nursing facilities<sup>5</sup>. PHPG worked in collaboration with staff from the Rate Setting Division within the Agency of Human Services, as well as a Certified Public Accountant retained by the Vermont Health Care Association.

### **Constructing the Analysis Database**

The rate setting analysis was primarily conducted using cost report data for Calendar Year 2005. The 2005 rate year was selected because it is the most recent available. However, the data have not yet been audited by the Division of Rate Setting and should not be considered final. (Data for the years 2000 – 2004 were also used in the Inflation Factor analysis, as described below.)

In order to provide for accurate comparisons of different nursing facilities, which often had different fiscal year ends, it was necessary to adjust the reported data to bring all of the facilities to a calendar-year based fiscal year. About 50 percent of the facilities already had fiscal years that corresponded to a calendar year, and their data were left unadjusted. Most of the other facilities had fiscal years ending in September, making it necessary to reconcile their costs for one quarter. The adjustments were carried out in the same manner as employed by the Rate Setting Division to align facility costs during base years, prior to establishing cost center ceilings.

The analysis database was restricted to four cost centers: Nursing Care, Resident Care, Indirect Care and Property & Related. Two others – Ancillaries and Director of Nursing – were omitted since they are paid on a pass through basis. Provider taxes also were excluded from the analysis.

In light of the preliminary status of the 2005 data, and the exclusion of two cost centers, the information displayed in this report should not be interpreted to represent what the actual payments would have been for individual facilities in 2005 under the different reimbursement systems examined. It is presented for modeling purposes only.

### **Defining Models to be Assessed**

At a meeting in October, the members of the Task Force selected four components of the rate setting system for analysis and modeling. Specifically:

- ✓ Inflation Factors
- ✓ Occupancy Adjustment
- ✓ Cost Center Ceilings
- ✓ Cost Allocation Rules

---

<sup>5</sup> The Vermont Veteran's Home was excluded from the analysis.

The last of the four components – cost allocation rules – relates to the manner in which several employee types are to be treated within the rate setting system. The Task Force determined that any proposed changes to the cost allocation rules should be considered after the results of the initial modeling activities had been evaluated. Therefore, only the first three areas are addressed in this chapter. (The impact of cost allocation rule changes is addressed in chapter three.)

## **Inflation Factors**

Under the current system, all four cost centers are inflated between base years using one or more components from the Nursing Home Market Basket (NHMB) index. Task Force members expressed the concern that the inflators used for the Nursing Care cost center do not adequately recognize rising expenses in this critical area. To gauge the accuracy of this concern, the NHMB for nurse wages and fringe benefits was compared to the actual cost increase experienced by Vermont nursing homes during the period 2000 – 2005.

Table II-1 on the next page presents aggregate and case-mix adjusted Nursing Care per diem costs, along with year-to-year inflation rates – both actual and NHMB. As the table shows, the NHMB rate has fluctuated from one year to the next, while the actual costs incurred by nursing facilities has increased at a steadier pace. The NHMB also has understated the industry’s actual experience by almost \$3.6 million since the last rebasing in 2002. This strongly supports the concept that substituting a Vermont-specific factor would bring both greater predictability, and accuracy, to the reimbursement system<sup>6</sup>.

---

<sup>6</sup> At the October meeting, the Task Force also endorsed exploring use of an “enhanced” NHMB factor, such as NHMB + 1 percent. This option was retained for further evaluation and is incorporated into the final recommended models shown in Chapter Three.

**Table II-1 – Comparison of NHMB to Actual Inflation for Nursing Care**

	2000	2001	2002	2003	2004	2005	Average Annual Growth: 2000 to 2005
<b>Total Nursing Care Costs</b>							
Salary	\$ 56,622,258	\$ 60,351,024	\$ 64,416,296	\$ 65,237,753	\$ 67,261,139	\$ 70,369,760	4.44%
Fringe	\$ 11,825,187	\$ 13,274,462	\$ 15,164,898	\$ 16,563,090	\$ 17,712,690	\$ 19,046,273	10.00%
<b>Total</b>	<b>\$ 68,447,445</b>	<b>\$ 73,625,486</b>	<b>\$ 79,581,195</b>	<b>\$ 81,800,843</b>	<b>\$ 84,973,829</b>	<b>\$ 89,416,033</b>	5.49%
<b>Total Bed Days</b>	<b>1,226,512</b>	<b>1,170,818</b>	<b>1,170,959</b>	<b>1,157,876</b>	<b>1,150,717</b>	<b>1,137,823</b>	-1.49%
<b>Statewide Case Mix Score</b>	<b>1.0038</b>	<b>1.0082</b>	<b>1.0165</b>	<b>1.0218</b>	<b>1.0332</b>	<b>1.0473</b>	0.85%
<b>CM-Adjusted Cost per Day</b>							
Salary	\$ 46.34	\$ 51.97	\$ 55.92	\$ 57.57	\$ 60.39	\$ 64.77	6.93%
Fringe	\$ 9.68	\$ 11.43	\$ 13.16	\$ 14.62	\$ 15.90	\$ 17.53	12.62%
<b>Total</b>	<b>\$ 56.02</b>	<b>\$ 63.40</b>	<b>\$ 69.08</b>	<b>\$ 72.19</b>	<b>\$ 76.30</b>	<b>\$ 82.30</b>	8.00%
<b>Growth: C-M Adjusted Cost per Day</b>							
Salary		12.14%	7.60%	2.96%	4.90%	7.25%	6.93%
Fringe		18.11%	15.17%	11.03%	8.80%	10.23%	12.62%
<b>Total</b>		<b>13.17%</b>	<b>8.97%</b>	<b>4.50%</b>	<b>5.69%</b>	<b>7.87%</b>	<b>8.00%</b>
<b>Nursing Home Market Basket</b>							
Salary		5.28%	6.90%	4.21%	4.35%	1.31%	4.39%
Fringe		3.19%	-0.92%	7.32%	14.44%	8.79%	6.44%
<b>Total</b>		<b>4.92%</b>	<b>5.49%</b>	<b>4.80%</b>	<b>6.40%</b>	<b>2.87%</b>	<b>4.89%</b>
<b>Difference (NHMB Less Actual)</b>							
Salary		-6.87%	-0.71%	1.25%	-0.55%	-5.94%	-2.53%
Fringe		-14.91%	-16.09%	-3.71%	5.64%	-1.44%	-6.18%
<b>Total</b>		<b>-8.26%</b>	<b>-3.48%</b>	<b>0.30%</b>	<b>0.71%</b>	<b>-5.00%</b>	<b>-3.11%</b>
<b>Annual Gain (Shortfall) Since 2002 Rebasing</b>							
Salary				\$ 808,781	\$ 477,400	\$ (3,605,139)	
Fringe				\$ (566,142)	\$ 304,621	\$ 66,602	
<b>Total</b>				<b>\$ 242,639</b>	<b>\$ 782,021</b>	<b>\$ (3,538,536)</b>	

## Occupancy Adjustment/Cost Center Ceilings

The remaining two areas of analysis – occupancy adjustment and cost center ceilings – were evaluated together, in order to capture the cumulative effect of making simultaneous changes to both rate setting components.

### Occupancy Adjustment

Under the current system, Nursing Care is not subject to an occupancy adjustment, while the other three cost centers are adjusted in base years to treat facilities with less than 90 percent occupancy as if their facilities had been 90 percent full. This system is set to expire at the end of fiscal year 2007, at which point it would revert to the pre-existing rules that impose a 93 percent adjustment.

Applying an occupancy adjustment to Nursing Care can be problematic, since the expenses in this cost center already vary based on a facility's occupancy (i.e., unoccupied beds do not require nurses). Applying an adjustment as high as 93 percent (or even 90 percent) to the other cost centers could also have a negative impact on facilities whose occupancy is gradually declining (due to other state initiatives) but who continue to fill a critical need in their communities.

The rate setting analysis examined the effect of lifting or lowering the occupancy adjustment across the various cost centers. The specific models tested are identified in Table II-2 on the next page.

### Cost Center Ceilings

Vermont employs a median-based system, with cost centers capped at some percentage of the cost for the median facility in the state. Under the current system, Nursing Care is capped at the median + 15 percent, Resident Care is capped at the median + 5 percent and Indirect Care is capped at the median itself. (Property & Related costs are not subject to a ceiling.)

The use of cost center ceilings within a rate setting system is not unusual, although it is most appropriate for costs that do not directly relate to patient care. The use of a median-based system also is not unusual, although setting the ceilings at too low a percentage above the median (or setting them at the median) can generate losses for a sizable portion of the facilities in a state.

Some states rely on a percentile system, under which all of the facilities are arrayed, from highest to lowest cost. The facility at the target percentile is identified and its costs become the ceiling. This approach differs from a median-based system in that it enables the state to more precisely target the portion of facilities that will have all of their allowable costs covered; conversely, it defines up-front the percentage that will not have their costs covered.

The rate setting analysis examined the effect of lifting the ceilings within the current, median-based structure, as well as replacing it with a percentile system. The specific models are identified below.

### Models

Table II-2 on the next page summarizes the 30 rate setting models tested. Model 11 represents the current system. Where the term “Allowable Costs” appears, no ceiling was applied to that cost center.

Models 1 through 16 were presented to the Task Force at a meeting on November 8, 2006. The different configurations were determined based on initial task force member requests and primarily revolved around different approaches to reimbursing Nursing costs.

After considering these models, the Task Force requested additional models be created, and peer group tests be conducted on the basis of facility bed size. Models 17 - 22 include the second analysis set; the peer group tests can be found in Models 21 and 22. After reviewing these data, the Task Force defined one more set of models to be tested.

Models 23 - 30 contain the results of the third set of tests. Included in this group are several additional bed-size peer group models. Based on the results of the initial and

follow-up bed size peer group tests, the Task Force concluded that segmentation by bed size did not produce appreciably different results, in terms of aggregate cost coverage, and this approach was dropped from further consideration.

The Task Force did request one additional peer group test (Model 24), separating facilities into Hospital-based (or related) and unaffiliated groups. The Task Force noted hospital-based facilities generally account for a large percent of the losses, and to offset their generally higher costs, added an extra 5 percent to the Nursing Care ceiling (Median + 25 percent for hospital-based versus Median + 20 percent for others). This change affected three facilities.

**Table II-2 – Rate Setting Models**

Model	Nursing		Resident Care		Indirect		Property
	Ceiling	Occupancy Adjustment	Ceiling	Occupancy Adjustment	Ceiling	Occupancy Adjustment	Occupancy Adjustment
1	Allowable Costs	None	Median+5%	None	Median	85%	85%
2	Allowable Costs	None	Median+5%	None	Median	90%	90%
3	Allowable Costs	None	Median+5%	90%	Median	90%	90%
4	Allowable Costs	93%	Median+5%	93%	Median	93%	93%
5	Median+20%	None	Median+10%	None	Median+5%	85%	85%
6	Median+20%	None	Median+10%	None	Median+5%	90%	90%
7	Median+20%	None	Median+10%	90%	Median+5%	90%	90%
8	Median+20%	93%	Median+10%	93%	Median+5%	93%	93%
9	Median+15%	None	Median+5%	None	Median	85%	85%
10	Median+15%	None	Median+5%	None	Median	90%	90%
11 (Current)	Median+15%	None	Median+5%	90%	Median	90%	90%
12	Median+15%	93%	Median+5%	93%	Median	93%	93%
13	80th Percentile	None	80th Percentile	None	80th Percentile	85%	85%
14	80th Percentile	None	80th Percentile	None	80th Percentile	90%	90%
15	80th Percentile	None	80th Percentile	90%	80th Percentile	90%	90%
16	80th Percentile	93%	80th Percentile	93%	80th Percentile	93%	93%
17	85th Percentile	None	Median+5%	90%	Median	90%	90%
18	85th Percentile	93%	Median+5%	90%	Median	90%	90%
19	90th Percentile	None	Median+5%	90%	Median	90%	90%
20	90th Percentile	93%	Median+5%	90%	Median	90%	90%
21	PG: Median +15%	None	Median+5%	90%	Median	90%	90%
22	PG: Median +20%	None	Median+5%	90%	Median	90%	90%
23	Median+15%	None	Median+5%	90%	Median+5%	90%	90%
24	Median+20%**	None	Median+5%	90%	Median+5%	90%	90%
25	90th Percentile	None	Median+5%	90%	Median+5%	90%	90%
26	Allowable Costs	None	Median+5%	90%	Median+5%	90%	90%
27	PG: Model +15%	None	PG: Median+5%	90%	PG: Median+5%	90%	90%
28	PG: Model +20%	None	PG: Median+5%	90%	PG: Median+5%	90%	90%
29	PG: 90th Percentile	None	PG: Median+5%	90%	PG: Median+5%	90%	90%
30	PG: Allowable Costs	None	PG: Median+5%	90%	PG: Median+5%	90%	90%

\*\*Median+25% for hospital-based and related facilities

## Findings

The following pages present detailed results for each of the 30 models, in terms of reported costs per day (or case mix point for Nursing Care) versus adjusted costs following application of the applicable ceiling or occupancy adjustment being tested in the model. The resultant “impact” represents the portion of reported costs not reimbursed under the model.

While Nursing Care costs were adjusted for each facility's overall case-mix score, Medicaid-specific case-mix scores were not applied to the adjusted costs. Adjustment for Medicaid case mix was not performed in order to isolate the impact of the rate setting approach from the impact of Medicaid case mix adjustment. Data are presented for each nursing facility and for the state as a whole.

The 30 detailed tables are followed by five summary tables, the first of which (on page 52) presents statewide results for all 30 models. The remaining four tables provide summary statistics for each cost center in terms of the per diem rate at different median percentages and occupancy adjustment rates (including some variations not tested in the detailed models), the number of facilities hitting the ceilings (and being subjected to a cost adjustment), the number with cost adjustments greater than five percent, and the portion of total losses accounted for by the "large losses" facilities.

Together, the 30 models served to inform the Task Force's decision making process and led to the selection of a recommended approach. The final recommendation, which is outlined in chapter three, is based on Model 25. However, the financial impact analysis presented in chapter three includes an inflation adjustment, updated resident days and additional cost centers and is therefore not directly comparable to the information presented for Model 25 in this chapter.

**Model 1 – Facility-Specific Impact Summary**

Facility	Nursing: Allowable, No Occupancy Adj.			Resident: Median+5%, No Occupancy Adj.			Indirect: Median, 85% Occupancy Adj.			Property: 85% Occupancy Adj			Total: Nursing, Resident, Indirect & Property		
	Cost per Case Mix Point	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact
Bel Aire	\$52.92	\$52.92	\$0.00	\$12.91	\$12.91	\$0	\$45.33	\$44.09	(\$12,447)	\$7.51	\$7.51	\$0	\$118.67	\$117.42	(\$12,447)
Bennington	\$69.81	\$69.81	\$0.00	\$16.32	\$16.32	\$0	\$39.58	\$39.58	\$0	\$12.29	\$12.29	\$0	\$137.99	\$137.99	\$0
Berlin	\$73.06	\$73.06	\$0.00	\$15.41	\$15.41	\$0	\$41.43	\$40.88	(\$16,948)	\$11.66	\$11.51	(\$4,771)	\$141.57	\$140.86	(\$21,718)
Birchwood Terrace	\$70.75	\$70.75	\$0.00	\$16.48	\$16.48	\$0	\$39.60	\$39.60	\$0	\$8.22	\$8.22	\$0	\$135.05	\$135.05	\$0
Brookside-WRJ	\$82.18	\$82.18	\$0.00	\$16.79	\$16.79	\$0	\$43.65	\$43.65	\$0	\$4.13	\$4.13	\$0	\$146.76	\$146.76	\$0
Burlington	\$89.21	\$89.21	\$0.00	\$18.40	\$17.63	(\$30,106)	\$50.24	\$44.09	(\$240,357)	\$16.79	\$15.74	(\$41,070)	\$174.65	\$166.67	(\$311,533)
Cedar Hill	\$73.81	\$73.81	\$0.00	\$17.03	\$17.03	\$0	\$44.09	\$44.09	\$0	\$16.86	\$16.86	\$0	\$151.78	\$151.78	\$0
Centers for Living & Rehab	\$73.78	\$73.78	\$0.00	\$20.90	\$17.63	(\$100,548)	\$57.26	\$44.09	(\$405,828)	\$10.96	\$10.96	\$0	\$162.90	\$146.46	(\$506,375)
Copley Manor	\$83.50	\$83.50	\$0.00	\$17.24	\$17.24	\$0	\$54.22	\$44.09	(\$103,458)	\$35.89	\$35.89	\$0	\$190.86	\$180.73	(\$103,458)
Crescent Manor	\$59.78	\$59.78	\$0.00	\$19.70	\$17.63	(\$33,363)	\$47.20	\$44.09	(\$50,086)	\$10.86	\$10.86	\$0	\$137.54	\$132.36	(\$83,449)
Derby Green	\$60.36	\$60.36	\$0.00	\$13.38	\$13.38	\$0	\$33.39	\$33.39	\$0	\$5.36	\$5.36	\$0	\$112.49	\$112.49	\$0
Eden Park-Brattleboro	\$65.37	\$65.37	\$0.00	\$19.65	\$17.63	(\$34,391)	\$46.36	\$44.09	(\$38,814)	\$8.78	\$8.78	\$0	\$140.16	\$135.87	(\$73,205)
Eden Park-Rutland	\$74.52	\$74.52	\$0.00	\$14.51	\$14.51	\$0	\$40.55	\$40.55	\$0	\$5.98	\$5.98	\$0	\$135.56	\$135.56	\$0
Franklin County Rehab	\$81.77	\$81.77	\$0.00	\$15.68	\$15.68	\$0	\$39.15	\$39.15	\$0	\$20.93	\$20.93	\$0	\$157.54	\$157.54	\$0
Gifford	\$90.19	\$90.19	\$0.00	\$29.83	\$17.63	(\$66,180)	\$100.65	\$44.09	(\$306,799)	\$24.76	\$24.76	\$0	\$245.44	\$176.67	(\$372,979)
Gill Odd Fellows	\$75.99	\$75.99	\$0.00	\$18.38	\$17.63	(\$10,103)	\$62.10	\$44.09	(\$245,170)	\$8.46	\$8.46	\$0	\$164.93	\$146.17	(\$255,274)
Green Mountain	\$97.38	\$97.38	\$0.00	\$16.55	\$16.55	\$0	\$46.92	\$44.09	(\$41,100)	\$11.10	\$11.10	\$0	\$171.95	\$169.12	(\$41,100)
Greensboro	\$70.27	\$70.27	\$0.00	\$18.11	\$17.63	(\$3,276)	\$60.98	\$44.09	(\$115,615)	\$9.25	\$9.25	\$0	\$158.61	\$141.24	(\$118,891)
Haven Hlthcare-Rutland	\$66.38	\$66.38	\$0.00	\$16.53	\$16.53	\$0	\$35.19	\$35.19	\$0	\$13.34	\$13.34	\$0	\$131.45	\$131.45	\$0
Haven Hlthcare-St Albans	\$64.70	\$64.70	\$0.00	\$16.03	\$16.03	\$0	\$36.37	\$36.37	\$0	\$12.30	\$12.30	\$0	\$129.41	\$129.41	\$0
Helen Porter	\$90.25	\$90.25	\$0.00	\$18.05	\$17.63	(\$10,797)	\$52.22	\$44.09	(\$209,578)	\$14.26	\$14.26	\$0	\$174.77	\$166.23	(\$220,375)
Maple Lane	\$65.10	\$65.10	\$0.00	\$10.19	\$10.19	\$0	\$32.77	\$32.77	\$0	\$8.97	\$8.97	\$0	\$117.03	\$117.03	\$0
Mayo	\$78.65	\$78.65	\$0.00	\$19.76	\$17.63	(\$21,526)	\$53.29	\$44.09	(\$93,084)	\$5.37	\$5.37	\$0	\$157.07	\$145.74	(\$114,609)
McGirr	\$66.71	\$66.71	\$0.00	\$16.99	\$16.99	\$0	\$43.10	\$43.10	\$0	\$4.89	\$4.89	\$0	\$131.69	\$131.69	\$0
Morrisville Center	\$71.57	\$71.57	\$0.00	\$18.25	\$17.63	(\$15,416)	\$44.52	\$44.09	(\$10,961)	\$10.14	\$10.14	\$0	\$144.47	\$143.43	(\$26,377)
Mountainview Center	\$60.49	\$60.49	\$0.00	\$14.70	\$14.70	\$0	\$41.28	\$41.28	\$0	\$8.18	\$8.18	\$0	\$124.65	\$124.65	\$0
Mt. Ascutney	\$106.38	\$106.38	\$0.00	\$28.65	\$17.63	(\$152,400)	\$100.41	\$44.09	(\$779,287)	\$9.91	\$9.91	\$0	\$245.34	\$178.01	(\$931,687)
Newport	\$48.86	\$48.86	\$0.00	\$16.01	\$16.01	\$0	\$37.97	\$29.43	(\$100,497)	\$5.63	\$4.37	(\$14,913)	\$108.47	\$98.66	(\$115,410)
Pine Knoll	\$57.23	\$57.23	\$0.00	\$12.84	\$12.84	\$0	\$37.18	\$37.18	\$0	\$4.61	\$4.61	\$0	\$111.87	\$111.87	\$0
Prospect	\$51.48	\$51.48	\$0.00	\$16.28	\$16.28	\$0	\$42.44	\$42.44	\$0	\$3.37	\$3.37	\$0	\$113.57	\$113.57	\$0
Redstone Villa	\$62.98	\$62.98	\$0.00	\$13.84	\$13.84	\$0	\$47.58	\$44.09	(\$23,924)	\$11.94	\$11.94	\$0	\$136.34	\$132.84	(\$23,924)
Rowan Court	\$67.85	\$67.85	\$0.00	\$17.74	\$17.63	(\$2,541)	\$46.13	\$44.09	(\$48,790)	\$13.86	\$13.59	(\$6,592)	\$145.58	\$143.16	(\$57,923)
Springfield	\$69.25	\$69.25	\$0.00	\$17.23	\$17.23	\$0	\$42.66	\$42.66	\$0	\$12.91	\$12.91	\$0	\$142.04	\$142.04	\$0
St. Johnsbury	\$71.89	\$71.89	\$0.00	\$13.74	\$13.74	\$0	\$37.70	\$37.70	\$0	\$10.63	\$10.63	\$0	\$133.96	\$133.96	\$0
Starr Farm	\$76.03	\$76.03	\$0.00	\$13.84	\$13.84	\$0	\$40.49	\$40.49	\$0	\$13.05	\$13.05	\$0	\$143.41	\$143.41	\$0
Thompson House	\$73.06	\$73.06	\$0.00	\$17.35	\$17.35	\$0	\$46.89	\$44.09	(\$19,512)	\$7.82	\$7.82	\$0	\$145.12	\$142.32	(\$19,512)
Union House	\$60.07	\$60.07	\$0.00	\$15.06	\$15.06	\$0	\$35.88	\$35.88	\$0	\$8.97	\$8.97	\$0	\$119.98	\$119.98	\$0
Vernon Green	\$78.10	\$78.10	\$0.00	\$19.62	\$17.63	(\$31,310)	\$45.28	\$44.09	(\$18,745)	\$6.03	\$6.03	\$0	\$149.03	\$145.85	(\$50,054)
Woodridge	\$101.88	\$101.88	\$0.00	\$18.18	\$17.63	(\$17,110)	\$52.91	\$44.09	(\$275,816)	\$7.59	\$7.59	\$0	\$180.56	\$171.19	(\$292,927)
<b>TOTALS</b>	<b>\$73.85</b>	<b>\$73.85</b>	<b>\$0.00</b>	<b>\$16.88</b>	<b>\$16.17</b>	<b>(\$529,067)</b>	<b>\$45.56</b>	<b>\$41.33</b>	<b>(\$3,156,816)</b>	<b>\$11.45</b>	<b>\$11.36</b>	<b>(\$67,346)</b>	<b>\$147.74</b>	<b>\$142.71</b>	<b>(\$3,753,228)</b>

**Model 2 – Facility-Specific Impact Summary**

Facility	Nursing: Allowable, No Occupancy Adj.			Resident: Median+5%, No Occupancy Adj.			Indirect: Median, 90% Occupancy Adj.			Property: 90% Occupancy Adj			Total: Nursing, Resident, Indirect & Property		
	Cost per Case Mix Point	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact
Bel Aire	\$52.92	\$52.92	\$0.00	\$12.91	\$12.91	\$0	\$45.33	\$43.65	(\$16,836)	\$7.51	\$7.51	\$0	\$118.67	\$116.98	(\$16,836)
Bennington	\$69.81	\$69.81	\$0.00	\$16.32	\$16.32	\$0	\$39.58	\$39.58	\$0	\$12.29	\$12.29	\$0	\$137.99	\$137.99	\$0
Berlin	\$73.06	\$73.06	\$0.00	\$15.41	\$15.41	\$0	\$41.43	\$38.61	(\$86,484)	\$11.66	\$10.87	(\$24,344)	\$141.57	\$137.95	(\$110,828)
Birchwood Terrace	\$70.75	\$70.75	\$0.00	\$16.48	\$16.48	\$0	\$39.60	\$39.60	\$0	\$8.22	\$8.22	\$0	\$135.05	\$135.05	\$0
Brookside-WRJ	\$82.18	\$82.18	\$0.00	\$16.79	\$16.79	\$0	\$43.65	\$43.65	\$0	\$4.13	\$4.13	\$0	\$146.76	\$146.76	\$0
Burlington	\$89.21	\$89.21	\$0.00	\$18.40	\$17.63	(\$30,106)	\$50.24	\$43.65	(\$257,502)	\$16.79	\$14.87	(\$75,247)	\$174.65	\$165.36	(\$362,854)
Cedar Hill	\$73.81	\$73.81	\$0.00	\$17.03	\$17.03	\$0	\$44.09	\$43.65	(\$3,887)	\$16.86	\$16.86	\$0	\$151.78	\$151.35	(\$3,887)
Centers for Living & Rehab	\$73.78	\$73.78	\$0.00	\$20.90	\$17.63	(\$100,548)	\$57.26	\$43.65	(\$419,343)	\$10.96	\$10.96	\$0	\$162.90	\$146.03	(\$519,890)
Copley Manor	\$83.50	\$83.50	\$0.00	\$17.24	\$17.24	\$0	\$54.22	\$43.65	(\$107,938)	\$35.89	\$35.89	\$0	\$190.86	\$180.29	(\$107,938)
Crescent Manor	\$59.78	\$59.78	\$0.00	\$19.70	\$17.63	(\$33,363)	\$47.20	\$43.65	(\$57,154)	\$10.86	\$10.86	\$0	\$137.54	\$131.92	(\$90,518)
Derby Green	\$60.36	\$60.36	\$0.00	\$13.38	\$13.38	\$0	\$33.39	\$33.39	\$0	\$5.36	\$5.36	\$0	\$112.49	\$112.49	\$0
Eden Park-Brattleboro	\$65.37	\$65.37	\$0.00	\$19.65	\$17.63	(\$34,391)	\$46.36	\$43.65	(\$46,305)	\$8.78	\$8.78	\$0	\$140.16	\$135.43	(\$80,697)
Eden Park-Rutland	\$74.52	\$74.52	\$0.00	\$14.51	\$14.51	\$0	\$40.55	\$40.55	\$0	\$5.98	\$5.98	\$0	\$135.56	\$135.56	\$0
Franklin County Rehab	\$81.77	\$81.77	\$0.00	\$15.68	\$15.68	\$0	\$39.15	\$39.15	\$0	\$20.93	\$20.93	\$0	\$157.54	\$157.54	\$0
Gifford	\$90.19	\$90.19	\$0.00	\$29.83	\$17.63	(\$66,180)	\$100.65	\$43.65	(\$309,179)	\$24.76	\$24.76	\$0	\$245.44	\$176.23	(\$375,359)
Gill Odd Fellows	\$75.99	\$75.99	\$0.00	\$18.38	\$17.63	(\$10,103)	\$62.10	\$43.65	(\$251,142)	\$8.46	\$8.07	(\$5,391)	\$164.93	\$145.34	(\$266,636)
Green Mountain	\$97.38	\$97.38	\$0.00	\$16.55	\$16.55	\$0	\$46.92	\$43.65	(\$47,477)	\$11.10	\$10.65	(\$6,474)	\$171.95	\$168.23	(\$53,950)
Greensboro	\$70.27	\$70.27	\$0.00	\$18.11	\$17.63	(\$3,276)	\$60.98	\$43.65	(\$118,618)	\$9.25	\$9.25	\$0	\$158.61	\$140.80	(\$121,895)
Haven Hlthcare-Rutland	\$66.38	\$66.38	\$0.00	\$16.53	\$16.53	\$0	\$35.19	\$35.19	\$0	\$13.34	\$13.34	\$0	\$131.45	\$131.45	\$0
Haven Hlthcare-St Albans	\$64.70	\$64.70	\$0.00	\$16.03	\$16.03	\$0	\$36.37	\$36.37	\$0	\$12.30	\$12.30	\$0	\$129.41	\$129.41	\$0
Helen Porter	\$90.25	\$90.25	\$0.00	\$18.05	\$17.63	(\$10,797)	\$52.22	\$43.65	(\$220,888)	\$14.26	\$14.26	\$0	\$174.77	\$165.79	(\$231,685)
Maple Lane	\$65.10	\$65.10	\$0.00	\$10.19	\$10.19	\$0	\$32.77	\$32.77	\$0	\$8.97	\$8.97	\$0	\$117.03	\$117.03	\$0
Mayo	\$78.65	\$78.65	\$0.00	\$19.76	\$17.63	(\$21,526)	\$53.29	\$43.65	(\$97,523)	\$5.37	\$5.37	\$0	\$157.07	\$145.31	(\$119,049)
McGirr	\$66.71	\$66.71	\$0.00	\$16.99	\$16.99	\$0	\$43.10	\$40.99	(\$15,268)	\$4.89	\$4.65	(\$1,733)	\$131.69	\$129.34	(\$17,001)
Morrisville Center	\$71.57	\$71.57	\$0.00	\$18.25	\$17.63	(\$15,416)	\$44.52	\$43.65	(\$22,018)	\$10.14	\$10.14	\$0	\$144.47	\$142.99	(\$37,434)
Mountainview Center	\$60.49	\$60.49	\$0.00	\$14.70	\$14.70	\$0	\$41.28	\$41.28	\$0	\$8.18	\$8.18	\$0	\$124.65	\$124.65	\$0
Mt. Ascutney	\$106.38	\$106.38	\$0.00	\$28.65	\$17.63	(\$152,400)	\$100.41	\$43.65	(\$785,358)	\$9.91	\$9.91	\$0	\$245.34	\$177.57	(\$937,758)
Newport	\$48.86	\$48.86	\$0.00	\$16.01	\$16.01	\$0	\$37.97	\$27.79	(\$119,730)	\$5.63	\$4.12	(\$17,767)	\$108.47	\$96.78	(\$137,497)
Pine Knoll	\$57.23	\$57.23	\$0.00	\$12.84	\$12.84	\$0	\$37.18	\$37.18	\$0	\$4.61	\$4.61	\$0	\$111.87	\$111.87	\$0
Prospect	\$51.48	\$51.48	\$0.00	\$16.28	\$16.28	\$0	\$42.44	\$42.44	\$0	\$3.37	\$3.37	\$0	\$113.57	\$113.57	\$0
Redstone Villa	\$62.98	\$62.98	\$0.00	\$13.84	\$13.84	\$0	\$47.58	\$43.65	(\$26,926)	\$11.94	\$11.94	\$0	\$136.34	\$132.40	(\$26,926)
Rowan Court	\$67.85	\$67.85	\$0.00	\$17.74	\$17.63	(\$2,541)	\$46.13	\$42.70	(\$81,961)	\$13.86	\$12.83	(\$24,632)	\$145.58	\$141.02	(\$109,135)
Springfield	\$69.25	\$69.25	\$0.00	\$17.23	\$17.23	\$0	\$42.66	\$42.40	(\$6,243)	\$12.91	\$12.83	(\$1,889)	\$142.04	\$141.71	(\$8,132)
St. Johnsbury	\$71.89	\$71.89	\$0.00	\$13.74	\$13.74	\$0	\$37.70	\$37.70	\$0	\$10.63	\$10.63	\$0	\$133.96	\$133.96	\$0
Starr Farm	\$76.03	\$76.03	\$0.00	\$13.84	\$13.84	\$0	\$40.49	\$40.49	\$0	\$13.05	\$13.05	\$0	\$143.41	\$143.41	\$0
Thompson House	\$73.06	\$73.06	\$0.00	\$17.35	\$17.35	\$0	\$46.89	\$43.65	(\$22,565)	\$7.82	\$7.82	\$0	\$145.12	\$141.88	(\$22,565)
Union House	\$60.07	\$60.07	\$0.00	\$15.06	\$15.06	\$0	\$35.88	\$35.88	\$0	\$8.97	\$8.97	\$0	\$119.98	\$119.98	\$0
Vernon Green	\$78.10	\$78.10	\$0.00	\$19.62	\$17.63	(\$31,310)	\$45.28	\$43.65	(\$25,654)	\$6.03	\$6.03	\$0	\$149.03	\$145.41	(\$56,964)
Woodridge	\$101.88	\$101.88	\$0.00	\$18.18	\$17.63	(\$17,110)	\$52.91	\$43.65	(\$289,538)	\$7.59	\$7.59	\$0	\$180.56	\$170.75	(\$306,649)
<b>TOTALS</b>	<b>\$73.85</b>	<b>\$73.85</b>	<b>\$0.00</b>	<b>\$16.88</b>	<b>\$16.17</b>	<b>(\$529,067)</b>	<b>\$45.56</b>	<b>\$40.95</b>	<b>(\$3,435,536)</b>	<b>\$11.45</b>	<b>\$11.24</b>	<b>(\$157,477)</b>	<b>\$147.74</b>	<b>\$142.22</b>	<b>(\$4,122,080)</b>

**Model 3 – Facility-Specific Impact Summary**

Facility	Nursing: Allowable, No Occupancy Adj.			Resident: Median+5%, 90% Occupancy Adj.			Indirect: Median, 90% Occupancy Adj.			Property: 90% Occupancy Adj			Total: Nursing, Resident, Indirect & Property		
	Cost per Case Mix Point	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact
Bel Aire	\$52.92	\$52.92	\$0.00	\$12.91	\$12.91	\$0	\$45.33	\$43.65	(\$16,836)	\$7.51	\$7.51	\$0	\$118.67	\$116.98	(\$16,836)
Bennington	\$69.81	\$69.81	\$0.00	\$16.32	\$16.32	\$0	\$39.58	\$39.58	\$0	\$12.29	\$12.29	\$0	\$137.99	\$137.99	\$0
Berlin	\$73.06	\$73.06	\$0.00	\$15.41	\$14.36	(\$32,175)	\$41.43	\$38.61	(\$86,484)	\$11.66	\$10.87	(\$24,344)	\$141.57	\$136.90	(\$143,003)
Birchwood Terrace	\$70.75	\$70.75	\$0.00	\$16.48	\$16.48	\$0	\$39.60	\$39.60	\$0	\$8.22	\$8.22	\$0	\$135.05	\$135.05	\$0
Brookside-WRJ	\$82.18	\$82.18	\$0.00	\$16.79	\$16.79	\$0	\$43.65	\$43.65	\$0	\$4.13	\$4.13	\$0	\$146.76	\$146.76	\$0
Burlington	\$89.21	\$89.21	\$0.00	\$18.40	\$16.29	(\$82,469)	\$50.24	\$43.65	(\$257,502)	\$16.79	\$14.87	(\$75,247)	\$174.65	\$164.02	(\$415,217)
Cedar Hill	\$73.81	\$73.81	\$0.00	\$17.03	\$17.03	\$0	\$44.09	\$43.65	(\$3,887)	\$16.86	\$16.86	\$0	\$151.78	\$151.35	(\$3,887)
Centers for Living & Rehab	\$73.78	\$73.78	\$0.00	\$20.90	\$17.24	(\$112,609)	\$57.26	\$43.65	(\$419,343)	\$10.96	\$10.96	\$0	\$162.90	\$145.63	(\$531,952)
Copley Manor	\$83.50	\$83.50	\$0.00	\$17.24	\$17.24	(\$17)	\$54.22	\$43.65	(\$107,938)	\$35.89	\$35.89	\$0	\$190.86	\$180.29	(\$107,955)
Crescent Manor	\$59.78	\$59.78	\$0.00	\$19.70	\$17.24	(\$39,672)	\$47.20	\$43.65	(\$57,154)	\$10.86	\$10.86	\$0	\$137.54	\$131.53	(\$96,826)
Derby Green	\$60.36	\$60.36	\$0.00	\$13.38	\$13.38	\$0	\$33.39	\$33.39	\$0	\$5.36	\$5.36	\$0	\$112.49	\$112.49	\$0
Eden Park-Brattleboro	\$65.37	\$65.37	\$0.00	\$19.65	\$17.24	(\$41,077)	\$46.36	\$43.65	(\$46,305)	\$8.78	\$8.78	\$0	\$140.16	\$135.04	(\$87,382)
Eden Park-Rutland	\$74.52	\$74.52	\$0.00	\$14.51	\$14.51	\$0	\$40.55	\$40.55	\$0	\$5.98	\$5.98	\$0	\$135.56	\$135.56	\$0
Franklin County Rehab	\$81.77	\$81.77	\$0.00	\$15.68	\$15.68	\$0	\$39.15	\$39.15	\$0	\$20.93	\$20.93	\$0	\$157.54	\$157.54	\$0
Gifford	\$90.19	\$90.19	\$0.00	\$29.83	\$17.24	(\$68,303)	\$100.65	\$43.65	(\$309,179)	\$24.76	\$24.76	\$0	\$245.44	\$175.84	(\$377,482)
Gill Odd Fellows	\$75.99	\$75.99	\$0.00	\$18.38	\$17.24	(\$15,433)	\$62.10	\$43.65	(\$251,142)	\$8.46	\$8.07	(\$5,391)	\$164.93	\$144.95	(\$271,966)
Green Mountain	\$97.38	\$97.38	\$0.00	\$16.55	\$15.89	(\$9,655)	\$46.92	\$43.65	(\$47,477)	\$11.10	\$10.65	(\$6,474)	\$171.95	\$167.57	(\$63,606)
Greensboro	\$70.27	\$70.27	\$0.00	\$18.11	\$17.24	(\$5,957)	\$60.98	\$43.65	(\$118,618)	\$9.25	\$9.25	\$0	\$158.61	\$140.41	(\$124,575)
Haven Hlthcare-Rutland	\$66.38	\$66.38	\$0.00	\$16.53	\$16.53	\$0	\$35.19	\$35.19	\$0	\$13.34	\$13.34	\$0	\$131.45	\$131.45	\$0
Haven Hlthcare-St Albans	\$64.70	\$64.70	\$0.00	\$16.03	\$16.03	\$0	\$36.37	\$36.37	\$0	\$12.30	\$12.30	\$0	\$129.41	\$129.41	\$0
Helen Porter	\$90.25	\$90.25	\$0.00	\$18.05	\$17.24	(\$20,890)	\$52.22	\$43.65	(\$220,888)	\$14.26	\$14.26	\$0	\$174.77	\$165.40	(\$241,778)
Maple Lane	\$65.10	\$65.10	\$0.00	\$10.19	\$10.19	\$0	\$32.77	\$32.77	\$0	\$8.97	\$8.97	\$0	\$117.03	\$117.03	\$0
Mayo	\$78.65	\$78.65	\$0.00	\$19.76	\$17.24	(\$25,488)	\$53.29	\$43.65	(\$97,523)	\$5.37	\$5.37	\$0	\$157.07	\$144.91	(\$123,011)
McGirr	\$66.71	\$66.71	\$0.00	\$16.99	\$16.15	(\$6,017)	\$43.10	\$40.99	(\$15,268)	\$4.89	\$4.65	(\$1,733)	\$131.69	\$128.51	(\$23,018)
Morrisville Center	\$71.57	\$71.57	\$0.00	\$18.25	\$17.24	(\$25,284)	\$44.52	\$43.65	(\$22,018)	\$10.14	\$10.14	\$0	\$144.47	\$142.60	(\$47,302)
Mountainview Center	\$60.49	\$60.49	\$0.00	\$14.70	\$14.70	\$0	\$41.28	\$41.28	\$0	\$8.18	\$8.18	\$0	\$124.65	\$124.65	\$0
Mt. Ascutney	\$106.38	\$106.38	\$0.00	\$28.65	\$17.24	(\$157,818)	\$100.41	\$43.65	(\$785,358)	\$9.91	\$9.91	\$0	\$245.34	\$177.18	(\$943,176)
Newport	\$48.86	\$48.86	\$0.00	\$16.01	\$11.72	(\$50,480)	\$37.97	\$27.79	(\$119,730)	\$5.63	\$4.12	(\$17,767)	\$108.47	\$92.49	(\$187,977)
Pine Knoll	\$57.23	\$57.23	\$0.00	\$12.84	\$12.84	\$0	\$37.18	\$37.18	\$0	\$4.61	\$4.61	\$0	\$111.87	\$111.87	\$0
Prospect	\$51.48	\$51.48	\$0.00	\$16.28	\$16.28	\$0	\$42.44	\$42.44	\$0	\$3.37	\$3.37	\$0	\$113.57	\$113.57	\$0
Redstone Villa	\$62.98	\$62.98	\$0.00	\$13.84	\$13.84	\$0	\$47.58	\$43.65	(\$26,926)	\$11.94	\$11.94	\$0	\$136.34	\$132.40	(\$26,926)
Rowan Court	\$67.85	\$67.85	\$0.00	\$17.74	\$16.42	(\$31,520)	\$46.13	\$42.70	(\$81,961)	\$13.86	\$12.83	(\$24,632)	\$145.58	\$139.80	(\$138,113)
Springfield	\$69.25	\$69.25	\$0.00	\$17.23	\$17.12	(\$2,521)	\$42.66	\$42.40	(\$6,243)	\$12.91	\$12.83	(\$1,889)	\$142.04	\$141.60	(\$10,653)
St. Johnsbury	\$71.89	\$71.89	\$0.00	\$13.74	\$13.74	\$0	\$37.70	\$37.70	\$0	\$10.63	\$10.63	\$0	\$133.96	\$133.96	\$0
Starr Farm	\$76.03	\$76.03	\$0.00	\$13.84	\$13.84	\$0	\$40.49	\$40.49	\$0	\$13.05	\$13.05	\$0	\$143.41	\$143.41	\$0
Thompson House	\$73.06	\$73.06	\$0.00	\$17.35	\$17.24	(\$765)	\$46.89	\$43.65	(\$22,565)	\$7.82	\$7.82	\$0	\$145.12	\$141.77	(\$23,330)
Union House	\$60.07	\$60.07	\$0.00	\$15.06	\$15.06	\$0	\$35.88	\$35.88	\$0	\$8.97	\$8.97	\$0	\$119.98	\$119.98	\$0
Vernon Green	\$78.10	\$78.10	\$0.00	\$19.62	\$17.24	(\$37,476)	\$45.28	\$43.65	(\$25,654)	\$6.03	\$6.03	\$0	\$149.03	\$145.02	(\$63,130)
Woodridge	\$101.88	\$101.88	\$0.00	\$18.18	\$17.24	(\$29,357)	\$52.91	\$43.65	(\$289,538)	\$7.59	\$7.59	\$0	\$180.56	\$170.36	(\$318,896)
<b>TOTALS</b>	<b>\$73.85</b>	<b>\$73.85</b>	<b>\$0.00</b>	<b>\$16.88</b>	<b>\$15.82</b>	<b>(\$794,983)</b>	<b>\$45.56</b>	<b>\$40.95</b>	<b>(\$3,435,536)</b>	<b>\$11.45</b>	<b>\$11.24</b>	<b>(\$157,477)</b>	<b>\$147.74</b>	<b>\$141.86</b>	<b>(\$4,387,996)</b>

**Model 4 – Facility-Specific Impact Summary**

Facility	Nursing: Allowable, 93% Occupancy Adj.			Resident: Median+5%, 93% Occupancy Adj.			Indirect: Median, 93% Occupancy Adj.			Property: 93% Occupancy Adj			Total: Nursing, Resident, Indirect & Property		
	Cost per Case Mix Point	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact
Bel Aire	\$52.92	\$52.92	\$0	\$12.91	\$12.91	\$0	\$45.33	\$43.04	(\$22,900)	\$7.51	\$7.51	\$0	\$118.67	\$116.38	(\$22,900)
Bennington	\$69.81	\$67.70	(\$44,970)	\$16.32	\$15.82	(\$10,511)	\$39.58	\$38.38	(\$25,497)	\$12.29	\$11.91	(\$7,914)	\$137.99	\$133.81	(\$88,892)
Berlin	\$73.06	\$65.88	(\$219,752)	\$15.41	\$13.90	(\$46,362)	\$41.43	\$37.36	(\$124,617)	\$11.66	\$10.52	(\$35,078)	\$141.57	\$127.66	(\$425,809)
Birchwood Terrace	\$70.75	\$70.10	(\$25,287)	\$16.48	\$16.33	(\$5,891)	\$39.60	\$39.24	(\$14,154)	\$8.22	\$8.14	(\$2,936)	\$135.05	\$133.80	(\$48,267)
Brookside-WRJ	\$82.18	\$82.18	\$0	\$16.79	\$16.79	\$0	\$43.65	\$43.04	(\$8,817)	\$4.13	\$4.13	\$0	\$146.76	\$146.15	(\$8,817)
Burlington	\$89.21	\$76.43	(\$499,320)	\$18.40	\$15.77	(\$103,010)	\$50.24	\$43.04	(\$281,191)	\$16.79	\$14.39	(\$93,989)	\$174.65	\$149.63	(\$977,510)
Cedar Hill	\$73.81	\$73.81	\$0	\$17.03	\$16.83	(\$1,724)	\$44.09	\$43.04	(\$9,257)	\$16.86	\$16.86	\$0	\$151.78	\$150.55	(\$10,981)
Centers for Living & Rehab	\$73.78	\$73.52	(\$8,191)	\$20.90	\$16.83	(\$125,249)	\$57.26	\$43.04	(\$438,017)	\$10.96	\$10.92	(\$1,217)	\$162.90	\$144.31	(\$572,674)
Copley Manor	\$83.50	\$83.50	\$0	\$17.24	\$16.83	(\$4,207)	\$54.22	\$43.04	(\$114,128)	\$35.89	\$35.89	\$0	\$190.86	\$179.27	(\$118,334)
Crescent Manor	\$59.78	\$59.78	\$0	\$19.70	\$16.83	(\$46,282)	\$47.20	\$43.04	(\$66,921)	\$10.86	\$10.86	\$0	\$137.54	\$130.52	(\$113,204)
Derby Green	\$60.36	\$60.36	\$0	\$13.38	\$13.38	\$0	\$33.39	\$33.39	\$0	\$5.36	\$5.36	\$0	\$112.49	\$112.49	\$0
Eden Park-Brattleboro	\$65.37	\$65.10	(\$4,604)	\$19.65	\$16.83	(\$48,083)	\$46.36	\$43.04	(\$56,657)	\$8.78	\$8.74	(\$618)	\$140.16	\$133.72	(\$109,962)
Eden Park-Rutland	\$74.52	\$74.52	\$0	\$14.51	\$14.51	\$0	\$40.55	\$40.55	\$0	\$5.98	\$5.98	\$0	\$135.56	\$135.56	\$0
Franklin County Rehab	\$81.77	\$81.77	\$0	\$15.68	\$15.68	\$0	\$39.15	\$39.15	\$0	\$20.93	\$20.93	\$0	\$157.54	\$157.54	\$0
Gifford	\$90.19	\$90.19	\$0	\$29.83	\$16.83	(\$70,529)	\$100.65	\$43.04	(\$312,467)	\$24.76	\$24.76	\$0	\$245.44	\$174.83	(\$382,996)
Gill Odd Fellows	\$75.99	\$70.09	(\$80,210)	\$18.38	\$16.83	(\$21,017)	\$62.10	\$43.04	(\$259,392)	\$8.46	\$7.81	(\$8,933)	\$164.93	\$137.78	(\$369,553)
Green Mountain	\$97.38	\$90.46	(\$100,639)	\$16.55	\$15.37	(\$17,104)	\$46.92	\$43.04	(\$56,288)	\$11.10	\$10.31	(\$11,468)	\$171.95	\$159.18	(\$185,499)
Greensboro	\$70.27	\$70.27	\$0	\$18.11	\$16.83	(\$8,766)	\$60.98	\$43.04	(\$122,768)	\$9.25	\$9.25	\$0	\$158.61	\$139.40	(\$131,534)
Haven Hlthcare-Rutland	\$66.38	\$65.06	(\$43,345)	\$16.53	\$16.20	(\$10,792)	\$35.19	\$34.49	(\$22,980)	\$13.34	\$13.08	(\$8,713)	\$131.45	\$128.82	(\$85,830)
Haven Hlthcare-St Albans	\$64.70	\$64.70	\$0	\$16.03	\$16.03	\$0	\$36.37	\$36.37	\$0	\$12.30	\$12.30	\$0	\$129.41	\$129.41	\$0
Helen Porter	\$90.25	\$90.25	\$0	\$18.05	\$16.83	(\$31,467)	\$52.22	\$43.04	(\$236,515)	\$14.26	\$14.26	\$0	\$174.77	\$164.38	(\$267,982)
Maple Lane	\$65.10	\$65.10	\$0	\$10.19	\$10.19	\$0	\$32.77	\$32.77	\$0	\$8.97	\$8.97	\$0	\$117.03	\$117.03	\$0
Mayo	\$78.65	\$78.65	\$0	\$19.76	\$16.83	(\$29,639)	\$53.29	\$43.04	(\$103,657)	\$5.37	\$5.37	\$0	\$157.07	\$143.90	(\$133,296)
McGirr	\$66.71	\$61.40	(\$38,426)	\$16.99	\$15.63	(\$9,783)	\$43.10	\$39.66	(\$24,824)	\$4.89	\$4.50	(\$2,818)	\$131.69	\$121.20	(\$75,851)
Morrisville Center	\$71.57	\$71.31	(\$6,406)	\$18.25	\$16.83	(\$35,625)	\$44.52	\$43.04	(\$37,296)	\$10.14	\$10.10	(\$908)	\$144.47	\$141.29	(\$80,234)
Mountainview Center	\$60.49	\$60.49	\$0	\$14.70	\$14.70	\$0	\$41.28	\$41.28	\$0	\$8.18	\$8.18	\$0	\$124.65	\$124.65	\$0
Mt. Ascutney	\$106.38	\$103.01	(\$46,509)	\$28.65	\$16.83	(\$163,495)	\$100.41	\$43.04	(\$793,746)	\$9.91	\$9.60	(\$4,333)	\$245.34	\$172.49	(\$1,008,083)
Newport	\$48.86	\$34.61	(\$167,645)	\$16.01	\$11.34	(\$54,927)	\$37.97	\$26.89	(\$130,278)	\$5.63	\$3.99	(\$19,332)	\$108.47	\$76.83	(\$372,181)
Pine Knoll	\$57.23	\$57.23	\$0	\$12.84	\$12.84	\$0	\$37.18	\$37.18	\$0	\$4.61	\$4.61	\$0	\$111.87	\$111.87	\$0
Prospect	\$51.48	\$49.93	(\$6,007)	\$16.28	\$15.79	(\$1,900)	\$42.44	\$41.16	(\$4,953)	\$3.37	\$3.27	(\$393)	\$113.57	\$110.15	(\$13,253)
Redstone Villa	\$62.98	\$62.98	\$0	\$13.84	\$13.84	\$0	\$47.58	\$43.04	(\$31,075)	\$11.94	\$11.94	\$0	\$136.34	\$131.80	(\$31,075)
Rowan Court	\$67.85	\$60.78	(\$168,965)	\$17.74	\$15.89	(\$44,179)	\$46.13	\$41.32	(\$114,879)	\$13.86	\$12.42	(\$34,525)	\$145.58	\$130.41	(\$362,548)
Springfield	\$69.25	\$66.61	(\$64,035)	\$17.23	\$16.57	(\$15,929)	\$42.66	\$41.03	(\$39,445)	\$12.91	\$12.42	(\$11,937)	\$142.04	\$136.63	(\$131,346)
St. Johnsbury	\$71.89	\$71.89	\$0	\$13.74	\$13.74	\$0	\$37.70	\$37.70	\$0	\$10.63	\$10.63	\$0	\$133.96	\$133.96	\$0
Starr Farm	\$76.03	\$76.03	\$0	\$13.84	\$13.84	\$0	\$40.49	\$40.49	\$0	\$13.05	\$13.05	\$0	\$143.41	\$143.41	\$0
Thompson House	\$73.06	\$73.06	\$0	\$17.35	\$16.83	(\$3,620)	\$46.89	\$43.04	(\$26,783)	\$7.82	\$7.82	\$0	\$145.12	\$140.75	(\$30,403)
Union House	\$60.07	\$60.03	(\$502)	\$15.06	\$15.05	(\$126)	\$35.88	\$35.85	(\$300)	\$8.97	\$8.97	(\$75)	\$119.98	\$119.90	(\$1,003)
Vernon Green	\$78.10	\$78.10	\$0	\$19.62	\$16.83	(\$43,938)	\$45.28	\$43.04	(\$35,201)	\$6.03	\$6.03	\$0	\$149.03	\$144.00	(\$79,139)
Woodridge	\$101.88	\$101.88	\$0	\$18.18	\$16.83	(\$42,190)	\$52.91	\$43.04	(\$308,499)	\$7.59	\$7.59	\$0	\$180.56	\$169.35	(\$350,689)
<b>TOTALS</b>	<b>\$73.85</b>	<b>\$71.81</b>	<b>(\$1,524,813)</b>	<b>\$16.88</b>	<b>\$15.55</b>	<b>(\$996,344)</b>	<b>\$45.56</b>	<b>\$40.43</b>	<b>(\$3,823,499)</b>	<b>\$11.45</b>	<b>\$11.13</b>	<b>(\$245,187)</b>	<b>\$147.74</b>	<b>\$138.91</b>	<b>(\$6,589,844)</b>

**Model 5 – Facility-Specific Impact Summary**

Facility	Nursing: Median+20%, No Occupancy Adj.			Resident: Median+10%, No Occupancy Adj.			Indirect: Median+5%, 85% Occupancy Adj.			Property: 85% Occupancy Adj			Total: Nursing, Resident, Indirect & Property		
	Cost per Case Mix Point	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact
Bel Aire	\$52.92	\$52.92	\$0	\$12.91	\$12.91	\$0	\$45.33	\$45.33	\$0	\$7.51	\$7.51	\$0	\$118.67	\$118.67	\$0
Bennington	\$69.81	\$69.81	\$0	\$16.32	\$16.32	\$0	\$39.58	\$39.58	\$0	\$12.29	\$12.29	\$0	\$137.99	\$137.99	\$0
Berlin	\$73.06	\$73.06	\$0	\$15.41	\$15.41	\$0	\$41.43	\$40.88	(\$16,948)	\$11.66	\$11.51	(\$4,771)	\$141.57	\$140.86	(\$21,718)
Birchwood Terrace	\$70.75	\$70.75	\$0	\$16.48	\$16.48	\$0	\$39.60	\$39.60	\$0	\$8.22	\$8.22	\$0	\$135.05	\$135.05	\$0
Brookside-WRJ	\$82.18	\$82.18	\$0	\$16.79	\$16.79	\$0	\$43.65	\$43.65	\$0	\$4.13	\$4.13	\$0	\$146.76	\$146.76	\$0
Burlington	\$89.21	\$85.88	(\$130,176)	\$18.40	\$18.40	\$0	\$50.24	\$46.29	(\$154,208)	\$16.79	\$15.74	(\$41,070)	\$174.65	\$166.32	(\$325,454)
Cedar Hill	\$73.81	\$73.81	\$0	\$17.03	\$17.03	\$0	\$44.09	\$44.09	\$0	\$16.86	\$16.86	\$0	\$151.78	\$151.78	\$0
Centers for Living & Rehab	\$73.78	\$73.78	\$0	\$20.90	\$18.47	(\$74,680)	\$57.26	\$46.29	(\$337,918)	\$10.96	\$10.96	\$0	\$162.90	\$149.51	(\$412,598)
Copley Manor	\$83.50	\$83.50	\$0	\$17.24	\$17.24	\$0	\$54.22	\$46.29	(\$80,949)	\$35.89	\$35.89	\$0	\$190.86	\$182.93	(\$80,949)
Crescent Manor	\$59.78	\$59.78	\$0	\$19.70	\$18.47	(\$19,834)	\$47.20	\$46.29	(\$14,568)	\$10.86	\$10.86	\$0	\$137.54	\$135.41	(\$34,402)
Derby Green	\$60.36	\$60.36	\$0	\$13.38	\$13.38	\$0	\$33.39	\$33.39	\$0	\$5.36	\$5.36	\$0	\$112.49	\$112.49	\$0
Eden Park-Brattleboro	\$65.37	\$65.37	\$0	\$19.65	\$18.47	(\$20,052)	\$46.36	\$46.29	(\$1,171)	\$8.78	\$8.78	\$0	\$140.16	\$138.91	(\$21,224)
Eden Park-Rutland	\$74.52	\$74.52	\$0	\$14.51	\$14.51	\$0	\$40.55	\$40.55	\$0	\$5.98	\$5.98	\$0	\$135.56	\$135.56	\$0
Franklin County Rehab	\$81.77	\$81.77	\$0	\$15.68	\$15.68	\$0	\$39.15	\$39.15	\$0	\$20.93	\$20.93	\$0	\$157.54	\$157.54	\$0
Gifford	\$90.19	\$85.88	(\$23,398)	\$29.83	\$18.47	(\$61,625)	\$100.65	\$46.29	(\$294,843)	\$24.76	\$24.76	\$0	\$245.44	\$175.40	(\$379,866)
Gill Odd Fellows	\$75.99	\$75.99	\$0	\$18.38	\$18.38	\$0	\$62.10	\$46.29	(\$215,166)	\$8.46	\$8.46	\$0	\$164.93	\$149.12	(\$215,166)
Green Mountain	\$97.38	\$85.88	(\$167,202)	\$16.55	\$16.55	\$0	\$46.92	\$46.29	(\$9,059)	\$11.10	\$11.10	\$0	\$171.95	\$159.82	(\$176,260)
Greensboro	\$70.27	\$70.27	\$0	\$18.11	\$18.11	\$0	\$60.98	\$46.29	(\$100,524)	\$9.25	\$9.25	\$0	\$158.61	\$143.93	(\$100,524)
Haven Hlthcare-Rutland	\$66.38	\$66.38	\$0	\$16.53	\$16.53	\$0	\$35.19	\$35.19	\$0	\$13.34	\$13.34	\$0	\$131.45	\$131.45	\$0
Haven Hlthcare-St Albans	\$64.70	\$64.70	\$0	\$16.03	\$16.03	\$0	\$36.37	\$36.37	\$0	\$12.30	\$12.30	\$0	\$129.41	\$129.41	\$0
Helen Porter	\$90.25	\$85.88	(\$112,625)	\$18.05	\$18.05	\$0	\$52.22	\$46.29	(\$152,751)	\$14.26	\$14.26	\$0	\$174.77	\$164.48	(\$265,375)
Maple Lane	\$65.10	\$65.10	\$0	\$10.19	\$10.19	\$0	\$32.77	\$32.77	\$0	\$8.97	\$8.97	\$0	\$117.03	\$117.03	\$0
Mayo	\$78.65	\$78.65	\$0	\$19.76	\$18.47	(\$13,029)	\$53.29	\$46.29	(\$70,777)	\$5.37	\$5.37	\$0	\$157.07	\$148.79	(\$83,806)
McGirr	\$66.71	\$66.71	\$0	\$16.99	\$16.99	\$0	\$43.10	\$43.10	\$0	\$4.89	\$4.89	\$0	\$131.69	\$131.69	\$0
Morrisville Center	\$71.57	\$71.57	\$0	\$18.25	\$18.25	\$0	\$44.52	\$44.52	\$0	\$10.14	\$10.14	\$0	\$144.47	\$144.47	\$0
Mountainview Center	\$60.49	\$60.49	\$0	\$14.70	\$14.70	\$0	\$41.28	\$41.28	\$0	\$8.18	\$8.18	\$0	\$124.65	\$124.65	\$0
Mt. Ascutney	\$106.38	\$85.88	(\$283,604)	\$28.65	\$18.47	(\$140,781)	\$100.41	\$46.29	(\$748,785)	\$9.91	\$9.91	\$0	\$245.34	\$160.56	(\$1,173,170)
Newport	\$48.86	\$48.86	\$0	\$16.01	\$16.01	\$0	\$37.97	\$29.43	(\$100,497)	\$5.63	\$4.37	(\$14,913)	\$108.47	\$98.66	(\$115,410)
Pine Knoll	\$57.23	\$57.23	\$0	\$12.84	\$12.84	\$0	\$37.18	\$37.18	\$0	\$4.61	\$4.61	\$0	\$111.87	\$111.87	\$0
Prospect	\$51.48	\$51.48	\$0	\$16.28	\$16.28	\$0	\$42.44	\$42.44	\$0	\$3.37	\$3.37	\$0	\$113.57	\$113.57	\$0
Redstone Villa	\$62.98	\$62.98	\$0	\$13.84	\$13.84	\$0	\$47.58	\$46.29	(\$8,837)	\$11.94	\$11.94	\$0	\$136.34	\$135.05	(\$8,837)
Rowan Court	\$67.85	\$67.85	\$0	\$17.74	\$17.74	\$0	\$46.13	\$45.21	(\$21,935)	\$13.86	\$13.59	(\$6,592)	\$145.58	\$144.39	(\$28,527)
Springfield	\$69.25	\$69.25	\$0	\$17.23	\$17.23	\$0	\$42.66	\$42.66	\$0	\$12.91	\$12.91	\$0	\$142.04	\$142.04	\$0
St. Johnsbury	\$71.89	\$71.89	\$0	\$13.74	\$13.74	\$0	\$37.70	\$37.70	\$0	\$10.63	\$10.63	\$0	\$133.96	\$133.96	\$0
Starr Farm	\$76.03	\$76.03	\$0	\$13.84	\$13.84	\$0	\$40.49	\$40.49	\$0	\$13.05	\$13.05	\$0	\$143.41	\$143.41	\$0
Thompson House	\$73.06	\$73.06	\$0	\$17.35	\$17.35	\$0	\$46.89	\$46.29	(\$4,171)	\$7.82	\$7.82	\$0	\$145.12	\$144.52	(\$4,171)
Union House	\$60.07	\$60.07	\$0	\$15.06	\$15.06	\$0	\$35.88	\$35.88	\$0	\$8.97	\$8.97	\$0	\$119.98	\$119.98	\$0
Vernon Green	\$78.10	\$78.10	\$0	\$19.62	\$18.47	(\$18,085)	\$45.28	\$45.28	\$0	\$6.03	\$6.03	\$0	\$149.03	\$147.88	(\$18,085)
Woodridge	\$101.88	\$85.88	(\$500,350)	\$18.18	\$18.18	\$0	\$52.91	\$46.29	(\$206,867)	\$7.59	\$7.59	\$0	\$180.56	\$157.95	(\$707,217)
<b>TOTALS</b>	<b>\$73.85</b>	<b>\$72.22</b>	<b>(\$1,217,353)</b>	<b>\$16.88</b>	<b>\$16.41</b>	<b>(\$348,086)</b>	<b>\$45.56</b>	<b>\$42.15</b>	<b>(\$2,539,973)</b>	<b>\$11.45</b>	<b>\$11.36</b>	<b>(\$67,346)</b>	<b>\$147.74</b>	<b>\$142.15</b>	<b>(\$4,172,758)</b>

**Model 6 – Facility-Specific Impact Summary**

Facility	Nursing: Median+20%, No Occupancy Adj.			Resident: Median+10%, No Occupancy Adj.			Indirect: Median+5%, 90% Occupancy Adj.			Property: 90% Occupancy Adj			Total: Nursing, Resident, Indirect & Property		
	Cost per Case Mix Point	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact
Bel Aire	\$52.92	\$52.92	\$0	\$12.91	\$12.91	\$0	\$45.33	\$45.33	\$0	\$7.51	\$7.51	\$0	\$118.67	\$118.67	\$0
Bennington	\$69.81	\$69.81	\$0	\$16.32	\$16.32	\$0	\$39.58	\$39.58	\$0	\$12.29	\$12.29	\$0	\$137.99	\$137.99	\$0
Berlin	\$73.06	\$73.06	\$0	\$15.41	\$15.41	\$0	\$41.43	\$38.61	(\$86,484)	\$11.66	\$10.87	(\$24,344)	\$141.57	\$137.95	(\$110,828)
Birchwood Terrace	\$70.75	\$70.75	\$0	\$16.48	\$16.48	\$0	\$39.60	\$39.60	\$0	\$8.22	\$8.22	\$0	\$135.05	\$135.05	\$0
Brookside-WRJ	\$82.18	\$82.18	\$0	\$16.79	\$16.79	\$0	\$43.65	\$43.65	\$0	\$4.13	\$4.13	\$0	\$146.76	\$146.76	\$0
Burlington	\$89.21	\$85.88	(\$130,176)	\$18.40	\$18.40	\$0	\$50.24	\$44.48	(\$225,120)	\$16.79	\$14.87	(\$75,247)	\$174.65	\$163.63	(\$430,543)
Cedar Hill	\$73.81	\$73.81	\$0	\$17.03	\$17.03	\$0	\$44.09	\$44.09	\$0	\$16.86	\$16.86	\$0	\$151.78	\$151.78	\$0
Centers for Living & Rehab	\$73.78	\$73.78	\$0	\$20.90	\$18.47	(\$74,680)	\$57.26	\$45.83	(\$352,109)	\$10.96	\$10.96	\$0	\$162.90	\$149.05	(\$426,789)
Copley Manor	\$83.50	\$83.50	\$0	\$17.24	\$17.24	\$0	\$54.22	\$45.83	(\$85,653)	\$35.89	\$35.89	\$0	\$190.86	\$182.47	(\$85,653)
Crescent Manor	\$59.78	\$59.78	\$0	\$19.70	\$18.47	(\$19,834)	\$47.20	\$45.83	(\$21,990)	\$10.86	\$10.86	\$0	\$137.54	\$134.95	(\$41,824)
Derby Green	\$60.36	\$60.36	\$0	\$13.38	\$13.38	\$0	\$33.39	\$33.39	\$0	\$5.36	\$5.36	\$0	\$112.49	\$112.49	\$0
Eden Park-Brattleboro	\$65.37	\$65.37	\$0	\$19.65	\$18.47	(\$20,052)	\$46.36	\$45.83	(\$9,037)	\$8.78	\$8.78	\$0	\$140.16	\$138.45	(\$29,090)
Eden Park-Rutland	\$74.52	\$74.52	\$0	\$14.51	\$14.51	\$0	\$40.55	\$40.55	\$0	\$5.98	\$5.98	\$0	\$135.56	\$135.56	\$0
Franklin County Rehab	\$81.77	\$81.77	\$0	\$15.68	\$15.68	\$0	\$39.15	\$39.15	\$0	\$20.93	\$20.93	\$0	\$157.54	\$157.54	\$0
Gifford	\$90.19	\$85.88	(\$23,398)	\$29.83	\$18.47	(\$61,625)	\$100.65	\$45.83	(\$297,341)	\$24.76	\$24.76	\$0	\$245.44	\$174.94	(\$382,364)
Gill Odd Fellows	\$75.99	\$75.99	\$0	\$18.38	\$18.38	\$0	\$62.10	\$45.83	(\$221,436)	\$8.46	\$8.07	(\$5,391)	\$164.93	\$148.26	(\$226,827)
Green Mountain	\$97.38	\$85.88	(\$167,202)	\$16.55	\$16.55	\$0	\$46.92	\$45.03	(\$27,370)	\$11.10	\$10.65	(\$6,474)	\$171.95	\$158.11	(\$201,045)
Greensboro	\$70.27	\$70.27	\$0	\$18.11	\$18.11	\$0	\$60.98	\$45.83	(\$103,677)	\$9.25	\$9.25	\$0	\$158.61	\$143.46	(\$103,677)
Haven Hlthcare-Rutland	\$66.38	\$66.38	\$0	\$16.53	\$16.53	\$0	\$35.19	\$35.19	\$0	\$13.34	\$13.34	\$0	\$131.45	\$131.45	\$0
Haven Hlthcare-St Albans	\$64.70	\$64.70	\$0	\$16.03	\$16.03	\$0	\$36.37	\$36.37	\$0	\$12.30	\$12.30	\$0	\$129.41	\$129.41	\$0
Helen Porter	\$90.25	\$85.88	(\$112,625)	\$18.05	\$18.05	\$0	\$52.22	\$45.83	(\$164,626)	\$14.26	\$14.26	\$0	\$174.77	\$164.02	(\$277,251)
Maple Lane	\$65.10	\$65.10	\$0	\$10.19	\$10.19	\$0	\$32.77	\$32.77	\$0	\$8.97	\$8.97	\$0	\$117.03	\$117.03	\$0
Mayo	\$78.65	\$78.65	\$0	\$19.76	\$18.47	(\$13,029)	\$53.29	\$45.83	(\$75,439)	\$5.37	\$5.37	\$0	\$157.07	\$148.33	(\$88,467)
McGirr	\$66.71	\$66.71	\$0	\$16.99	\$16.99	\$0	\$43.10	\$40.99	(\$15,268)	\$4.89	\$4.65	(\$1,733)	\$131.69	\$129.34	(\$17,001)
Morrisville Center	\$71.57	\$71.57	\$0	\$18.25	\$18.25	\$0	\$44.52	\$44.52	\$0	\$10.14	\$10.14	\$0	\$144.47	\$144.47	\$0
Mountainview Center	\$60.49	\$60.49	\$0	\$14.70	\$14.70	\$0	\$41.28	\$41.28	\$0	\$8.18	\$8.18	\$0	\$124.65	\$124.65	\$0
Mt. Ascutney	\$106.38	\$85.88	(\$283,604)	\$28.65	\$18.47	(\$140,781)	\$100.41	\$45.83	(\$755,159)	\$9.91	\$9.91	\$0	\$245.34	\$160.10	(\$1,179,544)
Newport	\$48.86	\$48.86	\$0	\$16.01	\$16.01	\$0	\$37.97	\$27.79	(\$119,730)	\$5.63	\$4.12	(\$17,767)	\$108.47	\$96.78	(\$137,497)
Pine Knoll	\$57.23	\$57.23	\$0	\$12.84	\$12.84	\$0	\$37.18	\$37.18	\$0	\$4.61	\$4.61	\$0	\$111.87	\$111.87	\$0
Prospect	\$51.48	\$51.48	\$0	\$16.28	\$16.28	\$0	\$42.44	\$42.44	\$0	\$3.37	\$3.37	\$0	\$113.57	\$113.57	\$0
Redstone Villa	\$62.98	\$62.98	\$0	\$13.84	\$13.84	\$0	\$47.58	\$45.83	(\$11,989)	\$11.94	\$11.94	\$0	\$136.34	\$134.59	(\$11,989)
Rowan Court	\$67.85	\$67.85	\$0	\$17.74	\$17.74	\$0	\$46.13	\$42.70	(\$81,961)	\$13.86	\$12.83	(\$24,632)	\$145.58	\$141.12	(\$106,594)
Springfield	\$69.25	\$69.25	\$0	\$17.23	\$17.23	\$0	\$42.66	\$42.40	(\$6,243)	\$12.91	\$12.83	(\$1,889)	\$142.04	\$141.71	(\$8,132)
St. Johnsbury	\$71.89	\$71.89	\$0	\$13.74	\$13.74	\$0	\$37.70	\$37.70	\$0	\$10.63	\$10.63	\$0	\$133.96	\$133.96	\$0
Starr Farm	\$76.03	\$76.03	\$0	\$13.84	\$13.84	\$0	\$40.49	\$40.49	\$0	\$13.05	\$13.05	\$0	\$143.41	\$143.41	\$0
Thompson House	\$73.06	\$73.06	\$0	\$17.35	\$17.35	\$0	\$46.89	\$45.83	(\$7,377)	\$7.82	\$7.82	\$0	\$145.12	\$144.06	(\$7,377)
Union House	\$60.07	\$60.07	\$0	\$15.06	\$15.06	\$0	\$35.88	\$35.88	\$0	\$8.97	\$8.97	\$0	\$119.98	\$119.98	\$0
Vernon Green	\$78.10	\$78.10	\$0	\$19.62	\$18.47	(\$18,085)	\$45.28	\$45.28	\$0	\$6.03	\$6.03	\$0	\$149.03	\$147.88	(\$18,085)
Woodridge	\$101.88	\$85.88	(\$500,350)	\$18.18	\$18.18	\$0	\$52.91	\$45.83	(\$221,275)	\$7.59	\$7.59	\$0	\$180.56	\$157.49	(\$721,625)
<b>TOTALS</b>	<b>\$73.85</b>	<b>\$72.22</b>	<b>(\$1,217,353)</b>	<b>\$16.88</b>	<b>\$16.41</b>	<b>(\$348,086)</b>	<b>\$45.56</b>	<b>\$41.69</b>	<b>(\$2,889,284)</b>	<b>\$11.45</b>	<b>\$11.24</b>	<b>(\$157,477)</b>	<b>\$147.74</b>	<b>\$141.56</b>	<b>(\$4,612,201)</b>

**Model 7 – Facility-Specific Impact Summary**

Facility	Nursing: Median+20%, No Occupancy Adj.			Resident: Median+10%, 90% Occupancy Adj.			Indirect: Median+5%, 90% Occupancy Adj.			Property: 90% Occupancy Adj			Total: Nursing, Resident, Indirect & Property		
	Cost per Case Mix Point	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact
Bel Aire	\$52.92	\$52.92	\$0	\$12.91	\$12.91	\$0	\$45.33	\$45.33	\$0	\$7.51	\$7.51	\$0	\$118.67	\$118.67	\$0
Bennington	\$69.81	\$69.81	\$0	\$16.32	\$16.32	\$0	\$39.58	\$39.58	\$0	\$12.29	\$12.29	\$0	\$137.99	\$137.99	\$0
Berlin	\$73.06	\$73.06	\$0	\$15.41	\$14.36	(\$32,175)	\$41.43	\$38.61	(\$86,484)	\$11.66	\$10.87	(\$24,344)	\$141.57	\$136.90	(\$143,003)
Birchwood Terrace	\$70.75	\$70.75	\$0	\$16.48	\$16.48	\$0	\$39.60	\$39.60	\$0	\$8.22	\$8.22	\$0	\$135.05	\$135.05	\$0
Brookside-WRJ	\$82.18	\$82.18	\$0	\$16.79	\$16.79	\$0	\$43.65	\$43.65	\$0	\$4.13	\$4.13	\$0	\$146.76	\$146.76	\$0
Burlington	\$89.21	\$85.88	(\$130,176)	\$18.40	\$16.29	(\$82,469)	\$50.24	\$44.48	(\$225,120)	\$16.79	\$14.87	(\$75,247)	\$174.65	\$161.52	(\$513,011)
Cedar Hill	\$73.81	\$73.81	\$0	\$17.03	\$17.03	\$0	\$44.09	\$44.09	\$0	\$16.86	\$16.86	\$0	\$151.78	\$151.78	\$0
Centers for Living & Rehab	\$73.78	\$73.78	\$0	\$20.90	\$18.06	(\$87,316)	\$57.26	\$45.83	(\$352,109)	\$10.96	\$10.96	\$0	\$162.90	\$148.64	(\$439,425)
Copley Manor	\$83.50	\$83.50	\$0	\$17.24	\$17.24	\$0	\$54.22	\$45.83	(\$85,653)	\$35.89	\$35.89	\$0	\$190.86	\$182.47	(\$85,653)
Crescent Manor	\$59.78	\$59.78	\$0	\$19.70	\$18.06	(\$26,443)	\$47.20	\$45.83	(\$21,990)	\$10.86	\$10.86	\$0	\$137.54	\$134.54	(\$48,433)
Derby Green	\$60.36	\$60.36	\$0	\$13.38	\$13.38	\$0	\$33.39	\$33.39	\$0	\$5.36	\$5.36	\$0	\$112.49	\$112.49	\$0
Eden Park-Brattleboro	\$65.37	\$65.37	\$0	\$19.65	\$18.06	(\$27,057)	\$46.36	\$45.83	(\$9,037)	\$8.78	\$8.78	\$0	\$140.16	\$138.04	(\$36,094)
Eden Park-Rutland	\$74.52	\$74.52	\$0	\$14.51	\$14.51	\$0	\$40.55	\$40.55	\$0	\$5.98	\$5.98	\$0	\$135.56	\$135.56	\$0
Franklin County Rehab	\$81.77	\$81.77	\$0	\$15.68	\$15.68	\$0	\$39.15	\$39.15	\$0	\$20.93	\$20.93	\$0	\$157.54	\$157.54	\$0
Gifford	\$90.19	\$85.88	(\$23,398)	\$29.83	\$18.06	(\$63,850)	\$100.65	\$45.83	(\$297,341)	\$24.76	\$24.76	\$0	\$245.44	\$174.53	(\$384,589)
Gill Odd Fellows	\$75.99	\$75.99	\$0	\$18.38	\$17.52	(\$11,706)	\$62.10	\$45.83	(\$221,436)	\$8.46	\$8.07	(\$5,391)	\$164.93	\$147.40	(\$238,534)
Green Mountain	\$97.38	\$85.88	(\$167,202)	\$16.55	\$15.89	(\$9,655)	\$46.92	\$45.03	(\$27,370)	\$11.10	\$10.65	(\$6,474)	\$171.95	\$157.45	(\$210,701)
Greensboro	\$70.27	\$70.27	\$0	\$18.11	\$18.06	(\$336)	\$60.98	\$45.83	(\$103,677)	\$9.25	\$9.25	\$0	\$158.61	\$143.42	(\$104,013)
Haven Hlthcare-Rutland	\$66.38	\$66.38	\$0	\$16.53	\$16.53	\$0	\$35.19	\$35.19	\$0	\$13.34	\$13.34	\$0	\$131.45	\$131.45	\$0
Haven Hlthcare-St Albans	\$64.70	\$64.70	\$0	\$16.03	\$16.03	\$0	\$36.37	\$36.37	\$0	\$12.30	\$12.30	\$0	\$129.41	\$129.41	\$0
Helen Porter	\$90.25	\$85.88	(\$112,625)	\$18.05	\$18.05	\$0	\$52.22	\$45.83	(\$164,626)	\$14.26	\$14.26	\$0	\$174.77	\$164.02	(\$277,251)
Maple Lane	\$65.10	\$65.10	\$0	\$10.19	\$10.19	\$0	\$32.77	\$32.77	\$0	\$8.97	\$8.97	\$0	\$117.03	\$117.03	\$0
Mayo	\$78.65	\$78.65	\$0	\$19.76	\$18.06	(\$17,179)	\$53.29	\$45.83	(\$75,439)	\$5.37	\$5.37	\$0	\$157.07	\$147.92	(\$92,618)
McGirr	\$66.71	\$66.71	\$0	\$16.99	\$16.15	(\$6,017)	\$43.10	\$40.99	(\$15,268)	\$4.89	\$4.65	(\$1,733)	\$131.69	\$128.51	(\$23,018)
Morrisville Center	\$71.57	\$71.57	\$0	\$18.25	\$18.06	(\$4,591)	\$44.52	\$44.52	\$0	\$10.14	\$10.14	\$0	\$144.47	\$144.29	(\$4,591)
Mountainview Center	\$60.49	\$60.49	\$0	\$14.70	\$14.70	\$0	\$41.28	\$41.28	\$0	\$8.18	\$8.18	\$0	\$124.65	\$124.65	\$0
Mt. Ascutney	\$106.38	\$85.88	(\$283,604)	\$28.65	\$18.06	(\$146,457)	\$100.41	\$45.83	(\$755,159)	\$9.91	\$9.91	\$0	\$245.34	\$159.68	(\$1,185,220)
Newport	\$48.86	\$48.86	\$0	\$16.01	\$11.72	(\$50,480)	\$37.97	\$27.79	(\$119,730)	\$5.63	\$4.12	(\$17,767)	\$108.47	\$92.49	(\$187,977)
Pine Knoll	\$57.23	\$57.23	\$0	\$12.84	\$12.84	\$0	\$37.18	\$37.18	\$0	\$4.61	\$4.61	\$0	\$111.87	\$111.87	\$0
Prospect	\$51.48	\$51.48	\$0	\$16.28	\$16.28	\$0	\$42.44	\$42.44	\$0	\$3.37	\$3.37	\$0	\$113.57	\$113.57	\$0
Redstone Villa	\$62.98	\$62.98	\$0	\$13.84	\$13.84	\$0	\$47.58	\$45.83	(\$11,989)	\$11.94	\$11.94	\$0	\$136.34	\$134.59	(\$11,989)
Rowan Court	\$67.85	\$67.85	\$0	\$17.74	\$16.42	(\$31,520)	\$46.13	\$42.70	(\$81,961)	\$13.86	\$12.83	(\$24,632)	\$145.58	\$139.80	(\$138,113)
Springfield	\$69.25	\$69.25	\$0	\$17.23	\$17.12	(\$2,521)	\$42.66	\$42.40	(\$6,243)	\$12.91	\$12.83	(\$1,889)	\$142.04	\$141.60	(\$10,653)
St. Johnsbury	\$71.89	\$71.89	\$0	\$13.74	\$13.74	\$0	\$37.70	\$37.70	\$0	\$10.63	\$10.63	\$0	\$133.96	\$133.96	\$0
Starr Farm	\$76.03	\$76.03	\$0	\$13.84	\$13.84	\$0	\$40.49	\$40.49	\$0	\$13.05	\$13.05	\$0	\$143.41	\$143.41	\$0
Thompson House	\$73.06	\$73.06	\$0	\$17.35	\$17.35	\$0	\$46.89	\$45.83	(\$7,377)	\$7.82	\$7.82	\$0	\$145.12	\$144.06	(\$7,377)
Union House	\$60.07	\$60.07	\$0	\$15.06	\$15.06	\$0	\$35.88	\$35.88	\$0	\$8.97	\$8.97	\$0	\$119.98	\$119.98	\$0
Vernon Green	\$78.10	\$78.10	\$0	\$19.62	\$18.06	(\$24,545)	\$45.28	\$45.28	\$0	\$6.03	\$6.03	\$0	\$149.03	\$147.47	(\$24,545)
Woodridge	\$101.88	\$85.88	(\$500,350)	\$18.18	\$18.06	(\$3,676)	\$52.91	\$45.83	(\$221,275)	\$7.59	\$7.59	\$0	\$180.56	\$157.37	(\$725,301)
<b>TOTALS</b>	<b>\$73.85</b>	<b>\$72.22</b>	<b>(\$1,217,353)</b>	<b>\$16.88</b>	<b>\$16.04</b>	<b>(\$627,993)</b>	<b>\$45.56</b>	<b>\$41.69</b>	<b>(\$2,889,284)</b>	<b>\$11.45</b>	<b>\$11.24</b>	<b>(\$157,477)</b>	<b>\$147.74</b>	<b>\$141.19</b>	<b>(\$4,892,108)</b>

**Model 8 – Facility-Specific Impact Summary**

Facility	Nursing: Median+20%, 93% Occupancy Adj.			Resident: Median+10%, 93% Occupancy Adj.			Indirect: Median+5%, 93% Occupancy Adj.			Property: 93% Occupancy Adj			Total: Nursing, Resident, Indirect & Property		
	Cost per Case Mix Point	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact
Bel Aire	\$52.92	\$52.92	\$0	\$12.91	\$12.91	\$0	\$45.33	\$45.20	(\$1,371)	\$7.51	\$7.51	\$0	\$118.67	\$118.53	(\$1,371)
Bennington	\$69.81	\$67.70	(\$44,970)	\$16.32	\$15.82	(\$10,511)	\$39.58	\$38.38	(\$25,497)	\$12.29	\$11.91	(\$7,914)	\$137.99	\$133.81	(\$88,892)
Berlin	\$73.06	\$65.88	(\$219,752)	\$15.41	\$13.90	(\$46,362)	\$41.43	\$37.36	(\$124,617)	\$11.66	\$10.52	(\$35,078)	\$141.57	\$127.66	(\$425,809)
Birchwood Terrace	\$70.75	\$70.10	(\$25,287)	\$16.48	\$16.33	(\$5,891)	\$39.60	\$39.24	(\$14,154)	\$8.22	\$8.14	(\$2,936)	\$135.05	\$133.80	(\$48,267)
Brookside-WRJ	\$82.18	\$82.18	\$0	\$16.79	\$16.79	\$0	\$43.65	\$43.65	\$0	\$4.13	\$4.13	\$0	\$146.76	\$146.76	\$0
Burlington	\$89.21	\$76.43	(\$499,320)	\$18.40	\$15.77	(\$103,010)	\$50.24	\$43.04	(\$281,191)	\$16.79	\$14.39	(\$93,989)	\$174.65	\$149.63	(\$977,510)
Cedar Hill	\$73.81	\$73.81	\$0	\$17.03	\$17.03	\$0	\$44.09	\$44.09	\$0	\$16.86	\$16.86	\$0	\$151.78	\$151.78	\$0
Centers for Living & Rehab	\$73.78	\$73.52	(\$8,191)	\$20.90	\$17.63	(\$100,557)	\$57.26	\$45.20	(\$371,717)	\$10.96	\$10.92	(\$1,217)	\$162.90	\$147.27	(\$481,683)
Copley Manor	\$83.50	\$83.50	\$0	\$17.24	\$17.24	\$0	\$54.22	\$45.20	(\$92,152)	\$35.89	\$35.89	\$0	\$190.86	\$181.83	(\$92,152)
Crescent Manor	\$59.78	\$59.78	\$0	\$19.70	\$17.63	(\$33,368)	\$47.20	\$45.20	(\$32,246)	\$10.86	\$10.86	\$0	\$137.54	\$133.47	(\$65,614)
Derby Green	\$60.36	\$60.36	\$0	\$13.38	\$13.38	\$0	\$33.39	\$33.39	\$0	\$5.36	\$5.36	\$0	\$112.49	\$112.49	\$0
Eden Park-Brattleboro	\$65.37	\$65.10	(\$4,604)	\$19.65	\$17.63	(\$34,397)	\$46.36	\$45.20	(\$19,906)	\$8.78	\$8.74	(\$618)	\$140.16	\$136.67	(\$59,525)
Eden Park-Rutland	\$74.52	\$74.52	\$0	\$14.51	\$14.51	\$0	\$40.55	\$40.55	\$0	\$5.98	\$5.98	\$0	\$135.56	\$135.56	\$0
Franklin County Rehab	\$81.77	\$81.77	\$0	\$15.68	\$15.68	\$0	\$39.15	\$39.15	\$0	\$20.93	\$20.93	\$0	\$157.54	\$157.54	\$0
Gifford	\$90.19	\$84.12	(\$32,962)	\$29.83	\$17.63	(\$66,181)	\$100.65	\$45.20	(\$300,794)	\$24.76	\$24.76	\$0	\$245.44	\$171.70	(\$399,937)
Gill Odd Fellows	\$75.99	\$70.09	(\$80,210)	\$18.38	\$16.95	(\$19,397)	\$62.10	\$45.20	(\$230,099)	\$8.46	\$7.81	(\$8,933)	\$164.93	\$140.05	(\$338,639)
Green Mountain	\$97.38	\$84.12	(\$192,832)	\$16.55	\$15.37	(\$17,104)	\$46.92	\$43.58	(\$48,485)	\$11.10	\$10.31	(\$11,468)	\$171.95	\$153.38	(\$269,889)
Greensboro	\$70.27	\$70.27	\$0	\$18.11	\$17.63	(\$3,279)	\$60.98	\$45.20	(\$108,035)	\$9.25	\$9.25	\$0	\$158.61	\$142.35	(\$111,313)
Haven Hlthcare-Rutland	\$66.38	\$65.06	(\$43,345)	\$16.53	\$16.20	(\$10,792)	\$35.19	\$34.49	(\$22,980)	\$13.34	\$13.08	(\$8,713)	\$131.45	\$128.82	(\$85,830)
Haven Hlthcare-St Albans	\$64.70	\$64.70	\$0	\$16.03	\$16.03	\$0	\$36.37	\$36.37	\$0	\$12.30	\$12.30	\$0	\$129.41	\$129.41	\$0
Helen Porter	\$90.25	\$84.12	(\$158,083)	\$18.05	\$17.63	(\$10,805)	\$52.22	\$45.20	(\$181,034)	\$14.26	\$14.26	\$0	\$174.77	\$161.20	(\$349,922)
Maple Lane	\$65.10	\$65.10	\$0	\$10.19	\$10.19	\$0	\$32.77	\$32.77	\$0	\$8.97	\$8.97	\$0	\$117.03	\$117.03	\$0
Mayo	\$78.65	\$78.65	\$0	\$19.76	\$17.63	(\$21,529)	\$53.29	\$45.20	(\$81,879)	\$5.37	\$5.37	\$0	\$157.07	\$146.85	(\$103,408)
McGirr	\$66.71	\$61.40	(\$38,426)	\$16.99	\$15.63	(\$9,783)	\$43.10	\$39.66	(\$24,824)	\$4.89	\$4.50	(\$2,818)	\$131.69	\$121.20	(\$75,851)
Morrisville Center	\$71.57	\$71.31	(\$6,406)	\$18.25	\$17.63	(\$15,424)	\$44.52	\$44.37	(\$3,985)	\$10.14	\$10.10	(\$908)	\$144.47	\$143.41	(\$26,723)
Mountainview Center	\$60.49	\$60.49	\$0	\$14.70	\$14.70	\$0	\$41.28	\$41.28	\$0	\$8.18	\$8.18	\$0	\$124.65	\$124.65	\$0
Mt. Ascutney	\$106.38	\$84.12	(\$308,003)	\$28.65	\$17.63	(\$152,404)	\$100.41	\$45.20	(\$763,966)	\$9.91	\$9.60	(\$4,333)	\$245.34	\$156.54	(\$1,228,707)
Newport	\$48.86	\$34.61	(\$167,645)	\$16.01	\$11.34	(\$54,927)	\$37.97	\$26.89	(\$130,278)	\$5.63	\$3.99	(\$19,332)	\$108.47	\$76.83	(\$372,181)
Pine Knoll	\$57.23	\$57.23	\$0	\$12.84	\$12.84	\$0	\$37.18	\$37.18	\$0	\$4.61	\$4.61	\$0	\$111.87	\$111.87	\$0
Prospect	\$51.48	\$49.93	(\$6,007)	\$16.28	\$15.79	(\$1,900)	\$42.44	\$41.16	(\$4,953)	\$3.37	\$3.27	(\$393)	\$113.57	\$110.15	(\$13,253)
Redstone Villa	\$62.98	\$62.98	\$0	\$13.84	\$13.84	\$0	\$47.58	\$45.20	(\$16,345)	\$11.94	\$11.94	\$0	\$136.34	\$133.95	(\$16,345)
Rowan Court	\$67.85	\$60.78	(\$168,965)	\$17.74	\$15.89	(\$44,179)	\$46.13	\$41.32	(\$114,879)	\$13.86	\$12.42	(\$34,525)	\$145.58	\$130.41	(\$362,548)
Springfield	\$69.25	\$66.61	(\$64,035)	\$17.23	\$16.57	(\$15,929)	\$42.66	\$41.03	(\$39,445)	\$12.91	\$12.42	(\$11,937)	\$142.04	\$136.63	(\$131,346)
St. Johnsbury	\$71.89	\$71.89	\$0	\$13.74	\$13.74	\$0	\$37.70	\$37.70	\$0	\$10.63	\$10.63	\$0	\$133.96	\$133.96	\$0
Starr Farm	\$76.03	\$76.03	\$0	\$13.84	\$13.84	\$0	\$40.49	\$40.49	\$0	\$13.05	\$13.05	\$0	\$143.41	\$143.41	\$0
Thompson House	\$73.06	\$73.06	\$0	\$17.35	\$17.35	\$0	\$46.89	\$45.20	(\$11,806)	\$7.82	\$7.82	\$0	\$145.12	\$143.43	(\$11,806)
Union House	\$60.07	\$60.03	(\$502)	\$15.06	\$15.05	(\$126)	\$35.88	\$35.85	(\$300)	\$8.97	\$8.97	(\$75)	\$119.98	\$119.90	(\$1,003)
Vernon Green	\$78.10	\$78.10	\$0	\$19.62	\$17.63	(\$31,315)	\$45.28	\$45.20	(\$1,306)	\$6.03	\$6.03	\$0	\$149.03	\$146.96	(\$32,621)
Woodridge	\$101.88	\$84.12	(\$555,504)	\$18.18	\$17.63	(\$17,120)	\$52.91	\$45.20	(\$241,183)	\$7.59	\$7.59	\$0	\$180.56	\$154.54	(\$813,808)
<b>TOTALS</b>	<b>\$73.85</b>	<b>\$70.33</b>	<b>(\$2,625,050)</b>	<b>\$16.88</b>	<b>\$15.77</b>	<b>(\$826,289)</b>	<b>\$45.56</b>	<b>\$41.15</b>	<b>(\$3,289,427)</b>	<b>\$11.45</b>	<b>\$11.13</b>	<b>(\$245,187)</b>	<b>\$147.74</b>	<b>\$138.38</b>	<b>(\$6,985,953)</b>

**Model 9 – Facility-Specific Impact Summary**

Facility	Nursing: Median+15%, No Occupancy Adj.			Resident: Median+5%, No Occupancy Adj.			Indirect: Median, 85% Occupancy Adj.			Property: 85% Occupancy Adj			Total: Nursing, Resident, Indirect & Property		
	Cost per Case Mix Point	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact
Bel Aire	\$52.92	\$52.92	\$0	\$12.91	\$12.91	\$0	\$45.33	\$44.09	(\$12,447)	\$7.51	\$7.51	\$0	\$118.67	\$117.42	(\$12,447)
Bennington	\$69.81	\$69.81	\$0	\$16.32	\$16.32	\$0	\$39.58	\$39.58	\$0	\$12.29	\$12.29	\$0	\$137.99	\$137.99	\$0
Berlin	\$73.06	\$73.06	\$0	\$15.41	\$15.41	\$0	\$41.43	\$40.88	(\$16,948)	\$11.66	\$11.51	(\$4,771)	\$141.57	\$140.86	(\$21,718)
Birchwood Terrace	\$70.75	\$70.75	\$0	\$16.48	\$16.48	\$0	\$39.60	\$39.60	\$0	\$8.22	\$8.22	\$0	\$135.05	\$135.05	\$0
Brookside-WRJ	\$82.18	\$82.18	\$0	\$16.79	\$16.79	\$0	\$43.65	\$43.65	\$0	\$4.13	\$4.13	\$0	\$146.76	\$146.76	\$0
Burlington	\$89.21	\$82.30	(\$270,016)	\$18.40	\$17.63	(\$30,106)	\$50.24	\$44.09	(\$240,357)	\$16.79	\$15.74	(\$41,070)	\$174.65	\$159.76	(\$581,549)
Cedar Hill	\$73.81	\$73.81	\$0	\$17.03	\$17.03	\$0	\$44.09	\$44.09	\$0	\$16.86	\$16.86	\$0	\$151.78	\$151.78	\$0
Centers for Living & Rehab	\$73.78	\$73.78	\$0	\$20.90	\$17.63	(\$100,548)	\$57.26	\$44.09	(\$405,828)	\$10.96	\$10.96	\$0	\$162.90	\$146.46	(\$506,375)
Copley Manor	\$83.50	\$82.30	(\$12,288)	\$17.24	\$17.24	\$0	\$54.22	\$44.09	(\$103,458)	\$35.89	\$35.89	\$0	\$190.86	\$179.52	(\$115,746)
Crescent Manor	\$59.78	\$59.78	\$0	\$19.70	\$17.63	(\$33,363)	\$47.20	\$44.09	(\$50,086)	\$10.86	\$10.86	\$0	\$137.54	\$132.36	(\$83,449)
Derby Green	\$60.36	\$60.36	\$0	\$13.38	\$13.38	\$0	\$33.39	\$33.39	\$0	\$5.36	\$5.36	\$0	\$112.49	\$112.49	\$0
Eden Park-Brattleboro	\$65.37	\$65.37	\$0	\$19.65	\$17.63	(\$34,391)	\$46.36	\$44.09	(\$38,814)	\$8.78	\$8.78	\$0	\$140.16	\$135.87	(\$73,205)
Eden Park-Rutland	\$74.52	\$74.52	\$0	\$14.51	\$14.51	\$0	\$40.55	\$40.55	\$0	\$5.98	\$5.98	\$0	\$135.56	\$135.56	\$0
Franklin County Rehab	\$81.77	\$81.77	\$0	\$15.68	\$15.68	\$0	\$39.15	\$39.15	\$0	\$20.93	\$20.93	\$0	\$157.54	\$157.54	\$0
Gifford	\$90.19	\$82.30	(\$42,807)	\$29.83	\$17.63	(\$66,180)	\$100.65	\$44.09	(\$306,799)	\$24.76	\$24.76	\$0	\$245.44	\$168.78	(\$415,786)
Gill Odd Fellows	\$75.99	\$75.99	\$0	\$18.38	\$17.63	(\$10,103)	\$62.10	\$44.09	(\$245,170)	\$8.46	\$8.46	\$0	\$164.93	\$146.17	(\$255,274)
Green Mountain	\$97.38	\$82.30	(\$219,212)	\$16.55	\$16.55	\$0	\$46.92	\$44.09	(\$41,100)	\$11.10	\$11.10	\$0	\$171.95	\$154.04	(\$260,312)
Greensboro	\$70.27	\$70.27	\$0	\$18.11	\$17.63	(\$3,276)	\$60.98	\$44.09	(\$115,615)	\$9.25	\$9.25	\$0	\$158.61	\$141.24	(\$118,891)
Haven Hlthcare-Rutland	\$66.38	\$66.38	\$0	\$16.53	\$16.53	\$0	\$35.19	\$35.19	\$0	\$13.34	\$13.34	\$0	\$131.45	\$131.45	\$0
Haven Hlthcare-St Albans	\$64.70	\$64.70	\$0	\$16.03	\$16.03	\$0	\$36.37	\$36.37	\$0	\$12.30	\$12.30	\$0	\$129.41	\$129.41	\$0
Helen Porter	\$90.25	\$82.30	(\$204,870)	\$18.05	\$17.63	(\$10,797)	\$52.22	\$44.09	(\$209,578)	\$14.26	\$14.26	\$0	\$174.77	\$158.28	(\$425,245)
Maple Lane	\$65.10	\$65.10	\$0	\$10.19	\$10.19	\$0	\$32.77	\$32.77	\$0	\$8.97	\$8.97	\$0	\$117.03	\$117.03	\$0
Mayo	\$78.65	\$78.65	\$0	\$19.76	\$17.63	(\$21,526)	\$53.29	\$44.09	(\$93,084)	\$5.37	\$5.37	\$0	\$157.07	\$145.74	(\$114,609)
McGirr	\$66.71	\$66.71	\$0	\$16.99	\$16.99	\$0	\$43.10	\$43.10	\$0	\$4.89	\$4.89	\$0	\$131.69	\$131.69	\$0
Morrisville Center	\$71.57	\$71.57	\$0	\$18.25	\$17.63	(\$15,416)	\$44.52	\$44.09	(\$10,961)	\$10.14	\$10.14	\$0	\$144.47	\$143.43	(\$26,377)
Mountainview Center	\$60.49	\$60.49	\$0	\$14.70	\$14.70	\$0	\$41.28	\$41.28	\$0	\$8.18	\$8.18	\$0	\$124.65	\$124.65	\$0
Mt. Ascutney	\$106.38	\$82.30	(\$333,117)	\$28.65	\$17.63	(\$152,400)	\$100.41	\$44.09	(\$779,287)	\$9.91	\$9.91	\$0	\$245.34	\$153.93	(\$1,264,804)
Newport	\$48.86	\$48.86	\$0	\$16.01	\$16.01	\$0	\$37.97	\$29.43	(\$100,497)	\$5.63	\$4.37	(\$14,913)	\$108.47	\$98.66	(\$115,410)
Pine Knoll	\$57.23	\$57.23	\$0	\$12.84	\$12.84	\$0	\$37.18	\$37.18	\$0	\$4.61	\$4.61	\$0	\$111.87	\$111.87	\$0
Prospect	\$51.48	\$51.48	\$0	\$16.28	\$16.28	\$0	\$42.44	\$42.44	\$0	\$3.37	\$3.37	\$0	\$113.57	\$113.57	\$0
Redstone Villa	\$62.98	\$62.98	\$0	\$13.84	\$13.84	\$0	\$47.58	\$44.09	(\$23,924)	\$11.94	\$11.94	\$0	\$136.34	\$132.84	(\$23,924)
Rowan Court	\$67.85	\$67.85	\$0	\$17.74	\$17.63	(\$2,541)	\$46.13	\$44.09	(\$48,790)	\$13.86	\$13.59	(\$6,592)	\$145.58	\$143.16	(\$57,923)
Springfield	\$69.25	\$69.25	\$0	\$17.23	\$17.23	\$0	\$42.66	\$42.66	\$0	\$12.91	\$12.91	\$0	\$142.04	\$142.04	\$0
St. Johnsbury	\$71.89	\$71.89	\$0	\$13.74	\$13.74	\$0	\$37.70	\$37.70	\$0	\$10.63	\$10.63	\$0	\$133.96	\$133.96	\$0
Starr Farm	\$76.03	\$76.03	\$0	\$13.84	\$13.84	\$0	\$40.49	\$40.49	\$0	\$13.05	\$13.05	\$0	\$143.41	\$143.41	\$0
Thompson House	\$73.06	\$73.06	\$0	\$17.35	\$17.35	\$0	\$46.89	\$44.09	(\$19,512)	\$7.82	\$7.82	\$0	\$145.12	\$142.32	(\$19,512)
Union House	\$60.07	\$60.07	\$0	\$15.06	\$15.06	\$0	\$35.88	\$35.88	\$0	\$8.97	\$8.97	\$0	\$119.98	\$119.98	\$0
Vernon Green	\$78.10	\$78.10	\$0	\$19.62	\$17.63	(\$31,310)	\$45.28	\$44.09	(\$18,745)	\$6.03	\$6.03	\$0	\$149.03	\$145.85	(\$50,054)
Woodridge	\$101.88	\$82.30	(\$612,272)	\$18.18	\$17.63	(\$17,110)	\$52.91	\$44.09	(\$275,816)	\$7.59	\$7.59	\$0	\$180.56	\$151.62	(\$905,199)
<b>TOTALS</b>	<b>\$73.85</b>	<b>\$71.58</b>	<b>(\$1,694,582)</b>	<b>\$16.88</b>	<b>\$16.17</b>	<b>(\$529,067)</b>	<b>\$45.56</b>	<b>\$41.33</b>	<b>(\$3,156,816)</b>	<b>\$11.45</b>	<b>\$11.36</b>	<b>(\$67,346)</b>	<b>\$147.74</b>	<b>\$140.44</b>	<b>(\$5,447,810)</b>

**Model 10 – Facility-Specific Impact Summary**

Facility	Nursing: Median+15%, No Occupancy Adj.			Resident: Median+5%, No Occupancy Adj.			Indirect: Median, 90% Occupancy Adj.			Property: 90% Occupancy Adj			Total: Nursing, Resident, Indirect & Property		
	Cost per Case Mix Point	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact
Bel Aire	\$52.92	\$52.92	\$0	\$12.91	\$12.91	\$0	\$45.33	\$43.65	(\$16,836)	\$7.51	\$7.51	\$0	\$118.67	\$116.98	(\$16,836)
Bennington	\$69.81	\$69.81	\$0	\$16.32	\$16.32	\$0	\$39.58	\$39.58	\$0	\$12.29	\$12.29	\$0	\$137.99	\$137.99	\$0
Berlin	\$73.06	\$73.06	\$0	\$15.41	\$15.41	\$0	\$41.43	\$38.61	(\$86,484)	\$11.66	\$10.87	(\$24,344)	\$141.57	\$137.95	(\$110,828)
Birchwood Terrace	\$70.75	\$70.75	\$0	\$16.48	\$16.48	\$0	\$39.60	\$39.60	\$0	\$8.22	\$8.22	\$0	\$135.05	\$135.05	\$0
Brookside-WRJ	\$82.18	\$82.18	\$0	\$16.79	\$16.79	\$0	\$43.65	\$43.65	\$0	\$4.13	\$4.13	\$0	\$146.76	\$146.76	\$0
Burlington	\$89.21	\$82.30	(\$270,016)	\$18.40	\$17.63	(\$30,106)	\$50.24	\$43.65	(\$257,502)	\$16.79	\$14.87	(\$75,247)	\$174.65	\$158.45	(\$632,870)
Cedar Hill	\$73.81	\$73.81	\$0	\$17.03	\$17.03	\$0	\$44.09	\$43.65	(\$3,887)	\$16.86	\$16.86	\$0	\$151.78	\$151.35	(\$3,887)
Centers for Living & Rehab	\$73.78	\$73.78	\$0	\$20.90	\$17.63	(\$100,548)	\$57.26	\$43.65	(\$419,343)	\$10.96	\$10.96	\$0	\$162.90	\$146.03	(\$519,890)
Copley Manor	\$83.50	\$82.30	(\$12,288)	\$17.24	\$17.24	\$0	\$54.22	\$43.65	(\$107,938)	\$35.89	\$35.89	\$0	\$190.86	\$179.08	(\$519,226)
Crescent Manor	\$59.78	\$59.78	\$0	\$19.70	\$17.63	(\$33,363)	\$47.20	\$43.65	(\$57,154)	\$10.86	\$10.86	\$0	\$137.54	\$131.92	(\$90,518)
Derby Green	\$60.36	\$60.36	\$0	\$13.38	\$13.38	\$0	\$33.39	\$33.39	\$0	\$5.36	\$5.36	\$0	\$112.49	\$112.49	\$0
Eden Park-Brattleboro	\$65.37	\$65.37	\$0	\$19.65	\$17.63	(\$34,391)	\$46.36	\$43.65	(\$46,305)	\$8.78	\$8.78	\$0	\$140.16	\$135.43	(\$80,697)
Eden Park-Rutland	\$74.52	\$74.52	\$0	\$14.51	\$14.51	\$0	\$40.55	\$40.55	\$0	\$5.98	\$5.98	\$0	\$135.56	\$135.56	\$0
Franklin County Rehab	\$81.77	\$81.77	\$0	\$15.68	\$15.68	\$0	\$39.15	\$39.15	\$0	\$20.93	\$20.93	\$0	\$157.54	\$157.54	\$0
Gifford	\$90.19	\$82.30	(\$42,807)	\$29.83	\$17.63	(\$66,180)	\$100.65	\$43.65	(\$309,179)	\$24.76	\$24.76	\$0	\$245.44	\$168.34	(\$418,165)
Gill Odd Fellows	\$75.99	\$75.99	\$0	\$18.38	\$17.63	(\$10,103)	\$62.10	\$43.65	(\$251,142)	\$8.46	\$8.07	(\$5,391)	\$164.93	\$145.34	(\$266,636)
Green Mountain	\$97.38	\$82.30	(\$219,212)	\$16.55	\$16.55	\$0	\$46.92	\$43.65	(\$47,477)	\$11.10	\$10.65	(\$6,474)	\$171.95	\$153.15	(\$273,163)
Greensboro	\$70.27	\$70.27	\$0	\$18.11	\$17.63	(\$3,276)	\$60.98	\$43.65	(\$118,618)	\$9.25	\$9.25	\$0	\$158.61	\$140.80	(\$121,895)
Haven Hlthcare-Rutland	\$66.38	\$66.38	\$0	\$16.53	\$16.53	\$0	\$35.19	\$35.19	\$0	\$13.34	\$13.34	\$0	\$131.45	\$131.45	\$0
Haven Hlthcare-St Albans	\$64.70	\$64.70	\$0	\$16.03	\$16.03	\$0	\$36.37	\$36.37	\$0	\$12.30	\$12.30	\$0	\$129.41	\$129.41	\$0
Helen Porter	\$90.25	\$82.30	(\$204,870)	\$18.05	\$17.63	(\$10,797)	\$52.22	\$43.65	(\$220,888)	\$14.26	\$14.26	\$0	\$174.77	\$157.84	(\$436,555)
Maple Lane	\$65.10	\$65.10	\$0	\$10.19	\$10.19	\$0	\$32.77	\$32.77	\$0	\$8.97	\$8.97	\$0	\$117.03	\$117.03	\$0
Mayo	\$78.65	\$78.65	\$0	\$19.76	\$17.63	(\$21,526)	\$53.29	\$43.65	(\$97,523)	\$5.37	\$5.37	\$0	\$157.07	\$145.31	(\$119,049)
McGirr	\$66.71	\$66.71	\$0	\$16.99	\$16.99	\$0	\$43.10	\$40.99	(\$15,268)	\$4.89	\$4.65	(\$1,733)	\$131.69	\$129.34	(\$17,001)
Morrisville Center	\$71.57	\$71.57	\$0	\$18.25	\$17.63	(\$15,416)	\$44.52	\$43.65	(\$22,018)	\$10.14	\$10.14	\$0	\$144.47	\$142.99	(\$37,434)
Mountainview Center	\$60.49	\$60.49	\$0	\$14.70	\$14.70	\$0	\$41.28	\$41.28	\$0	\$8.18	\$8.18	\$0	\$124.65	\$124.65	\$0
Mt. Ascutney	\$106.38	\$82.30	(\$333,117)	\$28.65	\$17.63	(\$152,400)	\$100.41	\$43.65	(\$785,358)	\$9.91	\$9.91	\$0	\$245.34	\$153.49	(\$1,270,875)
Newport	\$48.86	\$48.86	\$0	\$16.01	\$16.01	\$0	\$37.97	\$27.79	(\$119,730)	\$5.63	\$4.12	(\$17,767)	\$108.47	\$96.78	(\$137,497)
Pine Knoll	\$57.23	\$57.23	\$0	\$12.84	\$12.84	\$0	\$37.18	\$37.18	\$0	\$4.61	\$4.61	\$0	\$111.87	\$111.87	\$0
Prospect	\$51.48	\$51.48	\$0	\$16.28	\$16.28	\$0	\$42.44	\$42.44	\$0	\$3.37	\$3.37	\$0	\$113.57	\$113.57	\$0
Redstone Villa	\$62.98	\$62.98	\$0	\$13.84	\$13.84	\$0	\$47.58	\$43.65	(\$26,926)	\$11.94	\$11.94	\$0	\$136.34	\$132.40	(\$26,926)
Rowan Court	\$67.85	\$67.85	\$0	\$17.74	\$17.63	(\$2,541)	\$46.13	\$42.70	(\$81,961)	\$13.86	\$12.83	(\$24,632)	\$145.58	\$141.02	(\$109,135)
Springfield	\$69.25	\$69.25	\$0	\$17.23	\$17.23	\$0	\$42.66	\$42.40	(\$6,243)	\$12.91	\$12.83	(\$1,889)	\$142.04	\$141.71	(\$8,132)
St. Johnsbury	\$71.89	\$71.89	\$0	\$13.74	\$13.74	\$0	\$37.70	\$37.70	\$0	\$10.63	\$10.63	\$0	\$133.96	\$133.96	\$0
Starr Farm	\$76.03	\$76.03	\$0	\$13.84	\$13.84	\$0	\$40.49	\$40.49	\$0	\$13.05	\$13.05	\$0	\$143.41	\$143.41	\$0
Thompson House	\$73.06	\$73.06	\$0	\$17.35	\$17.35	\$0	\$46.89	\$43.65	(\$22,565)	\$7.82	\$7.82	\$0	\$145.12	\$141.88	(\$22,565)
Union House	\$60.07	\$60.07	\$0	\$15.06	\$15.06	\$0	\$35.88	\$35.88	\$0	\$8.97	\$8.97	\$0	\$119.98	\$119.98	\$0
Vernon Green	\$78.10	\$78.10	\$0	\$19.62	\$17.63	(\$31,310)	\$45.28	\$43.65	(\$25,654)	\$6.03	\$6.03	\$0	\$149.03	\$145.41	(\$56,964)
Woodridge	\$101.88	\$82.30	(\$612,272)	\$18.18	\$17.63	(\$17,110)	\$52.91	\$43.65	(\$289,538)	\$7.59	\$7.59	\$0	\$180.56	\$151.18	(\$918,921)
TOTALS	\$73.85	\$71.58	(\$1,694,582)	\$16.88	\$16.17	(\$529,067)	\$45.56	\$40.95	(\$3,435,536)	\$11.45	\$11.24	(\$157,477)	\$147.74	\$139.95	(\$5,816,662)

**Model 11 (Current System) – Facility-Specific Impact Summary**

Facility	Nursing: Median+15%, No Occupancy Adj.			Resident: Median+5%, 90% Occupancy Adj.			Indirect: Median, 90% Occupancy Adj.			Property: 90% Occupancy Adj			Total: Nursing, Resident, Indirect & Property		
	Cost per Case Mix Point	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact
Bel Aire	\$52.92	\$52.92	\$0	\$12.91	\$12.91	\$0	\$45.33	\$43.65	(\$16,836)	\$7.51	\$7.51	\$0	\$118.67	\$116.98	(\$16,836)
Bennington	\$69.81	\$69.81	\$0	\$16.32	\$16.32	\$0	\$39.58	\$39.58	\$0	\$12.29	\$12.29	\$0	\$137.99	\$137.99	\$0
Berlin	\$73.06	\$73.06	\$0	\$15.41	\$14.36	(\$32,175)	\$41.43	\$38.61	(\$86,484)	\$11.66	\$10.87	(\$24,344)	\$141.57	\$136.90	(\$143,003)
Birchwood Terrace	\$70.75	\$70.75	\$0	\$16.48	\$16.48	\$0	\$39.60	\$39.60	\$0	\$8.22	\$8.22	\$0	\$135.05	\$135.05	\$0
Brookside-WRJ	\$82.18	\$82.18	\$0	\$16.79	\$16.79	\$0	\$43.65	\$43.65	\$0	\$4.13	\$4.13	\$0	\$146.76	\$146.76	\$0
Burlington	\$89.21	\$82.30	(\$270,016)	\$18.40	\$16.29	(\$82,469)	\$50.24	\$43.65	(\$257,502)	\$16.79	\$14.87	(\$75,247)	\$174.65	\$157.11	(\$685,233)
Cedar Hill	\$73.81	\$73.81	\$0	\$17.03	\$17.03	\$0	\$44.09	\$43.65	(\$3,887)	\$16.86	\$16.86	\$0	\$151.78	\$151.35	(\$3,887)
Centers for Living & Rehab	\$73.78	\$73.78	\$0	\$20.90	\$17.24	(\$112,609)	\$57.26	\$43.65	(\$419,343)	\$10.96	\$10.96	\$0	\$162.90	\$145.63	(\$531,952)
Copley Manor	\$83.50	\$82.30	(\$12,288)	\$17.24	\$17.24	(\$17)	\$54.22	\$43.65	(\$107,938)	\$35.89	\$35.89	\$0	\$190.86	\$179.08	(\$120,243)
Crescent Manor	\$59.78	\$59.78	\$0	\$19.70	\$17.24	(\$39,672)	\$47.20	\$43.65	(\$57,154)	\$10.86	\$10.86	\$0	\$137.54	\$131.53	(\$96,826)
Derby Green	\$60.36	\$60.36	\$0	\$13.38	\$13.38	\$0	\$33.39	\$33.39	\$0	\$5.36	\$5.36	\$0	\$112.49	\$112.49	\$0
Eden Park-Brattleboro	\$65.37	\$65.37	\$0	\$19.65	\$17.24	(\$41,077)	\$46.36	\$43.65	(\$46,305)	\$8.78	\$8.78	\$0	\$140.16	\$135.04	(\$87,382)
Eden Park-Rutland	\$74.52	\$74.52	\$0	\$14.51	\$14.51	\$0	\$40.55	\$40.55	\$0	\$5.98	\$5.98	\$0	\$135.56	\$135.56	\$0
Franklin County Rehab	\$81.77	\$81.77	\$0	\$15.68	\$15.68	\$0	\$39.15	\$39.15	\$0	\$20.93	\$20.93	\$0	\$157.54	\$157.54	\$0
Gifford	\$90.19	\$82.30	(\$42,807)	\$29.83	\$17.24	(\$68,303)	\$100.65	\$43.65	(\$309,179)	\$24.76	\$24.76	\$0	\$245.44	\$167.95	(\$420,289)
Gill Odd Fellows	\$75.99	\$75.99	\$0	\$18.38	\$17.24	(\$15,433)	\$62.10	\$43.65	(\$251,142)	\$8.46	\$8.07	(\$5,391)	\$164.93	\$144.95	(\$271,966)
Green Mountain	\$97.38	\$82.30	(\$219,212)	\$16.55	\$15.89	(\$9,655)	\$46.92	\$43.65	(\$47,477)	\$11.10	\$10.65	(\$6,474)	\$171.95	\$152.49	(\$282,818)
Greensboro	\$70.27	\$70.27	\$0	\$18.11	\$17.24	(\$5,957)	\$60.98	\$43.65	(\$118,618)	\$9.25	\$9.25	\$0	\$158.61	\$140.41	(\$124,575)
Haven Hlthcare-Rutland	\$66.38	\$66.38	\$0	\$16.53	\$16.53	\$0	\$35.19	\$35.19	\$0	\$13.34	\$13.34	\$0	\$131.45	\$131.45	\$0
Haven Hlthcare-St Albans	\$64.70	\$64.70	\$0	\$16.03	\$16.03	\$0	\$36.37	\$36.37	\$0	\$12.30	\$12.30	\$0	\$129.41	\$129.41	\$0
Helen Porter	\$90.25	\$82.30	(\$204,870)	\$18.05	\$17.24	(\$20,890)	\$52.22	\$43.65	(\$220,888)	\$14.26	\$14.26	\$0	\$174.77	\$157.45	(\$446,648)
Maple Lane	\$65.10	\$65.10	\$0	\$10.19	\$10.19	\$0	\$32.77	\$32.77	\$0	\$8.97	\$8.97	\$0	\$117.03	\$117.03	\$0
Mayo	\$78.65	\$78.65	\$0	\$19.76	\$17.24	(\$25,488)	\$53.29	\$43.65	(\$97,523)	\$5.37	\$5.37	\$0	\$157.07	\$144.91	(\$123,011)
McGirr	\$66.71	\$66.71	\$0	\$16.99	\$16.15	(\$6,017)	\$43.10	\$40.99	(\$15,268)	\$4.89	\$4.65	(\$1,733)	\$131.69	\$128.51	(\$23,018)
Morrisville Center	\$71.57	\$71.57	\$0	\$18.25	\$17.24	(\$25,284)	\$44.52	\$43.65	(\$22,018)	\$10.14	\$10.14	\$0	\$144.47	\$142.60	(\$47,302)
Mountainview Center	\$60.49	\$60.49	\$0	\$14.70	\$14.70	\$0	\$41.28	\$41.28	\$0	\$8.18	\$8.18	\$0	\$124.65	\$124.65	\$0
Mt. Ascutney	\$106.38	\$82.30	(\$333,117)	\$28.65	\$17.24	(\$157,818)	\$100.41	\$43.65	(\$785,358)	\$9.91	\$9.91	\$0	\$245.34	\$153.10	(\$1,276,292)
Newport	\$48.86	\$48.86	\$0	\$16.01	\$11.72	(\$50,480)	\$37.97	\$27.79	(\$119,730)	\$5.63	\$4.12	(\$17,767)	\$108.47	\$92.49	(\$187,977)
Pine Knoll	\$57.23	\$57.23	\$0	\$12.84	\$12.84	\$0	\$37.18	\$37.18	\$0	\$4.61	\$4.61	\$0	\$111.87	\$111.87	\$0
Prospect	\$51.48	\$51.48	\$0	\$16.28	\$16.28	\$0	\$42.44	\$42.44	\$0	\$3.37	\$3.37	\$0	\$113.57	\$113.57	\$0
Redstone Villa	\$62.98	\$62.98	\$0	\$13.84	\$13.84	\$0	\$47.58	\$43.65	(\$26,926)	\$11.94	\$11.94	\$0	\$136.34	\$132.40	(\$26,926)
Rowan Court	\$67.85	\$67.85	\$0	\$17.74	\$16.42	(\$31,520)	\$46.13	\$42.70	(\$81,961)	\$13.86	\$12.83	(\$24,632)	\$145.58	\$139.80	(\$138,113)
Springfield	\$69.25	\$69.25	\$0	\$17.23	\$17.12	(\$2,521)	\$42.66	\$42.40	(\$6,243)	\$12.91	\$12.83	(\$1,889)	\$142.04	\$141.60	(\$10,653)
St. Johnsbury	\$71.89	\$71.89	\$0	\$13.74	\$13.74	\$0	\$37.70	\$37.70	\$0	\$10.63	\$10.63	\$0	\$133.96	\$133.96	\$0
Starr Farm	\$76.03	\$76.03	\$0	\$13.84	\$13.84	\$0	\$40.49	\$40.49	\$0	\$13.05	\$13.05	\$0	\$143.41	\$143.41	\$0
Thompson House	\$73.06	\$73.06	\$0	\$17.35	\$17.24	(\$765)	\$46.89	\$43.65	(\$22,565)	\$7.82	\$7.82	\$0	\$145.12	\$141.77	(\$23,330)
Union House	\$60.07	\$60.07	\$0	\$15.06	\$15.06	\$0	\$35.88	\$35.88	\$0	\$8.97	\$8.97	\$0	\$119.98	\$119.98	\$0
Vernon Green	\$78.10	\$78.10	\$0	\$19.62	\$17.24	(\$37,476)	\$45.28	\$43.65	(\$25,654)	\$6.03	\$6.03	\$0	\$149.03	\$145.02	(\$63,130)
Woodridge	\$101.88	\$82.30	(\$612,272)	\$18.18	\$17.24	(\$29,357)	\$52.91	\$43.65	(\$289,538)	\$7.59	\$7.59	\$0	\$180.56	\$150.79	(\$931,168)
TOTALS	\$73.85	\$71.58	(\$1,694,582)	\$16.88	\$15.82	(\$794,983)	\$45.56	\$40.95	(\$3,435,536)	\$11.45	\$11.24	(\$157,477)	\$147.74	\$139.59	(\$6,082,578)

**Model 12 – Facility-Specific Impact Summary**

Facility	Nursing: Median+15%, 93% Occupancy Adj.			Resident: Median+5%, 93% Occupancy Adj.			Indirect: Median, 93% Occupancy Adj.			Property: 93% Occupancy Adj			Total: Nursing, Resident, Indirect & Property		
	Cost per Case Mix Point	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact
Bel Aire	\$52.92	\$52.92	\$0	\$12.91	\$12.91	\$0	\$45.33	\$43.04	(\$22,900)	\$7.51	\$7.51	\$0	\$118.67	\$116.38	(\$22,900)
Bennington	\$69.81	\$67.70	(\$44,970)	\$16.32	\$15.82	(\$10,511)	\$39.58	\$38.38	(\$25,497)	\$12.29	\$11.91	(\$7,914)	\$137.99	\$133.81	(\$88,892)
Berlin	\$73.06	\$65.88	(\$219,752)	\$15.41	\$13.90	(\$46,362)	\$41.43	\$37.36	(\$124,617)	\$11.66	\$10.52	(\$35,078)	\$141.57	\$127.66	(\$425,809)
Birchwood Terrace	\$70.75	\$70.10	(\$25,287)	\$16.48	\$16.33	(\$5,891)	\$39.60	\$39.24	(\$14,154)	\$8.22	\$8.14	(\$2,936)	\$135.05	\$133.80	(\$48,267)
Brookside-WRJ	\$82.18	\$80.61	(\$22,875)	\$16.79	\$16.79	\$0	\$43.65	\$43.04	(\$8,817)	\$4.13	\$4.13	\$0	\$146.76	\$144.58	(\$31,692)
Burlington	\$89.21	\$76.43	(\$499,320)	\$18.40	\$15.77	(\$103,010)	\$50.24	\$43.04	(\$281,191)	\$16.79	\$14.39	(\$93,989)	\$174.65	\$149.63	(\$977,510)
Cedar Hill	\$73.81	\$73.81	\$0	\$17.03	\$16.83	(\$1,724)	\$44.09	\$43.04	(\$9,257)	\$16.86	\$16.86	\$0	\$151.78	\$150.55	(\$10,981)
Centers for Living & Rehab	\$73.78	\$73.52	(\$8,191)	\$20.90	\$16.83	(\$125,249)	\$57.26	\$43.04	(\$438,017)	\$10.96	\$10.92	(\$1,217)	\$162.90	\$144.31	(\$572,674)
Copley Manor	\$83.50	\$80.61	(\$29,544)	\$17.24	\$16.83	(\$4,207)	\$54.22	\$43.04	(\$114,128)	\$35.89	\$35.89	\$0	\$190.86	\$176.38	(\$147,878)
Crescent Manor	\$59.78	\$59.78	\$0	\$19.70	\$16.83	(\$46,282)	\$47.20	\$43.04	(\$66,921)	\$10.86	\$10.86	\$0	\$137.54	\$130.52	(\$113,204)
Derby Green	\$60.36	\$60.36	\$0	\$13.38	\$13.38	\$0	\$33.39	\$33.39	\$0	\$5.36	\$5.36	\$0	\$112.49	\$112.49	\$0
Eden Park-Brattleboro	\$65.37	\$65.10	(\$4,604)	\$19.65	\$16.83	(\$48,083)	\$46.36	\$43.04	(\$56,657)	\$8.78	\$8.74	(\$618)	\$140.16	\$133.72	(\$109,962)
Eden Park-Rutland	\$74.52	\$74.52	\$0	\$14.51	\$14.51	\$0	\$40.55	\$40.55	\$0	\$5.98	\$5.98	\$0	\$135.56	\$135.56	\$0
Franklin County Rehab	\$81.77	\$80.61	(\$17,157)	\$15.68	\$15.68	\$0	\$39.15	\$39.15	\$0	\$20.93	\$20.93	\$0	\$157.54	\$156.38	(\$17,157)
Gifford	\$90.19	\$80.61	(\$51,973)	\$29.83	\$16.83	(\$70,529)	\$100.65	\$43.04	(\$312,467)	\$24.76	\$24.76	\$0	\$245.44	\$165.24	(\$434,968)
Gill Odd Fellows	\$75.99	\$70.09	(\$80,210)	\$18.38	\$16.83	(\$21,017)	\$62.10	\$43.04	(\$259,392)	\$8.46	\$7.81	(\$8,933)	\$164.93	\$137.78	(\$369,553)
Green Mountain	\$97.38	\$80.61	(\$243,775)	\$16.55	\$15.37	(\$17,104)	\$46.92	\$43.04	(\$56,288)	\$11.10	\$10.31	(\$11,468)	\$171.95	\$149.34	(\$328,634)
Greensboro	\$70.27	\$70.27	\$0	\$18.11	\$16.83	(\$8,766)	\$60.98	\$43.04	(\$122,768)	\$9.25	\$9.25	\$0	\$158.61	\$139.40	(\$131,534)
Haven Hlthcare-Rutland	\$66.38	\$65.06	(\$43,345)	\$16.53	\$16.20	(\$10,792)	\$35.19	\$34.49	(\$22,980)	\$13.34	\$13.08	(\$8,713)	\$131.45	\$128.82	(\$85,830)
Haven Hlthcare-St Albans	\$64.70	\$64.70	\$0	\$16.03	\$16.03	\$0	\$36.37	\$36.37	\$0	\$12.30	\$12.30	\$0	\$129.41	\$129.41	\$0
Helen Porter	\$90.25	\$80.61	(\$248,434)	\$18.05	\$16.83	(\$31,467)	\$52.22	\$43.04	(\$236,515)	\$14.26	\$14.26	\$0	\$174.77	\$154.74	(\$516,416)
Maple Lane	\$65.10	\$65.10	\$0	\$10.19	\$10.19	\$0	\$32.77	\$32.77	\$0	\$8.97	\$8.97	\$0	\$117.03	\$117.03	\$0
Mayo	\$78.65	\$78.65	\$0	\$19.76	\$16.83	(\$29,639)	\$53.29	\$43.04	(\$103,657)	\$5.37	\$5.37	\$0	\$157.07	\$143.90	(\$133,296)
McGirr	\$66.71	\$61.40	(\$38,426)	\$16.99	\$15.63	(\$9,783)	\$43.10	\$39.66	(\$24,824)	\$4.89	\$4.50	(\$2,818)	\$131.69	\$121.20	(\$75,851)
Morrisville Center	\$71.57	\$71.31	(\$6,406)	\$18.25	\$16.83	(\$35,625)	\$44.52	\$43.04	(\$37,296)	\$10.14	\$10.10	(\$908)	\$144.47	\$141.29	(\$80,234)
Mountainview Center	\$60.49	\$60.49	\$0	\$14.70	\$14.70	\$0	\$41.28	\$41.28	\$0	\$8.18	\$8.18	\$0	\$124.65	\$124.65	\$0
Mt. Ascutney	\$106.38	\$80.61	(\$356,500)	\$28.65	\$16.83	(\$163,495)	\$100.41	\$43.04	(\$793,746)	\$9.91	\$9.60	(\$4,333)	\$245.34	\$150.08	(\$1,318,074)
Newport	\$48.86	\$34.61	(\$167,645)	\$16.01	\$11.34	(\$54,927)	\$37.97	\$26.89	(\$130,278)	\$5.63	\$3.99	(\$19,332)	\$108.47	\$76.83	(\$372,181)
Pine Knoll	\$57.23	\$57.23	\$0	\$12.84	\$12.84	\$0	\$37.18	\$37.18	\$0	\$4.61	\$4.61	\$0	\$111.87	\$111.87	\$0
Prospect	\$51.48	\$49.93	(\$6,007)	\$16.28	\$15.79	(\$1,900)	\$42.44	\$41.16	(\$4,953)	\$3.37	\$3.27	(\$393)	\$113.57	\$110.15	(\$13,253)
Redstone Villa	\$62.98	\$62.98	\$0	\$13.84	\$13.84	\$0	\$47.58	\$43.04	(\$31,075)	\$11.94	\$11.94	\$0	\$136.34	\$131.80	(\$31,075)
Rowan Court	\$67.85	\$60.78	(\$168,965)	\$17.74	\$15.89	(\$44,179)	\$46.13	\$41.32	(\$114,879)	\$13.86	\$12.42	(\$34,525)	\$145.58	\$130.41	(\$362,548)
Springfield	\$69.25	\$66.61	(\$64,035)	\$17.23	\$16.57	(\$15,929)	\$42.66	\$41.03	(\$39,445)	\$12.91	\$12.42	(\$11,937)	\$142.04	\$136.63	(\$131,346)
St. Johnsbury	\$71.89	\$71.89	\$0	\$13.74	\$13.74	\$0	\$37.70	\$37.70	\$0	\$10.63	\$10.63	\$0	\$133.96	\$133.96	\$0
Starr Farm	\$76.03	\$76.03	\$0	\$13.84	\$13.84	\$0	\$40.49	\$40.49	\$0	\$13.05	\$13.05	\$0	\$143.41	\$143.41	\$0
Thompson House	\$73.06	\$73.06	\$0	\$17.35	\$16.83	(\$3,620)	\$46.89	\$43.04	(\$26,783)	\$7.82	\$7.82	\$0	\$145.12	\$140.75	(\$30,403)
Union House	\$60.07	\$60.03	(\$502)	\$15.06	\$15.05	(\$126)	\$35.88	\$35.85	(\$300)	\$8.97	\$8.97	(\$75)	\$119.98	\$119.90	(\$1,003)
Vernon Green	\$78.10	\$78.10	\$0	\$19.62	\$16.83	(\$43,938)	\$45.28	\$43.04	(\$35,201)	\$6.03	\$6.03	\$0	\$149.03	\$144.00	(\$79,139)
Woodridge	\$101.88	\$80.61	(\$665,129)	\$18.18	\$16.83	(\$42,190)	\$52.91	\$43.04	(\$308,499)	\$7.59	\$7.59	\$0	\$180.56	\$148.08	(\$1,015,818)
<b>TOTALS</b>	<b>\$73.85</b>	<b>\$69.81</b>	<b>(\$3,013,051)</b>	<b>\$16.88</b>	<b>\$15.55</b>	<b>(\$996,344)</b>	<b>\$45.56</b>	<b>\$40.43</b>	<b>(\$3,823,499)</b>	<b>\$11.45</b>	<b>\$11.13</b>	<b>(\$245,187)</b>	<b>\$147.74</b>	<b>\$136.92</b>	<b>(\$8,078,081)</b>

**Model 13 – Facility-Specific Impact Summary**

Facility	Nursing: 80th Percentile, No Occupancy Adj.			Resident: 80th Percentile, No Occupancy Adj.			Indirect: 80th Percentile, 85% Occupancy Adj.			Property: 85% Occupancy Adj			Total: Nursing, Resident, Indirect & Property		
	Cost per Case Mix Point	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact
Bel Aire	\$52.92	\$52.92	\$0	\$12.91	\$12.91	\$0	\$45.33	\$45.33	\$0	\$7.51	\$7.51	\$0	\$118.67	\$118.67	\$0
Bennington	\$69.81	\$69.81	\$0	\$16.32	\$16.32	\$0	\$39.58	\$39.58	\$0	\$12.29	\$12.29	\$0	\$137.99	\$137.99	\$0
Berlin	\$73.06	\$73.06	\$0	\$15.41	\$15.41	\$0	\$41.43	\$40.88	(\$16,948)	\$11.66	\$11.51	(\$4,771)	\$141.57	\$140.86	(\$21,718)
Birchwood Terrace	\$70.75	\$70.75	\$0	\$16.48	\$16.48	\$0	\$39.60	\$39.60	\$0	\$8.22	\$8.22	\$0	\$135.05	\$135.05	\$0
Brookside-WRJ	\$82.18	\$81.94	(\$3,603)	\$16.79	\$16.79	\$0	\$43.65	\$43.65	\$0	\$4.13	\$4.13	\$0	\$146.76	\$146.51	(\$3,603)
Burlington	\$89.21	\$81.94	(\$284,275)	\$18.40	\$18.39	(\$658)	\$50.24	\$47.09	(\$122,873)	\$16.79	\$15.74	(\$41,070)	\$174.65	\$163.16	(\$448,876)
Cedar Hill	\$73.81	\$73.81	\$0	\$17.03	\$17.03	\$0	\$44.09	\$44.09	\$0	\$16.86	\$16.86	\$0	\$151.78	\$151.78	\$0
Centers for Living & Rehab	\$73.78	\$73.78	\$0	\$20.90	\$18.39	(\$77,335)	\$57.26	\$52.49	(\$146,898)	\$10.96	\$10.96	\$0	\$162.90	\$155.62	(\$224,232)
Copley Manor	\$83.50	\$81.94	(\$16,014)	\$17.24	\$17.24	\$0	\$54.22	\$52.49	(\$17,633)	\$35.89	\$35.89	\$0	\$190.86	\$187.56	(\$33,647)
Crescent Manor	\$59.78	\$59.78	\$0	\$19.70	\$18.39	(\$21,222)	\$47.20	\$47.20	\$0	\$10.86	\$10.86	\$0	\$137.54	\$136.22	(\$21,222)
Derby Green	\$60.36	\$60.36	\$0	\$13.38	\$13.38	\$0	\$33.39	\$33.39	\$0	\$5.36	\$5.36	\$0	\$112.49	\$112.49	\$0
Eden Park-Brattleboro	\$65.37	\$65.37	\$0	\$19.65	\$18.39	(\$21,524)	\$46.36	\$46.36	\$0	\$8.78	\$8.78	\$0	\$140.16	\$138.90	(\$21,524)
Eden Park-Rutland	\$74.52	\$74.52	\$0	\$14.51	\$14.51	\$0	\$40.55	\$40.55	\$0	\$5.98	\$5.98	\$0	\$135.56	\$135.56	\$0
Franklin County Rehab	\$81.77	\$81.77	\$0	\$15.68	\$15.68	\$0	\$39.15	\$39.15	\$0	\$20.93	\$20.93	\$0	\$157.54	\$157.54	\$0
Gifford	\$90.19	\$81.94	(\$44,786)	\$29.83	\$18.39	(\$62,093)	\$100.65	\$52.49	(\$261,210)	\$24.76	\$24.76	\$0	\$245.44	\$177.57	(\$368,088)
Gill Odd Fellows	\$75.99	\$75.99	\$0	\$18.38	\$18.38	\$0	\$62.10	\$52.49	(\$130,767)	\$8.46	\$8.46	\$0	\$164.93	\$155.32	(\$130,767)
Green Mountain	\$97.38	\$81.94	(\$224,516)	\$16.55	\$16.55	\$0	\$46.92	\$46.92	\$0	\$11.10	\$11.10	\$0	\$171.95	\$156.50	(\$224,516)
Greensboro	\$70.27	\$70.27	\$0	\$18.11	\$18.11	\$0	\$60.98	\$52.49	(\$58,073)	\$9.25	\$9.25	\$0	\$158.61	\$150.13	(\$58,073)
Haven Hlthcare-Rutland	\$66.38	\$66.38	\$0	\$16.53	\$16.53	\$0	\$35.19	\$35.19	\$0	\$13.34	\$13.34	\$0	\$131.45	\$131.45	\$0
Haven Hlthcare-St Albans	\$64.70	\$64.70	\$0	\$16.03	\$16.03	\$0	\$36.37	\$36.37	\$0	\$12.30	\$12.30	\$0	\$129.41	\$129.41	\$0
Helen Porter	\$90.25	\$81.94	(\$214,276)	\$18.05	\$18.05	\$0	\$52.22	\$52.22	\$0	\$14.26	\$14.26	\$0	\$174.77	\$166.46	(\$214,276)
Maple Lane	\$65.10	\$65.10	\$0	\$10.19	\$10.19	\$0	\$32.77	\$32.77	\$0	\$8.97	\$8.97	\$0	\$117.03	\$117.03	\$0
Mayo	\$78.65	\$78.65	\$0	\$19.76	\$18.39	(\$13,901)	\$53.29	\$52.49	(\$8,032)	\$5.37	\$5.37	\$0	\$157.07	\$154.90	(\$21,933)
McGirr	\$66.71	\$66.71	\$0	\$16.99	\$16.99	\$0	\$43.10	\$43.10	\$0	\$4.89	\$4.89	\$0	\$131.69	\$131.69	\$0
Morrisville Center	\$71.57	\$71.57	\$0	\$18.25	\$18.25	\$0	\$44.52	\$44.52	\$0	\$10.14	\$10.14	\$0	\$144.47	\$144.47	\$0
Mountainview Center	\$60.49	\$60.49	\$0	\$14.70	\$14.70	\$0	\$41.28	\$41.28	\$0	\$8.18	\$8.18	\$0	\$124.65	\$124.65	\$0
Mt. Ascutney	\$106.38	\$81.94	(\$338,165)	\$28.65	\$18.39	(\$141,974)	\$100.41	\$52.49	(\$662,985)	\$9.91	\$9.91	\$0	\$245.34	\$162.73	(\$1,143,124)
Newport	\$48.86	\$48.86	\$0	\$16.01	\$16.01	\$0	\$37.97	\$29.43	(\$100,497)	\$5.63	\$4.37	(\$14,913)	\$108.47	\$98.66	(\$115,410)
Pine Knoll	\$57.23	\$57.23	\$0	\$12.84	\$12.84	\$0	\$37.18	\$37.18	\$0	\$4.61	\$4.61	\$0	\$111.87	\$111.87	\$0
Prospect	\$51.48	\$51.48	\$0	\$16.28	\$16.28	\$0	\$42.44	\$42.44	\$0	\$3.37	\$3.37	\$0	\$113.57	\$113.57	\$0
Redstone Villa	\$62.98	\$62.98	\$0	\$13.84	\$13.84	\$0	\$47.58	\$47.58	\$0	\$11.94	\$11.94	\$0	\$136.34	\$136.34	\$0
Rowan Court	\$67.85	\$67.85	\$0	\$17.74	\$17.74	\$0	\$46.13	\$45.21	(\$21,935)	\$13.86	\$13.59	(\$6,592)	\$145.58	\$144.39	(\$28,527)
Springfield	\$69.25	\$69.25	\$0	\$17.23	\$17.23	\$0	\$42.66	\$42.66	\$0	\$12.91	\$12.91	\$0	\$142.04	\$142.04	\$0
St. Johnsbury	\$71.89	\$71.89	\$0	\$13.74	\$13.74	\$0	\$37.70	\$37.70	\$0	\$10.63	\$10.63	\$0	\$133.96	\$133.96	\$0
Starr Farm	\$76.03	\$76.03	\$0	\$13.84	\$13.84	\$0	\$40.49	\$40.49	\$0	\$13.05	\$13.05	\$0	\$143.41	\$143.41	\$0
Thompson House	\$73.06	\$73.06	\$0	\$17.35	\$17.35	\$0	\$46.89	\$46.89	\$0	\$7.82	\$7.82	\$0	\$145.12	\$145.12	\$0
Union House	\$60.07	\$60.07	\$0	\$15.06	\$15.06	\$0	\$35.88	\$35.88	\$0	\$8.97	\$8.97	\$0	\$119.98	\$119.98	\$0
Vernon Green	\$78.10	\$78.10	\$0	\$19.62	\$18.39	(\$19,442)	\$45.28	\$45.28	\$0	\$6.03	\$6.03	\$0	\$149.03	\$147.79	(\$19,442)
Woodridge	\$101.88	\$81.94	(\$623,684)	\$18.18	\$18.18	\$0	\$52.91	\$52.49	(\$12,919)	\$7.59	\$7.59	\$0	\$180.56	\$160.20	(\$636,604)
<b>TOTALS</b>	<b>\$73.85</b>	<b>\$71.51</b>	<b>(\$1,749,319)</b>	<b>\$16.88</b>	<b>\$16.40</b>	<b>(\$358,148)</b>	<b>\$45.56</b>	<b>\$43.47</b>	<b>(\$1,560,770)</b>	<b>\$11.45</b>	<b>\$11.36</b>	<b>(\$67,346)</b>	<b>\$147.74</b>	<b>\$142.74</b>	<b>(\$3,735,583)</b>

**Model 14 – Facility-Specific Impact Summary**

Facility	Nursing: 80th Percentile, No Occupancy Adj.			Resident: 80th Percentile, No Occupancy Adj.			Indirect: 80th Percentile, 90% Occupancy Adj.			Property: 90% Occupancy Adj			Total: Nursing, Resident, Indirect & Property		
	Cost per Case Mix Point	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact
Bel Aire	\$52.92	\$52.92	\$0	\$12.91	\$12.91	\$0	\$45.33	\$45.33	\$0	\$7.51	\$7.51	\$0	\$118.67	\$118.67	\$0
Bennington	\$69.81	\$69.81	\$0	\$16.32	\$16.32	\$0	\$39.58	\$39.58	\$0	\$12.29	\$12.29	\$0	\$137.99	\$137.99	\$0
Berlin	\$73.06	\$73.06	\$0	\$15.41	\$15.41	\$0	\$41.43	\$38.61	(\$86,484)	\$11.66	\$10.87	(\$24,344)	\$141.57	\$137.95	(\$110,828)
Birchwood Terrace	\$70.75	\$70.75	\$0	\$16.48	\$16.48	\$0	\$39.60	\$39.60	\$0	\$8.22	\$8.22	\$0	\$135.05	\$135.05	\$0
Brookside-WRJ	\$82.18	\$81.94	(\$3,603)	\$16.79	\$16.79	\$0	\$43.65	\$43.65	\$0	\$4.13	\$4.13	\$0	\$146.76	\$146.51	(\$3,603)
Burlington	\$89.21	\$81.94	(\$284,275)	\$18.40	\$18.39	(\$658)	\$50.24	\$44.48	(\$225,120)	\$16.79	\$14.87	(\$75,247)	\$174.65	\$159.67	(\$585,300)
Cedar Hill	\$73.81	\$73.81	\$0	\$17.03	\$17.03	\$0	\$44.09	\$44.09	\$0	\$16.86	\$16.86	\$0	\$151.78	\$151.78	\$0
Centers for Living & Rehab	\$73.78	\$73.78	\$0	\$20.90	\$18.39	(\$77,335)	\$57.26	\$52.49	(\$146,898)	\$10.96	\$10.96	\$0	\$162.90	\$155.62	(\$224,232)
Copley Manor	\$83.50	\$81.94	(\$16,014)	\$17.24	\$17.24	\$0	\$54.22	\$52.49	(\$17,633)	\$35.89	\$35.89	\$0	\$190.86	\$187.56	(\$33,647)
Crescent Manor	\$59.78	\$59.78	\$0	\$19.70	\$18.39	(\$21,222)	\$47.20	\$47.20	\$0	\$10.86	\$10.86	\$0	\$137.54	\$136.22	(\$21,222)
Derby Green	\$60.36	\$60.36	\$0	\$13.38	\$13.38	\$0	\$33.39	\$33.39	\$0	\$5.36	\$5.36	\$0	\$112.49	\$112.49	\$0
Eden Park-Brattleboro	\$65.37	\$65.37	\$0	\$19.65	\$18.39	(\$21,524)	\$46.36	\$46.36	\$0	\$8.78	\$8.78	\$0	\$140.16	\$138.90	(\$21,524)
Eden Park-Rutland	\$74.52	\$74.52	\$0	\$14.51	\$14.51	\$0	\$40.55	\$40.55	\$0	\$5.98	\$5.98	\$0	\$135.56	\$135.56	\$0
Franklin County Rehab	\$81.77	\$81.77	\$0	\$15.68	\$15.68	\$0	\$39.15	\$39.15	\$0	\$20.93	\$20.93	\$0	\$157.54	\$157.54	\$0
Gifford	\$90.19	\$81.94	(\$44,786)	\$29.83	\$18.39	(\$62,093)	\$100.65	\$52.49	(\$261,210)	\$24.76	\$24.76	\$0	\$245.44	\$177.57	(\$368,088)
Gill Odd Fellows	\$75.99	\$75.99	\$0	\$18.38	\$18.38	\$0	\$62.10	\$52.49	(\$130,767)	\$8.46	\$8.07	(\$5,391)	\$164.93	\$154.92	(\$136,159)
Green Mountain	\$97.38	\$81.94	(\$224,516)	\$16.55	\$16.55	\$0	\$46.92	\$45.03	(\$27,370)	\$11.10	\$10.65	(\$6,474)	\$171.95	\$154.17	(\$258,360)
Greensboro	\$70.27	\$70.27	\$0	\$18.11	\$18.11	\$0	\$60.98	\$52.49	(\$58,073)	\$9.25	\$9.25	\$0	\$158.61	\$150.13	(\$58,073)
Haven Hlthcare-Rutland	\$66.38	\$66.38	\$0	\$16.53	\$16.53	\$0	\$35.19	\$35.19	\$0	\$13.34	\$13.34	\$0	\$131.45	\$131.45	\$0
Haven Hlthcare-St Albans	\$64.70	\$64.70	\$0	\$16.03	\$16.03	\$0	\$36.37	\$36.37	\$0	\$12.30	\$12.30	\$0	\$129.41	\$129.41	\$0
Helen Porter	\$90.25	\$81.94	(\$214,276)	\$18.05	\$18.05	\$0	\$52.22	\$52.22	\$0	\$14.26	\$14.26	\$0	\$174.77	\$166.46	(\$214,276)
Maple Lane	\$65.10	\$65.10	\$0	\$10.19	\$10.19	\$0	\$32.77	\$32.77	\$0	\$8.97	\$8.97	\$0	\$117.03	\$117.03	\$0
Mayo	\$78.65	\$78.65	\$0	\$19.76	\$18.39	(\$13,901)	\$53.29	\$52.49	(\$8,032)	\$5.37	\$5.37	\$0	\$157.07	\$154.90	(\$21,933)
McGirr	\$66.71	\$66.71	\$0	\$16.99	\$16.99	\$0	\$43.10	\$40.99	(\$15,268)	\$4.89	\$4.65	(\$1,733)	\$131.69	\$129.34	(\$17,001)
Morrisville Center	\$71.57	\$71.57	\$0	\$18.25	\$18.25	\$0	\$44.52	\$44.52	\$0	\$10.14	\$10.14	\$0	\$144.47	\$144.47	\$0
Mountainview Center	\$60.49	\$60.49	\$0	\$14.70	\$14.70	\$0	\$41.28	\$41.28	\$0	\$8.18	\$8.18	\$0	\$124.65	\$124.65	\$0
Mt. Ascutney	\$106.38	\$81.94	(\$338,165)	\$28.65	\$18.39	(\$141,974)	\$100.41	\$52.49	(\$662,985)	\$9.91	\$9.91	\$0	\$245.34	\$162.73	(\$1,143,124)
Newport	\$48.86	\$48.86	\$0	\$16.01	\$16.01	\$0	\$37.97	\$27.79	(\$119,730)	\$5.63	\$4.12	(\$17,767)	\$108.47	\$96.78	(\$137,497)
Pine Knoll	\$57.23	\$57.23	\$0	\$12.84	\$12.84	\$0	\$37.18	\$37.18	\$0	\$4.61	\$4.61	\$0	\$111.87	\$111.87	\$0
Prospect	\$51.48	\$51.48	\$0	\$16.28	\$16.28	\$0	\$42.44	\$42.44	\$0	\$3.37	\$3.37	\$0	\$113.57	\$113.57	\$0
Redstone Villa	\$62.98	\$62.98	\$0	\$13.84	\$13.84	\$0	\$47.58	\$47.58	\$0	\$11.94	\$11.94	\$0	\$136.34	\$136.34	\$0
Rowan Court	\$67.85	\$67.85	\$0	\$17.74	\$17.74	\$0	\$46.13	\$42.70	(\$81,961)	\$13.86	\$12.83	(\$24,632)	\$145.58	\$141.12	(\$106,594)
Springfield	\$69.25	\$69.25	\$0	\$17.23	\$17.23	\$0	\$42.66	\$42.40	(\$6,243)	\$12.91	\$12.83	(\$1,889)	\$142.04	\$141.71	(\$8,132)
St. Johnsbury	\$71.89	\$71.89	\$0	\$13.74	\$13.74	\$0	\$37.70	\$37.70	\$0	\$10.63	\$10.63	\$0	\$133.96	\$133.96	\$0
Starr Farm	\$76.03	\$76.03	\$0	\$13.84	\$13.84	\$0	\$40.49	\$40.49	\$0	\$13.05	\$13.05	\$0	\$143.41	\$143.41	\$0
Thompson House	\$73.06	\$73.06	\$0	\$17.35	\$17.35	\$0	\$46.89	\$46.89	\$0	\$7.82	\$7.82	\$0	\$145.12	\$145.12	\$0
Union House	\$60.07	\$60.07	\$0	\$15.06	\$15.06	\$0	\$35.88	\$35.88	\$0	\$8.97	\$8.97	\$0	\$119.98	\$119.98	\$0
Vernon Green	\$78.10	\$78.10	\$0	\$19.62	\$18.39	(\$19,442)	\$45.28	\$45.28	\$0	\$6.03	\$6.03	\$0	\$149.03	\$147.79	(\$19,442)
Woodridge	\$101.88	\$81.94	(\$623,684)	\$18.18	\$18.18	\$0	\$52.91	\$52.49	(\$12,919)	\$7.59	\$7.59	\$0	\$180.56	\$160.20	(\$636,604)
TOTALS	\$73.85	\$71.51	(\$1,749,319)	\$16.88	\$16.40	(\$358,148)	\$45.56	\$43.06	(\$1,860,693)	\$11.45	\$11.24	(\$157,477)	\$147.74	\$142.21	(\$4,125,638)

**Model 15 – Facility-Specific Impact Summary**

Facility	Nursing: 80th Percentile, No Occupancy Adj.			Resident: 80th Percentile, 90% Occupancy Adj.			Indirect: 80th Percentile, 90% Occupancy Adj.			Property: 90% Occupancy Adj			Total: Nursing, Resident, Indirect & Property		
	Cost per Case Mix Point	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact
Bel Aire	\$52.92	\$52.92	\$0	\$12.91	\$12.91	\$0	\$45.33	\$45.33	\$0	\$7.51	\$7.51	\$0	\$118.67	\$118.67	\$0
Bennington	\$69.81	\$69.81	\$0	\$16.32	\$16.32	\$0	\$39.58	\$39.58	\$0	\$12.29	\$12.29	\$0	\$137.99	\$137.99	\$0
Berlin	\$73.06	\$73.06	\$0	\$15.41	\$14.36	(\$32,175)	\$41.43	\$38.61	(\$86,484)	\$11.66	\$10.87	(\$24,344)	\$141.57	\$136.90	(\$143,003)
Birchwood Terrace	\$70.75	\$70.75	\$0	\$16.48	\$16.48	\$0	\$39.60	\$39.60	\$0	\$8.22	\$8.22	\$0	\$135.05	\$135.05	\$0
Brookside-WRJ	\$82.18	\$81.94	(\$3,603)	\$16.79	\$16.79	\$0	\$43.65	\$43.65	\$0	\$4.13	\$4.13	\$0	\$146.76	\$146.51	(\$3,603)
Burlington	\$89.21	\$81.94	(\$284,275)	\$18.40	\$16.29	(\$82,469)	\$50.24	\$44.48	(\$225,120)	\$16.79	\$14.87	(\$75,247)	\$174.65	\$157.58	(\$667,111)
Cedar Hill	\$73.81	\$73.81	\$0	\$17.03	\$17.03	\$0	\$44.09	\$44.09	\$0	\$16.86	\$16.86	\$0	\$151.78	\$151.78	\$0
Centers for Living & Rehab	\$73.78	\$73.78	\$0	\$20.90	\$18.21	(\$82,899)	\$57.26	\$52.49	(\$146,898)	\$10.96	\$10.96	\$0	\$162.90	\$155.44	(\$229,797)
Copley Manor	\$83.50	\$81.94	(\$16,014)	\$17.24	\$17.24	\$0	\$54.22	\$52.49	(\$17,633)	\$35.89	\$35.89	\$0	\$190.86	\$187.56	(\$33,647)
Crescent Manor	\$59.78	\$59.78	\$0	\$19.70	\$18.21	(\$24,133)	\$47.20	\$47.20	\$0	\$10.86	\$10.86	\$0	\$137.54	\$136.04	(\$24,133)
Derby Green	\$60.36	\$60.36	\$0	\$13.38	\$13.38	\$0	\$33.39	\$33.39	\$0	\$5.36	\$5.36	\$0	\$112.49	\$112.49	\$0
Eden Park-Brattleboro	\$65.37	\$65.37	\$0	\$19.65	\$18.21	(\$24,608)	\$46.36	\$46.36	\$0	\$8.78	\$8.78	\$0	\$140.16	\$138.72	(\$24,608)
Eden Park-Rutland	\$74.52	\$74.52	\$0	\$14.51	\$14.51	\$0	\$40.55	\$40.55	\$0	\$5.98	\$5.98	\$0	\$135.56	\$135.56	\$0
Franklin County Rehab	\$81.77	\$81.77	\$0	\$15.68	\$15.68	\$0	\$39.15	\$39.15	\$0	\$20.93	\$20.93	\$0	\$157.54	\$157.54	\$0
Gifford	\$90.19	\$81.94	(\$44,786)	\$29.83	\$18.21	(\$63,072)	\$100.65	\$52.49	(\$261,210)	\$24.76	\$24.76	\$0	\$245.44	\$177.39	(\$369,068)
Gill Odd Fellows	\$75.99	\$75.99	\$0	\$18.38	\$17.52	(\$11,706)	\$62.10	\$52.49	(\$130,767)	\$8.46	\$8.07	(\$5,391)	\$164.93	\$154.06	(\$147,865)
Green Mountain	\$97.38	\$81.94	(\$224,516)	\$16.55	\$15.89	(\$9,655)	\$46.92	\$45.03	(\$27,370)	\$11.10	\$10.65	(\$6,474)	\$171.95	\$153.51	(\$268,015)
Greensboro	\$70.27	\$70.27	\$0	\$18.11	\$18.11	\$0	\$60.98	\$52.49	(\$58,073)	\$9.25	\$9.25	\$0	\$158.61	\$150.13	(\$58,073)
Haven Hlthcare-Rutland	\$66.38	\$66.38	\$0	\$16.53	\$16.53	\$0	\$35.19	\$35.19	\$0	\$13.34	\$13.34	\$0	\$131.45	\$131.45	\$0
Haven Hlthcare-St Albans	\$64.70	\$64.70	\$0	\$16.03	\$16.03	\$0	\$36.37	\$36.37	\$0	\$12.30	\$12.30	\$0	\$129.41	\$129.41	\$0
Helen Porter	\$90.25	\$81.94	(\$214,276)	\$18.05	\$18.05	\$0	\$52.22	\$52.22	\$0	\$14.26	\$14.26	\$0	\$174.77	\$166.46	(\$214,276)
Maple Lane	\$65.10	\$65.10	\$0	\$10.19	\$10.19	\$0	\$32.77	\$32.77	\$0	\$8.97	\$8.97	\$0	\$117.03	\$117.03	\$0
Mayo	\$78.65	\$78.65	\$0	\$19.76	\$18.21	(\$15,728)	\$53.29	\$52.49	(\$8,032)	\$5.37	\$5.37	\$0	\$157.07	\$154.72	(\$23,760)
McGirr	\$66.71	\$66.71	\$0	\$16.99	\$16.15	(\$6,017)	\$43.10	\$40.99	(\$15,268)	\$4.89	\$4.65	(\$1,733)	\$131.69	\$128.51	(\$23,018)
Morrisville Center	\$71.57	\$71.57	\$0	\$18.25	\$18.21	(\$977)	\$44.52	\$44.52	\$0	\$10.14	\$10.14	\$0	\$144.47	\$144.44	(\$977)
Mountainview Center	\$60.49	\$60.49	\$0	\$14.70	\$14.70	\$0	\$41.28	\$41.28	\$0	\$8.18	\$8.18	\$0	\$124.65	\$124.65	\$0
Mt. Ascutney	\$106.38	\$81.94	(\$338,165)	\$28.65	\$18.21	(\$144,473)	\$100.41	\$52.49	(\$662,985)	\$9.91	\$9.91	\$0	\$245.34	\$162.55	(\$1,145,623)
Newport	\$48.86	\$48.86	\$0	\$16.01	\$11.72	(\$50,480)	\$37.97	\$27.79	(\$119,730)	\$5.63	\$4.12	(\$17,767)	\$108.47	\$92.49	(\$187,977)
Pine Knoll	\$57.23	\$57.23	\$0	\$12.84	\$12.84	\$0	\$37.18	\$37.18	\$0	\$4.61	\$4.61	\$0	\$111.87	\$111.87	\$0
Prospect	\$51.48	\$51.48	\$0	\$16.28	\$16.28	\$0	\$42.44	\$42.44	\$0	\$3.37	\$3.37	\$0	\$113.57	\$113.57	\$0
Redstone Villa	\$62.98	\$62.98	\$0	\$13.84	\$13.84	\$0	\$47.58	\$47.58	\$0	\$11.94	\$11.94	\$0	\$136.34	\$136.34	\$0
Rowan Court	\$67.85	\$67.85	\$0	\$17.74	\$16.42	(\$31,520)	\$46.13	\$42.70	(\$81,961)	\$13.86	\$12.83	(\$24,632)	\$145.58	\$139.80	(\$138,113)
Springfield	\$69.25	\$69.25	\$0	\$17.23	\$17.12	(\$2,521)	\$42.66	\$42.40	(\$6,243)	\$12.91	\$12.83	(\$1,889)	\$142.04	\$141.60	(\$10,653)
St. Johnsbury	\$71.89	\$71.89	\$0	\$13.74	\$13.74	\$0	\$37.70	\$37.70	\$0	\$10.63	\$10.63	\$0	\$133.96	\$133.96	\$0
Starr Farm	\$76.03	\$76.03	\$0	\$13.84	\$13.84	\$0	\$40.49	\$40.49	\$0	\$13.05	\$13.05	\$0	\$143.41	\$143.41	\$0
Thompson House	\$73.06	\$73.06	\$0	\$17.35	\$17.35	\$0	\$46.89	\$46.89	\$0	\$7.82	\$7.82	\$0	\$145.12	\$145.12	\$0
Union House	\$60.07	\$60.07	\$0	\$15.06	\$15.06	\$0	\$35.88	\$35.88	\$0	\$8.97	\$8.97	\$0	\$119.98	\$119.98	\$0
Vernon Green	\$78.10	\$78.10	\$0	\$19.62	\$18.21	(\$22,287)	\$45.28	\$45.28	\$0	\$6.03	\$6.03	\$0	\$149.03	\$147.61	(\$22,287)
Woodridge	\$101.88	\$81.94	(\$623,684)	\$18.18	\$18.18	\$0	\$52.91	\$52.49	(\$12,919)	\$7.59	\$7.59	\$0	\$180.56	\$160.20	(\$636,604)
<b>TOTALS</b>	<b>\$73.85</b>	<b>\$71.51</b>	<b>(\$1,749,319)</b>	<b>\$16.88</b>	<b>\$16.07</b>	<b>(\$604,721)</b>	<b>\$45.56</b>	<b>\$43.06</b>	<b>(\$1,860,693)</b>	<b>\$11.45</b>	<b>\$11.24</b>	<b>(\$157,477)</b>	<b>\$147.74</b>	<b>\$141.88</b>	<b>(\$4,372,210)</b>

**Model 16 – Facility-Specific Impact Summary**

Facility	Nursing: 80th Percentile, 93% Occupancy Adj.			Resident: 80th Percentile, 93% Occupancy Adj.			Indirect: 80th Percentile, 93% Occupancy Adj.			Property: 93% Occupancy Adj			Total: Nursing, Resident, Indirect & Property		
	Cost per Case Mix Point	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact
Bel Aire	\$52.92	\$52.92	\$0	\$12.91	\$12.91	\$0	\$45.33	\$45.33	\$0	\$7.51	\$7.51	\$0	\$118.67	\$118.67	\$0
Bennington	\$69.81	\$67.70	(\$44,970)	\$16.32	\$15.82	(\$10,511)	\$39.58	\$38.38	(\$25,497)	\$12.29	\$11.91	(\$7,914)	\$137.99	\$133.81	(\$88,892)
Berlin	\$73.06	\$65.88	(\$219,752)	\$15.41	\$13.90	(\$46,362)	\$41.43	\$37.36	(\$124,617)	\$11.66	\$10.52	(\$35,078)	\$141.57	\$127.66	(\$425,809)
Birchwood Terrace	\$70.75	\$70.10	(\$25,287)	\$16.48	\$16.33	(\$5,891)	\$39.60	\$39.24	(\$14,154)	\$8.22	\$8.14	(\$2,936)	\$135.05	\$133.80	(\$48,267)
Brookside-WRJ	\$82.18	\$79.90	(\$33,229)	\$16.79	\$16.79	\$0	\$43.65	\$43.65	\$0	\$4.13	\$4.13	\$0	\$146.76	\$144.47	(\$33,229)
Burlington	\$89.21	\$76.43	(\$499,320)	\$18.40	\$15.77	(\$103,010)	\$50.24	\$43.04	(\$281,191)	\$16.79	\$14.39	(\$93,989)	\$174.65	\$149.63	(\$977,510)
Cedar Hill	\$73.81	\$73.81	\$0	\$17.03	\$17.03	\$0	\$44.09	\$44.09	\$0	\$16.86	\$16.86	\$0	\$151.78	\$151.78	\$0
Centers for Living & Rehab	\$73.78	\$73.52	(\$8,191)	\$20.90	\$18.18	(\$83,698)	\$57.26	\$52.49	(\$146,898)	\$10.96	\$10.92	(\$1,217)	\$162.90	\$155.11	(\$240,004)
Copley Manor	\$83.50	\$79.90	(\$36,813)	\$17.24	\$17.24	\$0	\$54.22	\$52.49	(\$17,633)	\$35.89	\$35.89	\$0	\$190.86	\$185.53	(\$54,446)
Crescent Manor	\$59.78	\$59.78	\$0	\$19.70	\$18.18	(\$24,551)	\$47.20	\$47.20	\$0	\$10.86	\$10.86	\$0	\$137.54	\$136.02	(\$24,551)
Derby Green	\$60.36	\$60.36	\$0	\$13.38	\$13.38	\$0	\$33.39	\$33.39	\$0	\$5.36	\$5.36	\$0	\$112.49	\$112.49	\$0
Eden Park-Brattleboro	\$65.37	\$65.10	(\$4,604)	\$19.65	\$18.18	(\$25,051)	\$46.36	\$46.17	(\$3,265)	\$8.78	\$8.74	(\$618)	\$140.16	\$138.19	(\$33,539)
Eden Park-Rutland	\$74.52	\$74.52	\$0	\$14.51	\$14.51	\$0	\$40.55	\$40.55	\$0	\$5.98	\$5.98	\$0	\$135.56	\$135.56	\$0
Franklin County Rehab	\$81.77	\$79.90	(\$27,687)	\$15.68	\$15.68	\$0	\$39.15	\$39.15	\$0	\$20.93	\$20.93	\$0	\$157.54	\$155.67	(\$27,687)
Gifford	\$90.19	\$79.90	(\$55,834)	\$29.83	\$18.18	(\$63,213)	\$100.65	\$52.49	(\$261,210)	\$24.76	\$24.76	\$0	\$245.44	\$175.33	(\$380,256)
Gill Odd Fellows	\$75.99	\$70.09	(\$80,210)	\$18.38	\$16.95	(\$19,397)	\$62.10	\$52.49	(\$130,767)	\$8.46	\$7.81	(\$8,933)	\$164.93	\$147.35	(\$239,307)
Green Mountain	\$97.38	\$79.90	(\$254,122)	\$16.55	\$15.37	(\$17,104)	\$46.92	\$43.58	(\$48,485)	\$11.10	\$10.31	(\$11,468)	\$171.95	\$149.16	(\$331,179)
Greensboro	\$70.27	\$70.27	\$0	\$18.11	\$18.11	\$0	\$60.98	\$52.49	(\$58,073)	\$9.25	\$9.25	\$0	\$158.61	\$150.13	(\$58,073)
Haven Hlthcare-Rutland	\$66.38	\$65.06	(\$43,345)	\$16.53	\$16.20	(\$10,792)	\$35.19	\$34.49	(\$22,980)	\$13.34	\$13.08	(\$8,713)	\$131.45	\$128.82	(\$85,830)
Haven Hlthcare-St Albans	\$64.70	\$64.70	\$0	\$16.03	\$16.03	\$0	\$36.37	\$36.37	\$0	\$12.30	\$12.30	\$0	\$129.41	\$129.41	\$0
Helen Porter	\$90.25	\$79.90	(\$266,785)	\$18.05	\$18.05	\$0	\$52.22	\$52.22	\$0	\$14.26	\$14.26	\$0	\$174.77	\$164.43	(\$266,785)
Maple Lane	\$65.10	\$65.10	\$0	\$10.19	\$10.19	\$0	\$32.77	\$32.77	\$0	\$8.97	\$8.97	\$0	\$117.03	\$117.03	\$0
Mayo	\$78.65	\$78.65	\$0	\$19.76	\$18.18	(\$15,991)	\$53.29	\$52.49	(\$8,032)	\$5.37	\$5.37	\$0	\$157.07	\$154.70	(\$24,023)
McGirr	\$66.71	\$61.40	(\$38,426)	\$16.99	\$15.63	(\$9,783)	\$43.10	\$39.66	(\$24,824)	\$4.89	\$4.50	(\$2,818)	\$131.69	\$121.20	(\$75,851)
Morrisville Center	\$71.57	\$71.31	(\$6,406)	\$18.25	\$18.18	(\$1,633)	\$44.52	\$44.37	(\$3,985)	\$10.14	\$10.10	(\$908)	\$144.47	\$143.96	(\$12,932)
Mountainview Center	\$60.49	\$60.49	\$0	\$14.70	\$14.70	\$0	\$41.28	\$41.28	\$0	\$8.18	\$8.18	\$0	\$124.65	\$124.65	\$0
Mt. Ascutney	\$106.38	\$79.90	(\$366,350)	\$28.65	\$18.18	(\$144,832)	\$100.41	\$52.49	(\$662,985)	\$9.91	\$9.60	(\$4,333)	\$245.34	\$160.17	(\$1,178,500)
Newport	\$48.86	\$34.61	(\$167,645)	\$16.01	\$11.34	(\$54,927)	\$37.97	\$26.89	(\$130,278)	\$5.63	\$3.99	(\$19,332)	\$108.47	\$76.83	(\$372,181)
Pine Knoll	\$57.23	\$57.23	\$0	\$12.84	\$12.84	\$0	\$37.18	\$37.18	\$0	\$4.61	\$4.61	\$0	\$111.87	\$111.87	\$0
Prospect	\$51.48	\$49.93	(\$6,007)	\$16.28	\$15.79	(\$1,900)	\$42.44	\$41.16	(\$4,953)	\$3.37	\$3.27	(\$393)	\$113.57	\$110.15	(\$13,253)
Redstone Villa	\$62.98	\$62.98	\$0	\$13.84	\$13.84	\$0	\$47.58	\$47.58	\$0	\$11.94	\$11.94	\$0	\$136.34	\$136.34	\$0
Rowan Court	\$67.85	\$60.78	(\$168,965)	\$17.74	\$15.89	(\$44,179)	\$46.13	\$41.32	(\$114,879)	\$13.86	\$12.42	(\$34,525)	\$145.58	\$130.41	(\$362,548)
Springfield	\$69.25	\$66.61	(\$64,035)	\$17.23	\$16.57	(\$15,929)	\$42.66	\$41.03	(\$39,445)	\$12.91	\$12.42	(\$11,937)	\$142.04	\$136.63	(\$131,346)
St. Johnsbury	\$71.89	\$71.89	\$0	\$13.74	\$13.74	\$0	\$37.70	\$37.70	\$0	\$10.63	\$10.63	\$0	\$133.96	\$133.96	\$0
Starr Farm	\$76.03	\$76.03	\$0	\$13.84	\$13.84	\$0	\$40.49	\$40.49	\$0	\$13.05	\$13.05	\$0	\$143.41	\$143.41	\$0
Thompson House	\$73.06	\$73.06	\$0	\$17.35	\$17.35	\$0	\$46.89	\$46.89	\$0	\$7.82	\$7.82	\$0	\$145.12	\$145.12	\$0
Union House	\$60.07	\$60.03	(\$502)	\$15.06	\$15.05	(\$126)	\$35.88	\$35.85	(\$300)	\$8.97	\$8.97	(\$75)	\$119.98	\$119.90	(\$1,003)
Vernon Green	\$78.10	\$78.10	\$0	\$19.62	\$18.18	(\$22,696)	\$45.28	\$45.28	\$0	\$6.03	\$6.03	\$0	\$149.03	\$147.59	(\$22,696)
Woodridge	\$101.88	\$79.90	(\$687,395)	\$18.18	\$18.18	(\$3)	\$52.91	\$52.49	(\$12,919)	\$7.59	\$7.59	\$0	\$180.56	\$158.17	(\$700,317)
<b>TOTALS</b>	<b>\$73.85</b>	<b>\$69.69</b>	<b>(\$3,105,879)</b>	<b>\$16.88</b>	<b>\$15.91</b>	<b>(\$721,578)</b>	<b>\$45.56</b>	<b>\$42.69</b>	<b>(\$2,137,369)</b>	<b>\$11.45</b>	<b>\$11.13</b>	<b>(\$245,187)</b>	<b>\$147.74</b>	<b>\$139.42</b>	<b>(\$6,210,013)</b>

**Model 17 – Facility-Specific Impact Summary**

Facility	Nursing: 85th Percentile, No Occupancy Adj.			Resident: Median+5%, 90% Occupancy Adj.			Indirect: Median, 90% Occupancy Adj.			Property: 90% Occupancy Adj			Total: Nursing, Resident, Indirect & Property		
	Cost per Case Mix Point	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact
Bel Aire	\$52.92	\$52.92	\$0	\$12.91	\$12.91	\$0	\$45.33	\$43.65	(\$16,836)	\$7.51	\$7.51	\$0	\$118.67	\$116.98	(\$16,836)
Bennington	\$69.81	\$69.81	\$0	\$16.32	\$16.32	\$0	\$39.58	\$39.58	\$0	\$12.29	\$12.29	\$0	\$137.99	\$137.99	\$0
Berlin	\$73.06	\$73.06	\$0	\$15.41	\$14.36	(\$32,175)	\$41.43	\$38.61	(\$86,484)	\$11.66	\$10.87	(\$24,344)	\$141.57	\$136.90	(\$143,003)
Birchwood Terrace	\$70.75	\$70.75	\$0	\$16.48	\$16.48	\$0	\$39.60	\$39.60	\$0	\$8.22	\$8.22	\$0	\$135.05	\$135.05	\$0
Brookside-WRJ	\$82.18	\$82.18	\$0	\$16.79	\$16.79	\$0	\$43.65	\$43.65	\$0	\$4.13	\$4.13	\$0	\$146.76	\$146.76	\$0
Burlington	\$89.21	\$85.22	(\$156,090)	\$18.40	\$16.29	(\$82,469)	\$50.24	\$43.65	(\$257,502)	\$16.79	\$14.87	(\$75,247)	\$174.65	\$160.03	(\$571,307)
Cedar Hill	\$73.81	\$73.81	\$0	\$17.03	\$17.03	\$0	\$44.09	\$43.65	(\$3,887)	\$16.86	\$16.86	\$0	\$151.78	\$151.35	(\$3,887)
Centers for Living & Rehab	\$73.78	\$73.78	\$0	\$20.90	\$17.24	(\$112,609)	\$57.26	\$43.65	(\$419,343)	\$10.96	\$10.96	\$0	\$162.90	\$145.63	(\$531,952)
Copley Manor	\$83.50	\$83.50	\$0	\$17.24	\$17.24	(\$17)	\$54.22	\$43.65	(\$107,938)	\$35.89	\$35.89	\$0	\$190.86	\$180.29	(\$107,955)
Crescent Manor	\$59.78	\$59.78	\$0	\$19.70	\$17.24	(\$39,672)	\$47.20	\$43.65	(\$57,154)	\$10.86	\$10.86	\$0	\$137.54	\$131.53	(\$96,826)
Derby Green	\$60.36	\$60.36	\$0	\$13.38	\$13.38	\$0	\$33.39	\$33.39	\$0	\$5.36	\$5.36	\$0	\$112.49	\$112.49	\$0
Eden Park-Brattleboro	\$65.37	\$65.37	\$0	\$19.65	\$17.24	(\$41,077)	\$46.36	\$43.65	(\$46,305)	\$8.78	\$8.78	\$0	\$140.16	\$135.04	(\$87,382)
Eden Park-Rutland	\$74.52	\$74.52	\$0	\$14.51	\$14.51	\$0	\$40.55	\$40.55	\$0	\$5.98	\$5.98	\$0	\$135.56	\$135.56	\$0
Franklin County Rehab	\$81.77	\$81.77	\$0	\$15.68	\$15.68	\$0	\$39.15	\$39.15	\$0	\$20.93	\$20.93	\$0	\$157.54	\$157.54	\$0
Gifford	\$90.19	\$85.22	(\$26,995)	\$29.83	\$17.24	(\$68,303)	\$100.65	\$43.65	(\$309,179)	\$24.76	\$24.76	\$0	\$245.44	\$170.87	(\$404,477)
Gill Odd Fellows	\$75.99	\$75.99	\$0	\$18.38	\$17.24	(\$15,433)	\$62.10	\$43.65	(\$251,142)	\$8.46	\$8.07	(\$5,391)	\$164.93	\$144.95	(\$271,966)
Green Mountain	\$97.38	\$85.22	(\$176,840)	\$16.55	\$15.89	(\$9,655)	\$46.92	\$43.65	(\$47,477)	\$11.10	\$10.65	(\$6,474)	\$171.95	\$155.40	(\$240,445)
Greensboro	\$70.27	\$70.27	\$0	\$18.11	\$17.24	(\$5,957)	\$60.98	\$43.65	(\$118,618)	\$9.25	\$9.25	\$0	\$158.61	\$140.41	(\$124,575)
Haven Hlthcare-Rutland	\$66.38	\$66.38	\$0	\$16.53	\$16.53	\$0	\$35.19	\$35.19	\$0	\$13.34	\$13.34	\$0	\$131.45	\$131.45	\$0
Haven Hlthcare-St Albans	\$64.70	\$64.70	\$0	\$16.03	\$16.03	\$0	\$36.37	\$36.37	\$0	\$12.30	\$12.30	\$0	\$129.41	\$129.41	\$0
Helen Porter	\$90.25	\$85.22	(\$129,719)	\$18.05	\$17.24	(\$20,890)	\$52.22	\$43.65	(\$220,888)	\$14.26	\$14.26	\$0	\$174.77	\$160.36	(\$371,497)
Maple Lane	\$65.10	\$65.10	\$0	\$10.19	\$10.19	\$0	\$32.77	\$32.77	\$0	\$8.97	\$8.97	\$0	\$117.03	\$117.03	\$0
Mayo	\$78.65	\$78.65	\$0	\$19.76	\$17.24	(\$25,488)	\$53.29	\$43.65	(\$97,523)	\$5.37	\$5.37	\$0	\$157.07	\$144.91	(\$123,011)
McGirr	\$66.71	\$66.71	\$0	\$16.99	\$16.15	(\$6,017)	\$43.10	\$40.99	(\$15,268)	\$4.89	\$4.65	(\$1,733)	\$131.69	\$128.51	(\$23,018)
Morrisville Center	\$71.57	\$71.57	\$0	\$18.25	\$17.24	(\$25,284)	\$44.52	\$43.65	(\$22,018)	\$10.14	\$10.14	\$0	\$144.47	\$142.60	(\$47,302)
Mountainview Center	\$60.49	\$60.49	\$0	\$14.70	\$14.70	\$0	\$41.28	\$41.28	\$0	\$8.18	\$8.18	\$0	\$124.65	\$124.65	\$0
Mt. Ascutney	\$106.38	\$85.22	(\$292,779)	\$28.65	\$17.24	(\$157,818)	\$100.41	\$43.65	(\$785,358)	\$9.91	\$9.91	\$0	\$245.34	\$156.02	(\$1,235,955)
Newport	\$48.86	\$48.86	\$0	\$16.01	\$11.72	(\$50,480)	\$37.97	\$27.79	(\$119,730)	\$5.63	\$4.12	(\$17,767)	\$108.47	\$92.49	(\$187,977)
Pine Knoll	\$57.23	\$57.23	\$0	\$12.84	\$12.84	\$0	\$37.18	\$37.18	\$0	\$4.61	\$4.61	\$0	\$111.87	\$111.87	\$0
Prospect	\$51.48	\$51.48	\$0	\$16.28	\$16.28	\$0	\$42.44	\$42.44	\$0	\$3.37	\$3.37	\$0	\$113.57	\$113.57	\$0
Redstone Villa	\$62.98	\$62.98	\$0	\$13.84	\$13.84	\$0	\$47.58	\$43.65	(\$26,926)	\$11.94	\$11.94	\$0	\$136.34	\$132.40	(\$26,926)
Rowan Court	\$67.85	\$67.85	\$0	\$17.74	\$16.42	(\$31,520)	\$46.13	\$42.70	(\$81,961)	\$13.86	\$12.83	(\$24,632)	\$145.58	\$139.80	(\$138,113)
Springfield	\$69.25	\$69.25	\$0	\$17.23	\$17.12	(\$2,521)	\$42.66	\$42.40	(\$6,243)	\$12.91	\$12.83	(\$1,889)	\$142.04	\$141.60	(\$10,653)
St. Johnsbury	\$71.89	\$71.89	\$0	\$13.74	\$13.74	\$0	\$37.70	\$37.70	\$0	\$10.63	\$10.63	\$0	\$133.96	\$133.96	\$0
Starr Farm	\$76.03	\$76.03	\$0	\$13.84	\$13.84	\$0	\$40.49	\$40.49	\$0	\$13.05	\$13.05	\$0	\$143.41	\$143.41	\$0
Thompson House	\$73.06	\$73.06	\$0	\$17.35	\$17.24	(\$765)	\$46.89	\$43.65	(\$22,565)	\$7.82	\$7.82	\$0	\$145.12	\$141.77	(\$23,330)
Union House	\$60.07	\$60.07	\$0	\$15.06	\$15.06	\$0	\$35.88	\$35.88	\$0	\$8.97	\$8.97	\$0	\$119.98	\$119.98	\$0
Vernon Green	\$78.10	\$78.10	\$0	\$19.62	\$17.24	(\$37,476)	\$45.28	\$43.65	(\$25,654)	\$6.03	\$6.03	\$0	\$149.03	\$145.02	(\$63,130)
Woodridge	\$101.88	\$85.22	(\$521,090)	\$18.18	\$17.24	(\$29,357)	\$52.91	\$43.65	(\$289,538)	\$7.59	\$7.59	\$0	\$180.56	\$153.70	(\$839,986)
TOTALS	\$73.85	\$72.71	(\$1,303,512)	\$16.88	\$15.82	(\$794,983)	\$45.56	\$40.95	(\$3,435,536)	\$11.45	\$11.24	(\$157,477)	\$147.74	\$140.72	(\$5,691,509)

**Model 18 – Facility-Specific Impact Summary**

Facility	Nursing: 85th Percentile, 93% Occupancy Adj.			Resident: Median+5%, 90% Occupancy Adj.			Indirect: Median, 90% Occupancy Adj.			Property: 90% Occupancy Adj			Total: Nursing, Resident, Indirect & Property		
	Cost per Case Mix Point	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact
Bel Aire	\$52.92	\$52.92	\$0	\$12.91	\$12.91	\$0	\$45.33	\$43.65	(\$16,836)	\$7.51	\$7.51	\$0	\$118.67	\$116.98	(\$16,836)
Bennington	\$69.81	\$67.70	(\$44,970)	\$16.32	\$16.32	\$0	\$39.58	\$39.58	\$0	\$12.29	\$12.29	\$0	\$137.99	\$135.88	(\$44,970)
Berlin	\$73.06	\$65.88	(\$219,752)	\$15.41	\$14.36	(\$32,175)	\$41.43	\$38.61	(\$86,484)	\$11.66	\$10.87	(\$24,344)	\$141.57	\$129.72	(\$362,755)
Birchwood Terrace	\$70.75	\$70.10	(\$25,287)	\$16.48	\$16.48	\$0	\$39.60	\$39.60	\$0	\$8.22	\$8.22	\$0	\$135.05	\$134.40	(\$25,287)
Brookside-WRJ	\$82.18	\$82.18	\$0	\$16.79	\$16.79	\$0	\$43.65	\$43.65	\$0	\$4.13	\$4.13	\$0	\$146.76	\$146.76	\$0
Burlington	\$89.21	\$76.43	(\$499,320)	\$18.40	\$16.29	(\$82,469)	\$50.24	\$43.65	(\$257,502)	\$16.79	\$14.87	(\$75,247)	\$174.65	\$151.24	(\$914,538)
Cedar Hill	\$73.81	\$73.81	\$0	\$17.03	\$17.03	\$0	\$44.09	\$43.65	(\$3,887)	\$16.86	\$16.86	\$0	\$151.78	\$151.35	(\$3,887)
Centers for Living & Rehab	\$73.78	\$73.52	(\$8,191)	\$20.90	\$17.24	(\$112,609)	\$57.26	\$43.65	(\$419,343)	\$10.96	\$10.96	\$0	\$162.90	\$145.37	(\$540,143)
Copley Manor	\$83.50	\$82.58	(\$9,439)	\$17.24	\$17.24	(\$17)	\$54.22	\$43.65	(\$107,938)	\$35.89	\$35.89	\$0	\$190.86	\$179.36	(\$117,394)
Crescent Manor	\$59.78	\$59.78	\$0	\$19.70	\$17.24	(\$39,672)	\$47.20	\$43.65	(\$57,154)	\$10.86	\$10.86	\$0	\$137.54	\$131.53	(\$96,826)
Derby Green	\$60.36	\$60.36	\$0	\$13.38	\$13.38	\$0	\$33.39	\$33.39	\$0	\$5.36	\$5.36	\$0	\$112.49	\$112.49	\$0
Eden Park-Brattleboro	\$65.37	\$65.10	(\$4,604)	\$19.65	\$17.24	(\$41,077)	\$46.36	\$43.65	(\$46,305)	\$8.78	\$8.78	\$0	\$140.16	\$134.77	(\$91,986)
Eden Park-Rutland	\$74.52	\$74.52	\$0	\$14.51	\$14.51	\$0	\$40.55	\$40.55	\$0	\$5.98	\$5.98	\$0	\$135.56	\$135.56	\$0
Franklin County Rehab	\$81.77	\$81.77	\$0	\$15.68	\$15.68	\$0	\$39.15	\$39.15	\$0	\$20.93	\$20.93	\$0	\$157.54	\$157.54	\$0
Gifford	\$90.19	\$82.58	(\$41,293)	\$29.83	\$17.24	(\$68,303)	\$100.65	\$43.65	(\$309,179)	\$24.76	\$24.76	\$0	\$245.44	\$168.23	(\$418,775)
Gill Odd Fellows	\$75.99	\$70.09	(\$80,210)	\$18.38	\$17.24	(\$15,433)	\$62.10	\$43.65	(\$251,142)	\$8.46	\$8.07	(\$5,391)	\$164.93	\$139.05	(\$352,175)
Green Mountain	\$97.38	\$82.58	(\$215,157)	\$16.55	\$15.89	(\$9,655)	\$46.92	\$43.65	(\$47,477)	\$11.10	\$10.65	(\$6,474)	\$171.95	\$152.77	(\$278,762)
Greensboro	\$70.27	\$70.27	\$0	\$18.11	\$17.24	(\$5,957)	\$60.98	\$43.65	(\$118,618)	\$9.25	\$9.25	\$0	\$158.61	\$140.41	(\$124,575)
Haven Hlthcare-Rutland	\$66.38	\$65.06	(\$43,345)	\$16.53	\$16.53	\$0	\$35.19	\$35.19	\$0	\$13.34	\$13.34	\$0	\$131.45	\$130.12	(\$43,345)
Haven Hlthcare-St Albans	\$64.70	\$64.70	\$0	\$16.03	\$16.03	\$0	\$36.37	\$36.37	\$0	\$12.30	\$12.30	\$0	\$129.41	\$129.41	\$0
Helen Porter	\$90.25	\$82.58	(\$197,677)	\$18.05	\$17.24	(\$20,890)	\$52.22	\$43.65	(\$220,888)	\$14.26	\$14.26	\$0	\$174.77	\$157.73	(\$439,456)
Maple Lane	\$65.10	\$65.10	\$0	\$10.19	\$10.19	\$0	\$32.77	\$32.77	\$0	\$8.97	\$8.97	\$0	\$117.03	\$117.03	\$0
Mayo	\$78.65	\$78.65	\$0	\$19.76	\$17.24	(\$25,488)	\$53.29	\$43.65	(\$97,523)	\$5.37	\$5.37	\$0	\$157.07	\$144.91	(\$123,011)
McGirr	\$66.71	\$61.40	(\$38,426)	\$16.99	\$16.15	(\$6,017)	\$43.10	\$40.99	(\$15,268)	\$4.89	\$4.65	(\$1,733)	\$131.69	\$123.19	(\$61,444)
Morrisville Center	\$71.57	\$71.31	(\$6,406)	\$18.25	\$17.24	(\$25,284)	\$44.52	\$43.65	(\$22,018)	\$10.14	\$10.14	\$0	\$144.47	\$142.34	(\$53,708)
Mountainview Center	\$60.49	\$60.49	\$0	\$14.70	\$14.70	\$0	\$41.28	\$41.28	\$0	\$8.18	\$8.18	\$0	\$124.65	\$124.65	\$0
Mt. Ascutney	\$106.38	\$82.58	(\$329,256)	\$28.65	\$17.24	(\$157,818)	\$100.41	\$43.65	(\$785,358)	\$9.91	\$9.91	\$0	\$245.34	\$153.38	(\$1,272,432)
Newport	\$48.86	\$34.61	(\$167,645)	\$16.01	\$11.72	(\$50,480)	\$37.97	\$27.79	(\$119,730)	\$5.63	\$4.12	(\$17,767)	\$108.47	\$78.24	(\$355,622)
Pine Knoll	\$57.23	\$57.23	\$0	\$12.84	\$12.84	\$0	\$37.18	\$37.18	\$0	\$4.61	\$4.61	\$0	\$111.87	\$111.87	\$0
Prospect	\$51.48	\$49.93	(\$6,007)	\$16.28	\$16.28	\$0	\$42.44	\$42.44	\$0	\$3.37	\$3.37	\$0	\$113.57	\$112.02	(\$6,007)
Redstone Villa	\$62.98	\$62.98	\$0	\$13.84	\$13.84	\$0	\$47.58	\$43.65	(\$26,926)	\$11.94	\$11.94	\$0	\$136.34	\$132.40	(\$26,926)
Rowan Court	\$67.85	\$60.78	(\$168,965)	\$17.74	\$16.42	(\$31,520)	\$46.13	\$42.70	(\$81,961)	\$13.86	\$12.83	(\$24,632)	\$145.58	\$132.73	(\$307,078)
Springfield	\$69.25	\$66.61	(\$64,035)	\$17.23	\$17.12	(\$2,521)	\$42.66	\$42.40	(\$6,243)	\$12.91	\$12.83	(\$1,889)	\$142.04	\$138.97	(\$74,688)
St. Johnsbury	\$71.89	\$71.89	\$0	\$13.74	\$13.74	\$0	\$37.70	\$37.70	\$0	\$10.63	\$10.63	\$0	\$133.96	\$133.96	\$0
Starr Farm	\$76.03	\$76.03	\$0	\$13.84	\$13.84	\$0	\$40.49	\$40.49	\$0	\$13.05	\$13.05	\$0	\$143.41	\$143.41	\$0
Thompson House	\$73.06	\$73.06	\$0	\$17.35	\$17.24	(\$765)	\$46.89	\$43.65	(\$22,565)	\$7.82	\$7.82	\$0	\$145.12	\$141.77	(\$23,330)
Union House	\$60.07	\$60.03	(\$502)	\$15.06	\$15.06	\$0	\$35.88	\$35.88	\$0	\$8.97	\$8.97	\$0	\$119.98	\$119.94	(\$502)
Vernon Green	\$78.10	\$78.10	\$0	\$19.62	\$17.24	(\$37,476)	\$45.28	\$43.65	(\$25,654)	\$6.03	\$6.03	\$0	\$149.03	\$145.02	(\$63,130)
Woodridge	\$101.88	\$82.58	(\$603,545)	\$18.18	\$17.24	(\$29,357)	\$52.91	\$43.65	(\$289,538)	\$7.59	\$7.59	\$0	\$180.56	\$151.07	(\$922,441)
TOTALS	\$73.85	\$71.41	(\$2,774,033)	\$16.88	\$15.82	(\$794,983)	\$45.56	\$40.95	(\$3,435,536)	\$11.45	\$11.24	(\$157,477)	\$147.74	\$139.43	(\$7,162,029)

**Model 19 – Facility-Specific Impact Summary**

Facility	Nursing: 90th Percentile, No Occupancy Adj.			Resident: Median+5%, 90% Occupancy Adj.			Indirect: Median, 90% Occupancy Adj.			Property: 90% Occupancy Adj			Total: Nursing, Resident, Indirect & Property		
	Cost per Case Mix Point	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact
Bel Aire	\$52.92	\$52.92	\$0	\$12.91	\$12.91	\$0	\$45.33	\$43.65	(\$16,836)	\$7.51	\$7.51	\$0	\$118.67	\$116.98	(\$16,836)
Bennington	\$69.81	\$69.81	\$0	\$16.32	\$16.32	\$0	\$39.58	\$39.58	\$0	\$12.29	\$12.29	\$0	\$137.99	\$137.99	\$0
Berlin	\$73.06	\$73.06	\$0	\$15.41	\$14.36	(\$32,175)	\$41.43	\$38.61	(\$86,484)	\$11.66	\$10.87	(\$24,344)	\$141.57	\$136.90	(\$143,003)
Birchwood Terrace	\$70.75	\$70.75	\$0	\$16.48	\$16.48	\$0	\$39.60	\$39.60	\$0	\$8.22	\$8.22	\$0	\$135.05	\$135.05	\$0
Brookside-WRJ	\$82.18	\$82.18	\$0	\$16.79	\$16.79	\$0	\$43.65	\$43.65	\$0	\$4.13	\$4.13	\$0	\$146.76	\$146.76	\$0
Burlington	\$89.21	\$89.21	\$0	\$18.40	\$16.29	(\$82,469)	\$50.24	\$43.65	(\$257,502)	\$16.79	\$14.87	(\$75,247)	\$174.65	\$164.02	(\$415,217)
Cedar Hill	\$73.81	\$73.81	\$0	\$17.03	\$17.03	\$0	\$44.09	\$43.65	(\$3,887)	\$16.86	\$16.86	\$0	\$151.78	\$151.35	(\$3,887)
Centers for Living & Rehab	\$73.78	\$73.78	\$0	\$20.90	\$17.24	(\$112,609)	\$57.26	\$43.65	(\$419,343)	\$10.96	\$10.96	\$0	\$162.90	\$145.63	(\$531,952)
Copley Manor	\$83.50	\$83.50	\$0	\$17.24	\$17.24	(\$17)	\$54.22	\$43.65	(\$107,938)	\$35.89	\$35.89	\$0	\$190.86	\$180.29	(\$107,955)
Crescent Manor	\$59.78	\$59.78	\$0	\$19.70	\$17.24	(\$39,672)	\$47.20	\$43.65	(\$57,154)	\$10.86	\$10.86	\$0	\$137.54	\$131.53	(\$96,826)
Derby Green	\$60.36	\$60.36	\$0	\$13.38	\$13.38	\$0	\$33.39	\$33.39	\$0	\$5.36	\$5.36	\$0	\$112.49	\$112.49	\$0
Eden Park-Brattleboro	\$65.37	\$65.37	\$0	\$19.65	\$17.24	(\$41,077)	\$46.36	\$43.65	(\$46,305)	\$8.78	\$8.78	\$0	\$140.16	\$135.04	(\$87,382)
Eden Park-Rutland	\$74.52	\$74.52	\$0	\$14.51	\$14.51	\$0	\$40.55	\$40.55	\$0	\$5.98	\$5.98	\$0	\$135.56	\$135.56	\$0
Franklin County Rehab	\$81.77	\$81.77	\$0	\$15.68	\$15.68	\$0	\$39.15	\$39.15	\$0	\$20.93	\$20.93	\$0	\$157.54	\$157.54	\$0
Gifford	\$90.19	\$90.19	\$0	\$29.83	\$17.24	(\$68,303)	\$100.65	\$43.65	(\$309,179)	\$24.76	\$24.76	\$0	\$245.44	\$175.84	(\$377,482)
Gill Odd Fellows	\$75.99	\$75.99	\$0	\$18.38	\$17.24	(\$15,433)	\$62.10	\$43.65	(\$251,142)	\$8.46	\$8.07	(\$5,391)	\$164.93	\$144.95	(\$271,966)
Green Mountain	\$97.38	\$90.20	(\$104,341)	\$16.55	\$15.89	(\$9,655)	\$46.92	\$43.65	(\$47,477)	\$11.10	\$10.65	(\$6,474)	\$171.95	\$160.39	(\$167,946)
Greensboro	\$70.27	\$70.27	\$0	\$18.11	\$17.24	(\$5,957)	\$60.98	\$43.65	(\$118,618)	\$9.25	\$9.25	\$0	\$158.61	\$140.41	(\$124,575)
Haven Hlthcare-Rutland	\$66.38	\$66.38	\$0	\$16.53	\$16.53	\$0	\$35.19	\$35.19	\$0	\$13.34	\$13.34	\$0	\$131.45	\$131.45	\$0
Haven Hlthcare-St Albans	\$64.70	\$64.70	\$0	\$16.03	\$16.03	\$0	\$36.37	\$36.37	\$0	\$12.30	\$12.30	\$0	\$129.41	\$129.41	\$0
Helen Porter	\$90.25	\$90.20	(\$1,136)	\$18.05	\$17.24	(\$20,890)	\$52.22	\$43.65	(\$220,888)	\$14.26	\$14.26	\$0	\$174.77	\$165.35	(\$242,914)
Maple Lane	\$65.10	\$65.10	\$0	\$10.19	\$10.19	\$0	\$32.77	\$32.77	\$0	\$8.97	\$8.97	\$0	\$117.03	\$117.03	\$0
Mayo	\$78.65	\$78.65	\$0	\$19.76	\$17.24	(\$25,488)	\$53.29	\$43.65	(\$97,523)	\$5.37	\$5.37	\$0	\$157.07	\$144.91	(\$123,011)
McGirr	\$66.71	\$66.71	\$0	\$16.99	\$16.15	(\$6,017)	\$43.10	\$40.99	(\$15,268)	\$4.89	\$4.65	(\$1,733)	\$131.69	\$128.51	(\$23,018)
Morrisville Center	\$71.57	\$71.57	\$0	\$18.25	\$17.24	(\$25,284)	\$44.52	\$43.65	(\$22,018)	\$10.14	\$10.14	\$0	\$144.47	\$142.60	(\$47,302)
Mountainview Center	\$60.49	\$60.49	\$0	\$14.70	\$14.70	\$0	\$41.28	\$41.28	\$0	\$8.18	\$8.18	\$0	\$124.65	\$124.65	\$0
Mt. Ascutney	\$106.38	\$90.20	(\$223,762)	\$28.65	\$17.24	(\$157,818)	\$100.41	\$43.65	(\$785,358)	\$9.91	\$9.91	\$0	\$245.34	\$161.01	(\$1,166,937)
Newport	\$48.86	\$48.86	\$0	\$16.01	\$11.72	(\$50,480)	\$37.97	\$27.79	(\$119,730)	\$5.63	\$4.12	(\$17,767)	\$108.47	\$92.49	(\$187,977)
Pine Knoll	\$57.23	\$57.23	\$0	\$12.84	\$12.84	\$0	\$37.18	\$37.18	\$0	\$4.61	\$4.61	\$0	\$111.87	\$111.87	\$0
Prospect	\$51.48	\$51.48	\$0	\$16.28	\$16.28	\$0	\$42.44	\$42.44	\$0	\$3.37	\$3.37	\$0	\$113.57	\$113.57	\$0
Redstone Villa	\$62.98	\$62.98	\$0	\$13.84	\$13.84	\$0	\$47.58	\$43.65	(\$26,926)	\$11.94	\$11.94	\$0	\$136.34	\$132.40	(\$26,926)
Rowan Court	\$67.85	\$67.85	\$0	\$17.74	\$16.42	(\$31,520)	\$46.13	\$42.70	(\$81,961)	\$13.86	\$12.83	(\$24,632)	\$145.58	\$139.80	(\$138,113)
Springfield	\$69.25	\$69.25	\$0	\$17.23	\$17.12	(\$2,521)	\$42.66	\$42.40	(\$6,243)	\$12.91	\$12.83	(\$1,889)	\$142.04	\$141.60	(\$10,653)
St. Johnsbury	\$71.89	\$71.89	\$0	\$13.74	\$13.74	\$0	\$37.70	\$37.70	\$0	\$10.63	\$10.63	\$0	\$133.96	\$133.96	\$0
Starr Farm	\$76.03	\$76.03	\$0	\$13.84	\$13.84	\$0	\$40.49	\$40.49	\$0	\$13.05	\$13.05	\$0	\$143.41	\$143.41	\$0
Thompson House	\$73.06	\$73.06	\$0	\$17.35	\$17.24	(\$765)	\$46.89	\$43.65	(\$22,565)	\$7.82	\$7.82	\$0	\$145.12	\$141.77	(\$23,330)
Union House	\$60.07	\$60.07	\$0	\$15.06	\$15.06	\$0	\$35.88	\$35.88	\$0	\$8.97	\$8.97	\$0	\$119.98	\$119.98	\$0
Vernon Green	\$78.10	\$78.10	\$0	\$19.62	\$17.24	(\$37,476)	\$45.28	\$43.65	(\$25,654)	\$6.03	\$6.03	\$0	\$149.03	\$145.02	(\$63,130)
Woodridge	\$101.88	\$90.20	(\$365,079)	\$18.18	\$17.24	(\$29,357)	\$52.91	\$43.65	(\$289,538)	\$7.59	\$7.59	\$0	\$180.56	\$158.69	(\$683,975)
<b>TOTALS</b>	<b>\$73.85</b>	<b>\$73.24</b>	<b>(\$694,318)</b>	<b>\$16.88</b>	<b>\$15.82</b>	<b>(\$794,983)</b>	<b>\$45.56</b>	<b>\$40.95</b>	<b>(\$3,435,536)</b>	<b>\$11.45</b>	<b>\$11.24</b>	<b>(\$157,477)</b>	<b>\$147.74</b>	<b>\$141.25</b>	<b>(\$5,082,314)</b>

**Model 20 – Facility-Specific Impact Summary**

Facility	Nursing: 90th Percentile, 93% Occupancy Adj.			Resident: Median+5%, 90% Occupancy Adj.			Indirect: Median, 90% Occupancy Adj.			Property: 90% Occupancy Adj			Total: Nursing, Resident, Indirect & Property		
	Cost per Case Mix Point	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact
Bel Aire	\$52.92	\$52.92	\$0	\$12.91	\$12.91	\$0	\$45.33	\$43.65	(\$16,836)	\$7.51	\$7.51	\$0	\$118.67	\$116.98	(\$16,836)
Bennington	\$69.81	\$67.70	(\$44,970)	\$16.32	\$16.32	\$0	\$39.58	\$39.58	\$0	\$12.29	\$12.29	\$0	\$137.99	\$135.88	(\$44,970)
Berlin	\$73.06	\$65.88	(\$219,752)	\$15.41	\$14.36	(\$32,175)	\$41.43	\$38.61	(\$86,484)	\$11.66	\$10.87	(\$24,344)	\$141.57	\$129.72	(\$362,755)
Birchwood Terrace	\$70.75	\$70.10	(\$25,287)	\$16.48	\$16.48	\$0	\$39.60	\$39.60	\$0	\$8.22	\$8.22	\$0	\$135.05	\$134.40	(\$25,287)
Brookside-WRJ	\$82.18	\$82.18	\$0	\$16.79	\$16.79	\$0	\$43.65	\$43.65	\$0	\$4.13	\$4.13	\$0	\$146.76	\$146.76	\$0
Burlington	\$89.21	\$76.43	(\$499,320)	\$18.40	\$16.29	(\$82,469)	\$50.24	\$43.65	(\$257,502)	\$16.79	\$14.87	(\$75,247)	\$174.65	\$151.24	(\$914,538)
Cedar Hill	\$73.81	\$73.81	\$0	\$17.03	\$17.03	\$0	\$44.09	\$43.65	(\$3,887)	\$16.86	\$16.86	\$0	\$151.78	\$151.35	(\$3,887)
Centers for Living & Rehab	\$73.78	\$73.52	(\$8,191)	\$20.90	\$17.24	(\$112,609)	\$57.26	\$43.65	(\$419,343)	\$10.96	\$10.96	\$0	\$162.90	\$145.37	(\$540,143)
Copley Manor	\$83.50	\$83.50	\$0	\$17.24	\$17.24	(\$17)	\$54.22	\$43.65	(\$107,938)	\$35.89	\$35.89	\$0	\$190.86	\$180.29	(\$107,955)
Crescent Manor	\$59.78	\$59.78	\$0	\$19.70	\$17.24	(\$39,672)	\$47.20	\$43.65	(\$57,154)	\$10.86	\$10.86	\$0	\$137.54	\$131.53	(\$96,826)
Derby Green	\$60.36	\$60.36	\$0	\$13.38	\$13.38	\$0	\$33.39	\$33.39	\$0	\$5.36	\$5.36	\$0	\$112.49	\$112.49	\$0
Eden Park-Brattleboro	\$65.37	\$65.10	(\$4,604)	\$19.65	\$17.24	(\$41,077)	\$46.36	\$43.65	(\$46,305)	\$8.78	\$8.78	\$0	\$140.16	\$134.77	(\$91,986)
Eden Park-Rutland	\$74.52	\$74.52	\$0	\$14.51	\$14.51	\$0	\$40.55	\$40.55	\$0	\$5.98	\$5.98	\$0	\$135.56	\$135.56	\$0
Franklin County Rehab	\$81.77	\$81.77	\$0	\$15.68	\$15.68	\$0	\$39.15	\$39.15	\$0	\$20.93	\$20.93	\$0	\$157.54	\$157.54	\$0
Gifford	\$90.19	\$90.19	\$0	\$29.83	\$17.24	(\$68,303)	\$100.65	\$43.65	(\$309,179)	\$24.76	\$24.76	\$0	\$245.44	\$175.84	(\$377,482)
Gill Odd Fellows	\$75.99	\$70.09	(\$80,210)	\$18.38	\$17.24	(\$15,433)	\$62.10	\$43.65	(\$251,142)	\$8.46	\$8.07	(\$5,391)	\$164.93	\$139.05	(\$352,175)
Green Mountain	\$97.38	\$90.20	(\$104,341)	\$16.55	\$15.89	(\$9,655)	\$46.92	\$43.65	(\$47,477)	\$11.10	\$10.65	(\$6,474)	\$171.95	\$160.39	(\$167,946)
Greensboro	\$70.27	\$70.27	\$0	\$18.11	\$17.24	(\$5,957)	\$60.98	\$43.65	(\$118,618)	\$9.25	\$9.25	\$0	\$158.61	\$140.41	(\$124,575)
Haven Hlthcare-Rutland	\$66.38	\$65.06	(\$43,345)	\$16.53	\$16.53	\$0	\$35.19	\$35.19	\$0	\$13.34	\$13.34	\$0	\$131.45	\$130.12	(\$43,345)
Haven Hlthcare-St Albans	\$64.70	\$64.70	\$0	\$16.03	\$16.03	\$0	\$36.37	\$36.37	\$0	\$12.30	\$12.30	\$0	\$129.41	\$129.41	\$0
Helen Porter	\$90.25	\$90.20	(\$1,136)	\$18.05	\$17.24	(\$20,890)	\$52.22	\$43.65	(\$220,888)	\$14.26	\$14.26	\$0	\$174.77	\$165.35	(\$242,914)
Maple Lane	\$65.10	\$65.10	\$0	\$10.19	\$10.19	\$0	\$32.77	\$32.77	\$0	\$8.97	\$8.97	\$0	\$117.03	\$117.03	\$0
Mayo	\$78.65	\$78.65	\$0	\$19.76	\$17.24	(\$25,488)	\$53.29	\$43.65	(\$97,523)	\$5.37	\$5.37	\$0	\$157.07	\$144.91	(\$123,011)
McGirr	\$66.71	\$61.40	(\$38,426)	\$16.99	\$16.15	(\$6,017)	\$43.10	\$40.99	(\$15,268)	\$4.89	\$4.65	(\$1,733)	\$131.69	\$123.19	(\$61,444)
Morrisville Center	\$71.57	\$71.31	(\$6,406)	\$18.25	\$17.24	(\$25,284)	\$44.52	\$43.65	(\$22,018)	\$10.14	\$10.14	\$0	\$144.47	\$142.34	(\$53,708)
Mountainview Center	\$60.49	\$60.49	\$0	\$14.70	\$14.70	\$0	\$41.28	\$41.28	\$0	\$8.18	\$8.18	\$0	\$124.65	\$124.65	\$0
Mt. Ascutney	\$106.38	\$90.20	(\$223,762)	\$28.65	\$17.24	(\$157,818)	\$100.41	\$43.65	(\$785,358)	\$9.91	\$9.91	\$0	\$245.34	\$161.01	(\$1,166,937)
Newport	\$48.86	\$34.61	(\$167,645)	\$16.01	\$11.72	(\$50,480)	\$37.97	\$27.79	(\$119,730)	\$5.63	\$4.12	(\$17,767)	\$108.47	\$78.24	(\$355,622)
Pine Knoll	\$57.23	\$57.23	\$0	\$12.84	\$12.84	\$0	\$37.18	\$37.18	\$0	\$4.61	\$4.61	\$0	\$111.87	\$111.87	\$0
Prospect	\$51.48	\$49.93	(\$6,007)	\$16.28	\$16.28	\$0	\$42.44	\$42.44	\$0	\$3.37	\$3.37	\$0	\$113.57	\$112.02	(\$6,007)
Redstone Villa	\$62.98	\$62.98	\$0	\$13.84	\$13.84	\$0	\$47.58	\$43.65	(\$26,926)	\$11.94	\$11.94	\$0	\$136.34	\$132.40	(\$26,926)
Rowan Court	\$67.85	\$60.78	(\$168,965)	\$17.74	\$16.42	(\$31,520)	\$46.13	\$42.70	(\$81,961)	\$13.86	\$12.83	(\$24,632)	\$145.58	\$132.73	(\$307,078)
Springfield	\$69.25	\$66.61	(\$64,035)	\$17.23	\$17.12	(\$2,521)	\$42.66	\$42.40	(\$6,243)	\$12.91	\$12.83	(\$1,889)	\$142.04	\$138.97	(\$74,688)
St. Johnsbury	\$71.89	\$71.89	\$0	\$13.74	\$13.74	\$0	\$37.70	\$37.70	\$0	\$10.63	\$10.63	\$0	\$133.96	\$133.96	\$0
Starr Farm	\$76.03	\$76.03	\$0	\$13.84	\$13.84	\$0	\$40.49	\$40.49	\$0	\$13.05	\$13.05	\$0	\$143.41	\$143.41	\$0
Thompson House	\$73.06	\$73.06	\$0	\$17.35	\$17.24	(\$765)	\$46.89	\$43.65	(\$22,565)	\$7.82	\$7.82	\$0	\$145.12	\$141.77	(\$23,330)
Union House	\$60.07	\$60.03	(\$502)	\$15.06	\$15.06	\$0	\$35.88	\$35.88	\$0	\$8.97	\$8.97	\$0	\$119.98	\$119.94	(\$502)
Vernon Green	\$78.10	\$78.10	\$0	\$19.62	\$17.24	(\$37,476)	\$45.28	\$43.65	(\$25,654)	\$6.03	\$6.03	\$0	\$149.03	\$145.02	(\$63,130)
Woodridge	\$101.88	\$90.20	(\$365,079)	\$18.18	\$17.24	(\$29,357)	\$52.91	\$43.65	(\$289,538)	\$7.59	\$7.59	\$0	\$180.56	\$158.69	(\$683,975)
TOTALS	\$73.85	\$72.03	(\$2,071,983)	\$16.88	\$15.82	(\$794,983)	\$45.56	\$40.95	(\$3,435,536)	\$11.45	\$11.24	(\$157,477)	\$147.74	\$140.04	(\$6,459,979)

**Model 21– Facility-Specific Impact Summary**

Facility	Nursing: PG, Median+15%, No Occupancy Adj.			Resident: Median+5%, 90% Occupancy Adj.			Indirect: Median, 90% Occupancy Adj.			Property: 90% Occupancy Adj			Total: Nursing, Resident, Indirect & Property		
	Cost per Case Mix Point	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact
Bel Aire	\$52.92	\$52.92	\$0	\$12.91	\$12.91	\$0	\$45.33	\$43.65	(\$16,836)	\$7.51	\$7.51	\$0	\$118.67	\$116.98	(\$16,836)
Bennington	\$69.81	\$69.81	\$0	\$16.32	\$16.32	\$0	\$39.58	\$39.58	\$0	\$12.29	\$12.29	\$0	\$137.99	\$137.99	\$0
Berlin	\$73.06	\$73.06	\$0	\$15.41	\$14.36	(\$32,175)	\$41.43	\$38.61	(\$86,484)	\$11.66	\$10.87	(\$24,344)	\$141.57	\$136.90	(\$143,003)
Birchwood Terrace	\$70.75	\$70.75	\$0	\$16.48	\$16.48	\$0	\$39.60	\$39.60	\$0	\$8.22	\$8.22	\$0	\$135.05	\$135.05	\$0
Brookside-WRJ	\$82.18	\$82.18	\$0	\$16.79	\$16.79	\$0	\$43.65	\$43.65	\$0	\$4.13	\$4.13	\$0	\$146.76	\$146.76	\$0
Burlington	\$89.21	\$83.34	(\$229,243)	\$18.40	\$16.29	(\$82,469)	\$50.24	\$43.65	(\$257,502)	\$16.79	\$14.87	(\$75,247)	\$174.65	\$158.15	(\$644,460)
Cedar Hill	\$73.81	\$73.81	\$0	\$17.03	\$17.03	\$0	\$44.09	\$43.65	(\$3,887)	\$16.86	\$16.86	\$0	\$151.78	\$151.35	(\$3,887)
Centers for Living & Rehab	\$73.78	\$73.78	\$0	\$20.90	\$17.24	(\$112,609)	\$57.26	\$43.65	(\$419,343)	\$10.96	\$10.96	\$0	\$162.90	\$145.63	(\$531,952)
Copley Manor	\$83.50	\$78.77	(\$48,371)	\$17.24	\$17.24	(\$17)	\$54.22	\$43.65	(\$107,938)	\$35.89	\$35.89	\$0	\$190.86	\$175.55	(\$156,326)
Crescent Manor	\$59.78	\$59.78	\$0	\$19.70	\$17.24	(\$39,672)	\$47.20	\$43.65	(\$57,154)	\$10.86	\$10.86	\$0	\$137.54	\$131.53	(\$96,826)
Derby Green	\$60.36	\$60.36	\$0	\$13.38	\$13.38	\$0	\$33.39	\$33.39	\$0	\$5.36	\$5.36	\$0	\$112.49	\$112.49	\$0
Eden Park-Brattleboro	\$65.37	\$65.37	\$0	\$19.65	\$17.24	(\$41,077)	\$46.36	\$43.65	(\$46,305)	\$8.78	\$8.78	\$0	\$140.16	\$135.04	(\$87,382)
Eden Park-Rutland	\$74.52	\$74.52	\$0	\$14.51	\$14.51	\$0	\$40.55	\$40.55	\$0	\$5.98	\$5.98	\$0	\$135.56	\$135.56	\$0
Franklin County Rehab	\$81.77	\$81.77	\$0	\$15.68	\$15.68	\$0	\$39.15	\$39.15	\$0	\$20.93	\$20.93	\$0	\$157.54	\$157.54	\$0
Gifford	\$90.19	\$78.77	(\$61,973)	\$29.83	\$17.24	(\$68,303)	\$100.65	\$43.65	(\$309,179)	\$24.76	\$24.76	\$0	\$245.44	\$164.42	(\$439,455)
Gill Odd Fellows	\$75.99	\$75.99	\$0	\$18.38	\$17.24	(\$15,433)	\$62.10	\$43.65	(\$251,142)	\$8.46	\$8.07	(\$5,391)	\$164.93	\$144.95	(\$271,966)
Green Mountain	\$97.38	\$82.30	(\$219,212)	\$16.55	\$15.89	(\$9,655)	\$46.92	\$43.65	(\$47,477)	\$11.10	\$10.65	(\$6,474)	\$171.95	\$152.49	(\$282,818)
Greensboro	\$70.27	\$70.27	\$0	\$18.11	\$17.24	(\$5,957)	\$60.98	\$43.65	(\$118,618)	\$9.25	\$9.25	\$0	\$158.61	\$140.41	(\$124,575)
Haven Hlthcare-Rutland	\$66.38	\$66.38	\$0	\$16.53	\$16.53	\$0	\$35.19	\$35.19	\$0	\$13.34	\$13.34	\$0	\$131.45	\$131.45	\$0
Haven Hlthcare-St Albans	\$64.70	\$64.70	\$0	\$16.03	\$16.03	\$0	\$36.37	\$36.37	\$0	\$12.30	\$12.30	\$0	\$129.41	\$129.41	\$0
Helen Porter	\$90.25	\$83.34	(\$177,974)	\$18.05	\$17.24	(\$20,890)	\$52.22	\$43.65	(\$220,888)	\$14.26	\$14.26	\$0	\$174.77	\$158.49	(\$419,753)
Maple Lane	\$65.10	\$65.10	\$0	\$10.19	\$10.19	\$0	\$32.77	\$32.77	\$0	\$8.97	\$8.97	\$0	\$117.03	\$117.03	\$0
Mayo	\$78.65	\$78.65	\$0	\$19.76	\$17.24	(\$25,488)	\$53.29	\$43.65	(\$97,523)	\$5.37	\$5.37	\$0	\$157.07	\$144.91	(\$123,011)
McGirr	\$66.71	\$66.71	\$0	\$16.99	\$16.15	(\$6,017)	\$43.10	\$40.99	(\$15,268)	\$4.89	\$4.65	(\$1,733)	\$131.69	\$128.51	(\$23,018)
Morrisville Center	\$71.57	\$71.57	\$0	\$18.25	\$17.24	(\$25,284)	\$44.52	\$43.65	(\$22,018)	\$10.14	\$10.14	\$0	\$144.47	\$142.60	(\$47,302)
Mountainview Center	\$60.49	\$60.49	\$0	\$14.70	\$14.70	\$0	\$41.28	\$41.28	\$0	\$8.18	\$8.18	\$0	\$124.65	\$124.65	\$0
Mt. Ascutney	\$106.38	\$82.30	(\$333,117)	\$28.65	\$17.24	(\$157,818)	\$100.41	\$43.65	(\$785,358)	\$9.91	\$9.91	\$0	\$245.34	\$153.10	(\$1,276,292)
Newport	\$48.86	\$48.86	\$0	\$16.01	\$11.72	(\$50,480)	\$37.97	\$27.79	(\$119,730)	\$5.63	\$4.12	(\$17,767)	\$108.47	\$92.49	(\$187,977)
Pine Knoll	\$57.23	\$57.23	\$0	\$12.84	\$12.84	\$0	\$37.18	\$37.18	\$0	\$4.61	\$4.61	\$0	\$111.87	\$111.87	\$0
Prospect	\$51.48	\$51.48	\$0	\$16.28	\$16.28	\$0	\$42.44	\$42.44	\$0	\$3.37	\$3.37	\$0	\$113.57	\$113.57	\$0
Redstone Villa	\$62.98	\$62.98	\$0	\$13.84	\$13.84	\$0	\$47.58	\$43.65	(\$26,926)	\$11.94	\$11.94	\$0	\$136.34	\$132.40	(\$26,926)
Rowan Court	\$67.85	\$67.85	\$0	\$17.74	\$16.42	(\$31,520)	\$46.13	\$42.70	(\$81,961)	\$13.86	\$12.83	(\$24,632)	\$145.58	\$139.80	(\$138,113)
Springfield	\$69.25	\$69.25	\$0	\$17.23	\$17.12	(\$2,521)	\$42.66	\$42.40	(\$6,243)	\$12.91	\$12.83	(\$1,889)	\$142.04	\$141.60	(\$10,653)
St. Johnsbury	\$71.89	\$71.89	\$0	\$13.74	\$13.74	\$0	\$37.70	\$37.70	\$0	\$10.63	\$10.63	\$0	\$133.96	\$133.96	\$0
Starr Farm	\$76.03	\$76.03	\$0	\$13.84	\$13.84	\$0	\$40.49	\$40.49	\$0	\$13.05	\$13.05	\$0	\$143.41	\$143.41	\$0
Thompson House	\$73.06	\$73.06	\$0	\$17.35	\$17.24	(\$765)	\$46.89	\$43.65	(\$22,565)	\$7.82	\$7.82	\$0	\$145.12	\$141.77	(\$23,330)
Union House	\$60.07	\$60.07	\$0	\$15.06	\$15.06	\$0	\$35.88	\$35.88	\$0	\$8.97	\$8.97	\$0	\$119.98	\$119.98	\$0
Vernon Green	\$78.10	\$78.10	\$0	\$19.62	\$17.24	(\$37,476)	\$45.28	\$43.65	(\$25,654)	\$6.03	\$6.03	\$0	\$149.03	\$145.02	(\$63,130)
Woodridge	\$101.88	\$83.34	(\$579,639)	\$18.18	\$17.24	(\$29,357)	\$52.91	\$43.65	(\$289,538)	\$7.59	\$7.59	\$0	\$180.56	\$151.83	(\$898,535)
TOTALS	\$73.85	\$72.40	(\$1,649,530)	\$16.88	\$15.82	(\$794,983)	\$45.56	\$40.95	(\$3,435,536)	\$11.45	\$11.24	(\$157,477)	\$147.74	\$140.41	(\$6,037,526)

**Model 22 – Facility-Specific Impact Summary**

Facility	Nursing: PG, Median+20%, No Occupancy Adj.			Resident: Median+5%, 90% Occupancy Adj.			Indirect: Median, 90% Occupancy Adj.			Property: 90% Occupancy Adj			Total: Nursing, Resident, Indirect & Property		
	Cost per Case Mix Point	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact
Bel Aire	\$52.92	\$52.92	\$0	\$12.91	\$12.91	\$0	\$45.33	\$43.65	(\$16,836)	\$7.51	\$7.51	\$0	\$118.67	\$116.98	(\$16,836)
Bennington	\$69.81	\$69.81	\$0	\$16.32	\$16.32	\$0	\$39.58	\$39.58	\$0	\$12.29	\$12.29	\$0	\$137.99	\$137.99	\$0
Berlin	\$73.06	\$73.06	\$0	\$15.41	\$14.36	(\$32,175)	\$41.43	\$38.61	(\$86,484)	\$11.66	\$10.87	(\$24,344)	\$141.57	\$136.90	(\$143,003)
Birchwood Terrace	\$70.75	\$70.75	\$0	\$16.48	\$16.48	\$0	\$39.60	\$39.60	\$0	\$8.22	\$8.22	\$0	\$135.05	\$135.05	\$0
Brookside-WRJ	\$82.18	\$82.18	\$0	\$16.79	\$16.79	\$0	\$43.65	\$43.65	\$0	\$4.13	\$4.13	\$0	\$146.76	\$146.76	\$0
Burlington	\$89.21	\$86.97	(\$87,630)	\$18.40	\$16.29	(\$82,469)	\$50.24	\$43.65	(\$257,502)	\$16.79	\$14.87	(\$75,247)	\$174.65	\$161.78	(\$502,847)
Cedar Hill	\$73.81	\$73.81	\$0	\$17.03	\$17.03	\$0	\$44.09	\$43.65	(\$3,887)	\$16.86	\$16.86	\$0	\$151.78	\$151.35	(\$3,887)
Centers for Living & Rehab	\$73.78	\$73.78	\$0	\$20.90	\$17.24	(\$112,609)	\$57.26	\$43.65	(\$419,343)	\$10.96	\$10.96	\$0	\$162.90	\$145.63	(\$531,952)
Copley Manor	\$83.50	\$82.19	(\$13,401)	\$17.24	\$17.24	(\$17)	\$54.22	\$43.65	(\$107,938)	\$35.89	\$35.89	\$0	\$190.86	\$178.97	(\$121,356)
Crescent Manor	\$59.78	\$59.78	\$0	\$19.70	\$17.24	(\$39,672)	\$47.20	\$43.65	(\$57,154)	\$10.86	\$10.86	\$0	\$137.54	\$131.53	(\$96,826)
Derby Green	\$60.36	\$60.36	\$0	\$13.38	\$13.38	\$0	\$33.39	\$33.39	\$0	\$5.36	\$5.36	\$0	\$112.49	\$112.49	\$0
Eden Park-Brattleboro	\$65.37	\$65.37	\$0	\$19.65	\$17.24	(\$41,077)	\$46.36	\$43.65	(\$46,305)	\$8.78	\$8.78	\$0	\$140.16	\$135.04	(\$87,382)
Eden Park-Rutland	\$74.52	\$74.52	\$0	\$14.51	\$14.51	\$0	\$40.55	\$40.55	\$0	\$5.98	\$5.98	\$0	\$135.56	\$135.56	\$0
Franklin County Rehab	\$81.77	\$81.77	\$0	\$15.68	\$15.68	\$0	\$39.15	\$39.15	\$0	\$20.93	\$20.93	\$0	\$157.54	\$157.54	\$0
Gifford	\$90.19	\$82.19	(\$43,398)	\$29.83	\$17.24	(\$68,303)	\$100.65	\$43.65	(\$309,179)	\$24.76	\$24.76	\$0	\$245.44	\$167.84	(\$420,880)
Gill Odd Fellows	\$75.99	\$75.99	\$0	\$18.38	\$17.24	(\$15,433)	\$62.10	\$43.65	(\$251,142)	\$8.46	\$8.07	(\$5,391)	\$164.93	\$144.95	(\$271,966)
Green Mountain	\$97.38	\$85.88	(\$167,202)	\$16.55	\$15.89	(\$9,655)	\$46.92	\$43.65	(\$47,477)	\$11.10	\$10.65	(\$6,474)	\$171.95	\$156.07	(\$230,807)
Greensboro	\$70.27	\$70.27	\$0	\$18.11	\$17.24	(\$5,957)	\$60.98	\$43.65	(\$118,618)	\$9.25	\$9.25	\$0	\$158.61	\$140.41	(\$124,575)
Haven Hlthcare-Rutland	\$66.38	\$66.38	\$0	\$16.53	\$16.53	\$0	\$35.19	\$35.19	\$0	\$13.34	\$13.34	\$0	\$131.45	\$131.45	\$0
Haven Hlthcare-St Albans	\$64.70	\$64.70	\$0	\$16.03	\$16.03	\$0	\$36.37	\$36.37	\$0	\$12.30	\$12.30	\$0	\$129.41	\$129.41	\$0
Helen Porter	\$90.25	\$86.97	(\$84,560)	\$18.05	\$17.24	(\$20,890)	\$52.22	\$43.65	(\$220,888)	\$14.26	\$14.26	\$0	\$174.77	\$162.12	(\$326,338)
Maple Lane	\$65.10	\$65.10	\$0	\$10.19	\$10.19	\$0	\$32.77	\$32.77	\$0	\$8.97	\$8.97	\$0	\$117.03	\$117.03	\$0
Mayo	\$78.65	\$78.65	\$0	\$19.76	\$17.24	(\$25,488)	\$53.29	\$43.65	(\$97,523)	\$5.37	\$5.37	\$0	\$157.07	\$144.91	(\$123,011)
McGirr	\$66.71	\$66.71	\$0	\$16.99	\$16.15	(\$6,017)	\$43.10	\$40.99	(\$15,268)	\$4.89	\$4.65	(\$1,733)	\$131.69	\$128.51	(\$23,018)
Morrisville Center	\$71.57	\$71.57	\$0	\$18.25	\$17.24	(\$25,284)	\$44.52	\$43.65	(\$22,018)	\$10.14	\$10.14	\$0	\$144.47	\$142.60	(\$47,302)
Mountainview Center	\$60.49	\$60.49	\$0	\$14.70	\$14.70	\$0	\$41.28	\$41.28	\$0	\$8.18	\$8.18	\$0	\$124.65	\$124.65	\$0
Mt. Ascutney	\$106.38	\$85.88	(\$283,604)	\$28.65	\$17.24	(\$157,818)	\$100.41	\$43.65	(\$785,358)	\$9.91	\$9.91	\$0	\$245.34	\$156.68	(\$1,226,779)
Newport	\$48.86	\$48.86	\$0	\$16.01	\$11.72	(\$50,480)	\$37.97	\$27.79	(\$119,730)	\$5.63	\$4.12	(\$17,767)	\$108.47	\$92.49	(\$187,977)
Pine Knoll	\$57.23	\$57.23	\$0	\$12.84	\$12.84	\$0	\$37.18	\$37.18	\$0	\$4.61	\$4.61	\$0	\$111.87	\$111.87	\$0
Prospect	\$51.48	\$51.48	\$0	\$16.28	\$16.28	\$0	\$42.44	\$42.44	\$0	\$3.37	\$3.37	\$0	\$113.57	\$113.57	\$0
Redstone Villa	\$62.98	\$62.98	\$0	\$13.84	\$13.84	\$0	\$47.58	\$43.65	(\$26,926)	\$11.94	\$11.94	\$0	\$136.34	\$132.40	(\$26,926)
Rowan Court	\$67.85	\$67.85	\$0	\$17.74	\$16.42	(\$31,520)	\$46.13	\$42.70	(\$81,961)	\$13.86	\$12.83	(\$24,632)	\$145.58	\$139.80	(\$138,113)
Springfield	\$69.25	\$69.25	\$0	\$17.23	\$17.12	(\$2,521)	\$42.66	\$42.40	(\$6,243)	\$12.91	\$12.83	(\$1,889)	\$142.04	\$141.60	(\$10,653)
St. Johnsbury	\$71.89	\$71.89	\$0	\$13.74	\$13.74	\$0	\$37.70	\$37.70	\$0	\$10.63	\$10.63	\$0	\$133.96	\$133.96	\$0
Starr Farm	\$76.03	\$76.03	\$0	\$13.84	\$13.84	\$0	\$40.49	\$40.49	\$0	\$13.05	\$13.05	\$0	\$143.41	\$143.41	\$0
Thompson House	\$73.06	\$73.06	\$0	\$17.35	\$17.24	(\$765)	\$46.89	\$43.65	(\$22,565)	\$7.82	\$7.82	\$0	\$145.12	\$141.77	(\$23,330)
Union House	\$60.07	\$60.07	\$0	\$15.06	\$15.06	\$0	\$35.88	\$35.88	\$0	\$8.97	\$8.97	\$0	\$119.98	\$119.98	\$0
Vernon Green	\$78.10	\$78.10	\$0	\$19.62	\$17.24	(\$37,476)	\$45.28	\$43.65	(\$25,654)	\$6.03	\$6.03	\$0	\$149.03	\$145.02	(\$63,130)
Woodridge	\$101.88	\$86.97	(\$466,298)	\$18.18	\$17.24	(\$29,357)	\$52.91	\$43.65	(\$289,538)	\$7.59	\$7.59	\$0	\$180.56	\$155.45	(\$785,194)
<b>TOTALS</b>	<b>\$73.85</b>	<b>\$72.31</b>	<b>(\$1,146,092)</b>	<b>\$16.88</b>	<b>\$15.82</b>	<b>(\$794,983)</b>	<b>\$45.56</b>	<b>\$40.95</b>	<b>(\$3,435,536)</b>	<b>\$11.45</b>	<b>\$11.24</b>	<b>(\$157,477)</b>	<b>\$147.74</b>	<b>\$140.33</b>	<b>(\$5,534,089)</b>

**Model 23 – Facility-Specific Impact Summary**

Facility	Nursing: Median + 15%, No Occupancy Adj.			Resident: Median + 5%, 90% Occupancy Adj.			Indirect: Median + 5%, 90% Occupancy Adj.			Property: 90% Occupancy Adj			Total: Nursing, Resident, Indirect & Property		
	Cost per Case Mix Point	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact
Bel Aire	\$52.92	\$52.92	\$0	\$12.91	\$12.91	\$0	\$45.33	\$45.33	\$0	\$7.51	\$7.51	\$0	\$118.67	\$118.67	\$0
Bennington	\$69.81	\$69.81	\$0	\$16.32	\$16.32	\$0	\$39.58	\$39.58	\$0	\$12.29	\$12.29	\$0	\$137.99	\$137.99	\$0
Berlin	\$73.06	\$73.06	\$0	\$15.41	\$14.36	(\$32,175)	\$41.43	\$38.61	(\$86,484)	\$11.66	\$10.87	(\$24,344)	\$141.57	\$136.90	(\$143,003)
Birchwood Terrace	\$70.75	\$70.75	\$0	\$16.48	\$16.48	\$0	\$39.60	\$39.60	\$0	\$8.22	\$8.22	\$0	\$135.05	\$135.05	\$0
Brookside-WRJ	\$82.18	\$82.18	\$0	\$16.79	\$16.79	\$0	\$43.65	\$43.65	\$0	\$4.13	\$4.13	\$0	\$146.76	\$146.76	\$0
Burlington	\$89.21	\$82.30	(\$270,016)	\$18.40	\$16.29	(\$82,469)	\$50.24	\$44.48	(\$225,120)	\$16.79	\$14.87	(\$75,247)	\$174.65	\$157.94	(\$652,852)
Cedar Hill	\$73.81	\$73.81	\$0	\$17.03	\$17.03	\$0	\$44.09	\$44.09	\$0	\$16.86	\$16.86	\$0	\$151.78	\$151.78	\$0
Centers for Living & Rehab	\$73.78	\$73.78	\$0	\$20.90	\$17.24	(\$112,609)	\$57.26	\$45.83	(\$352,109)	\$10.96	\$10.96	\$0	\$162.90	\$147.82	(\$464,719)
Copley Manor	\$83.50	\$82.30	(\$12,288)	\$17.24	\$17.24	(\$17)	\$54.22	\$45.83	(\$85,653)	\$35.89	\$35.89	\$0	\$190.86	\$181.27	(\$97,958)
Crescent Manor	\$59.78	\$59.78	\$0	\$19.70	\$17.24	(\$39,672)	\$47.20	\$45.83	(\$21,990)	\$10.86	\$10.86	\$0	\$137.54	\$133.71	(\$61,662)
Derby Green	\$60.36	\$60.36	\$0	\$13.38	\$13.38	\$0	\$33.39	\$33.39	\$0	\$5.36	\$5.36	\$0	\$112.49	\$112.49	\$0
Eden Park-Brattleboro	\$65.37	\$65.37	\$0	\$19.65	\$17.24	(\$41,077)	\$46.36	\$45.83	(\$9,037)	\$8.78	\$8.78	\$0	\$140.16	\$137.22	(\$50,114)
Eden Park-Rutland	\$74.52	\$74.52	\$0	\$14.51	\$14.51	\$0	\$40.55	\$40.55	\$0	\$5.98	\$5.98	\$0	\$135.56	\$135.56	\$0
Franklin County Rehab	\$81.77	\$81.77	\$0	\$15.68	\$15.68	\$0	\$39.15	\$39.15	\$0	\$20.93	\$20.93	\$0	\$157.54	\$157.54	\$0
Gifford	\$90.19	\$82.30	(\$42,807)	\$29.83	\$17.24	(\$68,303)	\$100.65	\$45.83	(\$297,341)	\$24.76	\$24.76	\$0	\$245.44	\$170.13	(\$408,451)
Gill Odd Fellows	\$75.99	\$75.99	\$0	\$18.38	\$17.24	(\$15,433)	\$62.10	\$45.83	(\$221,436)	\$8.46	\$8.07	(\$5,391)	\$164.93	\$147.13	(\$242,260)
Green Mountain	\$97.38	\$82.30	(\$219,212)	\$16.55	\$15.89	(\$9,655)	\$46.92	\$45.03	(\$27,370)	\$11.10	\$10.65	(\$6,474)	\$171.95	\$153.87	(\$262,712)
Greensboro	\$70.27	\$70.27	\$0	\$18.11	\$17.24	(\$5,957)	\$60.98	\$45.83	(\$103,677)	\$9.25	\$9.25	\$0	\$158.61	\$142.59	(\$109,634)
Haven Hlthcare-Rutland	\$66.38	\$66.38	\$0	\$16.53	\$16.53	\$0	\$35.19	\$35.19	\$0	\$13.34	\$13.34	\$0	\$131.45	\$131.45	\$0
Haven Hlthcare-St Albans	\$64.70	\$64.70	\$0	\$16.03	\$16.03	\$0	\$36.37	\$36.37	\$0	\$12.30	\$12.30	\$0	\$129.41	\$129.41	\$0
Helen Porter	\$90.25	\$82.30	(\$204,870)	\$18.05	\$17.24	(\$20,890)	\$52.22	\$45.83	(\$164,626)	\$14.26	\$14.26	\$0	\$174.77	\$159.63	(\$390,386)
Maple Lane	\$65.10	\$65.10	\$0	\$10.19	\$10.19	\$0	\$32.77	\$32.77	\$0	\$8.97	\$8.97	\$0	\$117.03	\$117.03	\$0
Mayo	\$78.65	\$78.65	\$0	\$19.76	\$17.24	(\$25,488)	\$53.29	\$45.83	(\$75,439)	\$5.37	\$5.37	\$0	\$157.07	\$147.10	(\$100,926)
McGirr	\$66.71	\$66.71	\$0	\$16.99	\$16.15	(\$6,017)	\$43.10	\$40.99	(\$15,268)	\$4.89	\$4.65	(\$1,733)	\$131.69	\$128.51	(\$23,018)
Morrisville Center	\$71.57	\$71.57	\$0	\$18.25	\$17.24	(\$25,284)	\$44.52	\$44.52	\$0	\$10.14	\$10.14	\$0	\$144.47	\$143.47	(\$25,284)
Mountainview Center	\$60.49	\$60.49	\$0	\$14.70	\$14.70	\$0	\$41.28	\$41.28	\$0	\$8.18	\$8.18	\$0	\$124.65	\$124.65	\$0
Mt. Ascutney	\$106.38	\$82.30	(\$333,117)	\$28.65	\$17.24	(\$157,818)	\$100.41	\$45.83	(\$755,159)	\$9.91	\$9.91	\$0	\$245.34	\$155.29	(\$1,246,093)
Newport	\$48.86	\$48.86	\$0	\$16.01	\$11.72	(\$50,480)	\$37.97	\$27.79	(\$119,730)	\$5.63	\$4.12	(\$17,767)	\$108.47	\$92.49	(\$187,977)
Pine Knoll	\$57.23	\$57.23	\$0	\$12.84	\$12.84	\$0	\$37.18	\$37.18	\$0	\$4.61	\$4.61	\$0	\$111.87	\$111.87	\$0
Prospect	\$51.48	\$51.48	\$0	\$16.28	\$16.28	\$0	\$42.44	\$42.44	\$0	\$3.37	\$3.37	\$0	\$113.57	\$113.57	\$0
Redstone Villa	\$62.98	\$62.98	\$0	\$13.84	\$13.84	\$0	\$47.58	\$45.83	(\$11,989)	\$11.94	\$11.94	\$0	\$136.34	\$134.59	(\$11,989)
Rowan Court	\$67.85	\$67.85	\$0	\$17.74	\$16.42	(\$31,520)	\$46.13	\$42.70	(\$81,961)	\$13.86	\$12.83	(\$24,632)	\$145.58	\$139.80	(\$138,113)
Springfield	\$69.25	\$69.25	\$0	\$17.23	\$17.12	(\$2,521)	\$42.66	\$42.40	(\$6,243)	\$12.91	\$12.83	(\$1,889)	\$142.04	\$141.60	(\$10,653)
St. Johnsbury	\$71.89	\$71.89	\$0	\$13.74	\$13.74	\$0	\$37.70	\$37.70	\$0	\$10.63	\$10.63	\$0	\$133.96	\$133.96	\$0
Starr Farm	\$76.03	\$76.03	\$0	\$13.84	\$13.84	\$0	\$40.49	\$40.49	\$0	\$13.05	\$13.05	\$0	\$143.41	\$143.41	\$0
Thompson House	\$73.06	\$73.06	\$0	\$17.35	\$17.24	(\$765)	\$46.89	\$45.83	(\$7,377)	\$7.82	\$7.82	\$0	\$145.12	\$143.95	(\$8,142)
Union House	\$60.07	\$60.07	\$0	\$15.06	\$15.06	\$0	\$35.88	\$35.88	\$0	\$8.97	\$8.97	\$0	\$119.98	\$119.98	\$0
Vernon Green	\$78.10	\$78.10	\$0	\$19.62	\$17.24	(\$37,476)	\$45.28	\$45.28	\$0	\$6.03	\$6.03	\$0	\$149.03	\$146.65	(\$37,476)
Woodridge	\$101.88	\$82.30	(\$612,272)	\$18.18	\$17.24	(\$29,357)	\$52.91	\$45.83	(\$221,275)	\$7.59	\$7.59	\$0	\$180.56	\$152.97	(\$862,904)
TOTALS	\$73.85	\$72.36	(\$1,694,582)	\$16.88	\$15.82	(\$794,983)	\$45.56	\$41.69	(\$2,889,284)	\$11.45	\$11.24	(\$157,477)	\$147.74	\$141.11	(\$5,536,326)

**Model 24 – Facility-Specific Impact Summary**

Facility	Nursing: Median + 20% (25% for H-B/H-R), No Occupancy Adj.			Resident: Median + 5%, 90% Occupancy Adj.			Indirect: Median + 5%, 90% Occupancy Adj.			Property: 90% Occupancy Adj			Total: Nursing, Resident, Indirect & Property		
	Cost per Case Mix Point	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact
Bel Aire	\$52.92	\$52.92	\$0	\$12.91	\$12.91	\$0	\$45.33	\$45.33	\$0	\$7.51	\$7.51	\$0	\$118.67	\$118.67	\$0
Bennington	\$69.81	\$69.81	\$0	\$16.32	\$16.32	\$0	\$39.58	\$39.58	\$0	\$12.29	\$12.29	\$0	\$137.99	\$137.99	\$0
Berlin	\$73.06	\$73.06	\$0	\$15.41	\$14.36	(\$32,175)	\$41.43	\$38.61	(\$86,484)	\$11.66	\$10.87	(\$24,344)	\$141.57	\$136.90	(\$143,003)
Birchwood Terrace	\$70.75	\$70.75	\$0	\$16.48	\$16.48	\$0	\$39.60	\$39.60	\$0	\$8.22	\$8.22	\$0	\$135.05	\$135.05	\$0
Brookside-WRJ	\$82.18	\$82.18	\$0	\$16.79	\$16.79	\$0	\$43.65	\$43.65	\$0	\$4.13	\$4.13	\$0	\$146.76	\$146.76	\$0
Burlington	\$89.21	\$85.88	(\$130,176)	\$18.40	\$16.29	(\$82,469)	\$50.24	\$44.48	(\$225,120)	\$16.79	\$14.87	(\$75,247)	\$174.65	\$161.52	(\$513,011)
Cedar Hill	\$73.81	\$73.81	\$0	\$17.03	\$17.03	\$0	\$44.09	\$44.09	\$0	\$16.86	\$16.86	\$0	\$151.78	\$151.78	\$0
Centers for Living & Rehab	\$73.78	\$73.78	\$0	\$20.90	\$17.24	(\$112,609)	\$57.26	\$45.83	(\$352,109)	\$10.96	\$10.96	\$0	\$162.90	\$147.82	(\$464,719)
Copley Manor	\$83.50	\$83.50	\$0	\$17.24	\$17.24	(\$17)	\$54.22	\$45.83	(\$85,653)	\$35.89	\$35.89	\$0	\$190.86	\$182.47	(\$85,670)
Crescent Manor	\$59.78	\$59.78	\$0	\$19.70	\$17.24	(\$39,672)	\$47.20	\$45.83	(\$21,990)	\$10.86	\$10.86	\$0	\$137.54	\$133.71	(\$61,662)
Derby Green	\$60.36	\$60.36	\$0	\$13.38	\$13.38	\$0	\$33.39	\$33.39	\$0	\$5.36	\$5.36	\$0	\$112.49	\$112.49	\$0
Eden Park-Brattleboro	\$65.37	\$65.37	\$0	\$19.65	\$17.24	(\$41,077)	\$46.36	\$45.83	(\$9,037)	\$8.78	\$8.78	\$0	\$140.16	\$137.22	(\$50,114)
Eden Park-Rutland	\$74.52	\$74.52	\$0	\$14.51	\$14.51	\$0	\$40.55	\$40.55	\$0	\$5.98	\$5.98	\$0	\$135.56	\$135.56	\$0
Franklin County Rehab	\$81.77	\$81.77	\$0	\$15.68	\$15.68	\$0	\$39.15	\$39.15	\$0	\$20.93	\$20.93	\$0	\$157.54	\$157.54	\$0
Gifford	\$90.19	\$89.46	(\$23,398)	\$29.83	\$17.24	(\$68,303)	\$100.65	\$45.83	(\$297,341)	\$24.76	\$24.76	\$0	\$245.44	\$177.29	(\$389,042)
Gill Odd Fellows	\$75.99	\$75.99	\$0	\$18.38	\$17.24	(\$15,433)	\$62.10	\$45.83	(\$221,436)	\$8.46	\$8.07	(\$5,391)	\$164.93	\$147.13	(\$242,260)
Green Mountain	\$97.38	\$85.88	(\$167,202)	\$16.55	\$15.89	(\$9,655)	\$46.92	\$45.03	(\$27,370)	\$11.10	\$10.65	(\$6,474)	\$171.95	\$157.45	(\$210,701)
Greensboro	\$70.27	\$70.27	\$0	\$18.11	\$17.24	(\$5,957)	\$60.98	\$45.83	(\$103,677)	\$9.25	\$9.25	\$0	\$158.61	\$142.59	(\$109,634)
Haven Hlthcare-Rutland	\$66.38	\$66.38	\$0	\$16.53	\$16.53	\$0	\$35.19	\$35.19	\$0	\$13.34	\$13.34	\$0	\$131.45	\$131.45	\$0
Haven Hlthcare-St Albans	\$64.70	\$64.70	\$0	\$16.03	\$16.03	\$0	\$36.37	\$36.37	\$0	\$12.30	\$12.30	\$0	\$129.41	\$129.41	\$0
Helen Porter	\$90.25	\$89.46	(\$112,625)	\$18.05	\$17.24	(\$20,890)	\$52.22	\$45.83	(\$164,626)	\$14.26	\$14.26	\$0	\$174.77	\$166.79	(\$298,141)
Maple Lane	\$65.10	\$65.10	\$0	\$10.19	\$10.19	\$0	\$32.77	\$32.77	\$0	\$8.97	\$8.97	\$0	\$117.03	\$117.03	\$0
Mayo	\$78.65	\$78.65	\$0	\$19.76	\$17.24	(\$25,488)	\$53.29	\$45.83	(\$75,439)	\$5.37	\$5.37	\$0	\$157.07	\$147.10	(\$100,926)
McGirr	\$66.71	\$66.71	\$0	\$16.99	\$16.15	(\$6,017)	\$43.10	\$40.99	(\$15,268)	\$4.89	\$4.65	(\$1,733)	\$131.69	\$128.51	(\$23,018)
Morrisville Center	\$71.57	\$71.57	\$0	\$18.25	\$17.24	(\$25,284)	\$44.52	\$44.52	\$0	\$10.14	\$10.14	\$0	\$144.47	\$143.47	(\$25,284)
Mountainview Center	\$60.49	\$60.49	\$0	\$14.70	\$14.70	\$0	\$41.28	\$41.28	\$0	\$8.18	\$8.18	\$0	\$124.65	\$124.65	\$0
Mt. Ascutney	\$106.38	\$89.46	(\$283,604)	\$28.65	\$17.24	(\$157,818)	\$100.41	\$45.83	(\$755,159)	\$9.91	\$9.91	\$0	\$245.34	\$162.44	(\$1,196,580)
Newport	\$48.86	\$48.86	\$0	\$16.01	\$11.72	(\$50,480)	\$37.97	\$27.79	(\$119,730)	\$5.63	\$4.12	(\$17,767)	\$108.47	\$92.49	(\$187,977)
Pine Knoll	\$57.23	\$57.23	\$0	\$12.84	\$12.84	\$0	\$37.18	\$37.18	\$0	\$4.61	\$4.61	\$0	\$111.87	\$111.87	\$0
Prospect	\$51.48	\$51.48	\$0	\$16.28	\$16.28	\$0	\$42.44	\$42.44	\$0	\$3.37	\$3.37	\$0	\$113.57	\$113.57	\$0
Redstone Villa	\$62.98	\$62.98	\$0	\$13.84	\$13.84	\$0	\$47.58	\$45.83	(\$11,989)	\$11.94	\$11.94	\$0	\$136.34	\$134.59	(\$11,989)
Rowan Court	\$67.85	\$67.85	\$0	\$17.74	\$16.42	(\$31,520)	\$46.13	\$42.70	(\$81,961)	\$13.86	\$12.83	(\$24,632)	\$145.58	\$139.80	(\$138,113)
Springfield	\$69.25	\$69.25	\$0	\$17.23	\$17.12	(\$2,521)	\$42.66	\$42.40	(\$6,243)	\$12.91	\$12.83	(\$1,889)	\$142.04	\$141.60	(\$10,653)
St. Johnsbury	\$71.89	\$71.89	\$0	\$13.74	\$13.74	\$0	\$37.70	\$37.70	\$0	\$10.63	\$10.63	\$0	\$133.96	\$133.96	\$0
Starr Farm	\$76.03	\$76.03	\$0	\$13.84	\$13.84	\$0	\$40.49	\$40.49	\$0	\$13.05	\$13.05	\$0	\$143.41	\$143.41	\$0
Thompson House	\$73.06	\$73.06	\$0	\$17.35	\$17.24	(\$765)	\$46.89	\$45.83	(\$7,377)	\$7.82	\$7.82	\$0	\$145.12	\$143.95	(\$8,142)
Union House	\$60.07	\$60.07	\$0	\$15.06	\$15.06	\$0	\$35.88	\$35.88	\$0	\$8.97	\$8.97	\$0	\$119.98	\$119.98	\$0
Vernon Green	\$78.10	\$78.10	\$0	\$19.62	\$17.24	(\$37,476)	\$45.28	\$45.28	\$0	\$6.03	\$6.03	\$0	\$149.03	\$146.65	(\$37,476)
Woodridge	\$101.88	\$89.46	(\$500,350)	\$18.18	\$17.24	(\$29,357)	\$52.91	\$45.83	(\$221,275)	\$7.59	\$7.59	\$0	\$180.56	\$160.13	(\$750,982)
<b>TOTALS</b>	<b>\$73.85</b>	<b>\$72.78</b>	<b>(\$1,217,353)</b>	<b>\$16.88</b>	<b>\$15.82</b>	<b>(\$794,983)</b>	<b>\$45.56</b>	<b>\$41.69</b>	<b>(\$2,889,284)</b>	<b>\$11.45</b>	<b>\$11.24</b>	<b>(\$157,477)</b>	<b>\$147.74</b>	<b>\$141.53</b>	<b>(\$5,059,098)</b>

**Model 25 – Facility-Specific Impact Summary**

Facility	Nursing: 90th Percentile, No Occupancy Adj.			Resident: Median + 5%, 90% Occupancy Adj.			Indirect: Median + 5%, 90% Occupancy Adj.			Property: 90% Occupancy Adj			Total: Nursing, Resident, Indirect & Property		
	Cost per Case Mix Point	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact
Bel Aire	\$52.92	\$52.92	\$0	\$12.91	\$12.91	\$0	\$45.33	\$45.33	\$0	\$7.51	\$7.51	\$0	\$118.67	\$118.67	\$0
Bennington	\$69.81	\$69.81	\$0	\$16.32	\$16.32	\$0	\$39.58	\$39.58	\$0	\$12.29	\$12.29	\$0	\$137.99	\$137.99	\$0
Berlin	\$73.06	\$73.06	\$0	\$15.41	\$14.36	(\$32,175)	\$41.43	\$38.61	(\$86,484)	\$11.66	\$10.87	(\$24,344)	\$141.57	\$136.90	(\$143,003)
Birchwood Terrace	\$70.75	\$70.75	\$0	\$16.48	\$16.48	\$0	\$39.60	\$39.60	\$0	\$8.22	\$8.22	\$0	\$135.05	\$135.05	\$0
Brookside-WRJ	\$82.18	\$82.18	\$0	\$16.79	\$16.79	\$0	\$43.65	\$43.65	\$0	\$4.13	\$4.13	\$0	\$146.76	\$146.76	\$0
Burlington	\$89.21	\$89.21	\$0	\$18.40	\$16.29	(\$82,469)	\$50.24	\$44.48	(\$225,120)	\$16.79	\$14.87	(\$75,247)	\$174.65	\$164.85	(\$382,836)
Cedar Hill	\$73.81	\$73.81	\$0	\$17.03	\$17.03	\$0	\$44.09	\$44.09	\$0	\$16.86	\$16.86	\$0	\$151.78	\$151.78	\$0
Centers for Living & Rehab	\$73.78	\$73.78	\$0	\$20.90	\$17.24	(\$112,609)	\$57.26	\$45.83	(\$352,109)	\$10.96	\$10.96	\$0	\$162.90	\$147.82	(\$464,719)
Copley Manor	\$83.50	\$83.50	\$0	\$17.24	\$17.24	(\$17)	\$54.22	\$45.83	(\$85,653)	\$35.89	\$35.89	\$0	\$190.86	\$182.47	(\$85,670)
Crescent Manor	\$59.78	\$59.78	\$0	\$19.70	\$17.24	(\$39,672)	\$47.20	\$45.83	(\$21,990)	\$10.86	\$10.86	\$0	\$137.54	\$133.71	(\$61,662)
Derby Green	\$60.36	\$60.36	\$0	\$13.38	\$13.38	\$0	\$33.39	\$33.39	\$0	\$5.36	\$5.36	\$0	\$112.49	\$112.49	\$0
Eden Park-Brattleboro	\$65.37	\$65.37	\$0	\$19.65	\$17.24	(\$41,077)	\$46.36	\$45.83	(\$9,037)	\$8.78	\$8.78	\$0	\$140.16	\$137.22	(\$50,114)
Eden Park-Rutland	\$74.52	\$74.52	\$0	\$14.51	\$14.51	\$0	\$40.55	\$40.55	\$0	\$5.98	\$5.98	\$0	\$135.56	\$135.56	\$0
Franklin County Rehab	\$81.77	\$81.77	\$0	\$15.68	\$15.68	\$0	\$39.15	\$39.15	\$0	\$20.93	\$20.93	\$0	\$157.54	\$157.54	\$0
Gifford	\$90.19	\$90.19	\$0	\$29.83	\$17.24	(\$68,303)	\$100.65	\$45.83	(\$297,341)	\$24.76	\$24.76	\$0	\$245.44	\$178.03	(\$365,644)
Gill Odd Fellows	\$75.99	\$75.99	\$0	\$18.38	\$17.24	(\$15,433)	\$62.10	\$45.83	(\$221,436)	\$8.46	\$8.07	(\$5,391)	\$164.93	\$147.13	(\$242,260)
Green Mountain	\$97.38	\$90.20	(\$104,341)	\$16.55	\$15.89	(\$9,655)	\$46.92	\$45.03	(\$27,370)	\$11.10	\$10.65	(\$6,474)	\$171.95	\$161.77	(\$147,840)
Greensboro	\$70.27	\$70.27	\$0	\$18.11	\$17.24	(\$5,957)	\$60.98	\$45.83	(\$103,677)	\$9.25	\$9.25	\$0	\$158.61	\$142.59	(\$109,634)
Haven Hlthcare-Rutland	\$66.38	\$66.38	\$0	\$16.53	\$16.53	\$0	\$35.19	\$35.19	\$0	\$13.34	\$13.34	\$0	\$131.45	\$131.45	\$0
Haven Hlthcare-St Albans	\$64.70	\$64.70	\$0	\$16.03	\$16.03	\$0	\$36.37	\$36.37	\$0	\$12.30	\$12.30	\$0	\$129.41	\$129.41	\$0
Helen Porter	\$90.25	\$90.20	(\$1,136)	\$18.05	\$17.24	(\$20,890)	\$52.22	\$45.83	(\$164,626)	\$14.26	\$14.26	\$0	\$174.77	\$167.53	(\$186,652)
Maple Lane	\$65.10	\$65.10	\$0	\$10.19	\$10.19	\$0	\$32.77	\$32.77	\$0	\$8.97	\$8.97	\$0	\$117.03	\$117.03	\$0
Mayo	\$78.65	\$78.65	\$0	\$19.76	\$17.24	(\$25,488)	\$53.29	\$45.83	(\$75,439)	\$5.37	\$5.37	\$0	\$157.07	\$147.10	(\$100,926)
McGirr	\$66.71	\$66.71	\$0	\$16.99	\$16.15	(\$6,017)	\$43.10	\$40.99	(\$15,268)	\$4.89	\$4.65	(\$1,733)	\$131.69	\$128.51	(\$23,018)
Morrisville Center	\$71.57	\$71.57	\$0	\$18.25	\$17.24	(\$25,284)	\$44.52	\$44.52	\$0	\$10.14	\$10.14	\$0	\$144.47	\$143.47	(\$25,284)
Mountainview Center	\$60.49	\$60.49	\$0	\$14.70	\$14.70	\$0	\$41.28	\$41.28	\$0	\$8.18	\$8.18	\$0	\$124.65	\$124.65	\$0
Mt. Ascutney	\$106.38	\$90.20	(\$223,762)	\$28.65	\$17.24	(\$157,818)	\$100.41	\$45.83	(\$755,159)	\$9.91	\$9.91	\$0	\$245.34	\$163.19	(\$1,136,738)
Newport	\$48.86	\$48.86	\$0	\$16.01	\$11.72	(\$50,480)	\$37.97	\$27.79	(\$119,730)	\$5.63	\$4.12	(\$17,767)	\$108.47	\$92.49	(\$187,977)
Pine Knoll	\$57.23	\$57.23	\$0	\$12.84	\$12.84	\$0	\$37.18	\$37.18	\$0	\$4.61	\$4.61	\$0	\$111.87	\$111.87	\$0
Prospect	\$51.48	\$51.48	\$0	\$16.28	\$16.28	\$0	\$42.44	\$42.44	\$0	\$3.37	\$3.37	\$0	\$113.57	\$113.57	\$0
Redstone Villa	\$62.98	\$62.98	\$0	\$13.84	\$13.84	\$0	\$47.58	\$45.83	(\$11,989)	\$11.94	\$11.94	\$0	\$136.34	\$134.59	(\$11,989)
Rowan Court	\$67.85	\$67.85	\$0	\$17.74	\$16.42	(\$31,520)	\$46.13	\$42.70	(\$81,961)	\$13.86	\$12.83	(\$24,632)	\$145.58	\$139.80	(\$138,113)
Springfield	\$69.25	\$69.25	\$0	\$17.23	\$17.12	(\$2,521)	\$42.66	\$42.40	(\$6,243)	\$12.91	\$12.83	(\$1,889)	\$142.04	\$141.60	(\$10,653)
St. Johnsbury	\$71.89	\$71.89	\$0	\$13.74	\$13.74	\$0	\$37.70	\$37.70	\$0	\$10.63	\$10.63	\$0	\$133.96	\$133.96	\$0
Starr Farm	\$76.03	\$76.03	\$0	\$13.84	\$13.84	\$0	\$40.49	\$40.49	\$0	\$13.05	\$13.05	\$0	\$143.41	\$143.41	\$0
Thompson House	\$73.06	\$73.06	\$0	\$17.35	\$17.24	(\$765)	\$46.89	\$45.83	(\$7,377)	\$7.82	\$7.82	\$0	\$145.12	\$143.95	(\$8,142)
Union House	\$60.07	\$60.07	\$0	\$15.06	\$15.06	\$0	\$35.88	\$35.88	\$0	\$8.97	\$8.97	\$0	\$119.98	\$119.98	\$0
Vernon Green	\$78.10	\$78.10	\$0	\$19.62	\$17.24	(\$37,476)	\$45.28	\$45.28	\$0	\$6.03	\$6.03	\$0	\$149.03	\$146.65	(\$37,476)
Woodridge	\$101.88	\$90.20	(\$365,079)	\$18.18	\$17.24	(\$29,357)	\$52.91	\$45.83	(\$221,275)	\$7.59	\$7.59	\$0	\$180.56	\$160.87	(\$615,711)
TOTALS	\$73.85	\$73.24	(\$694,318)	\$16.88	\$15.82	(\$794,983)	\$45.56	\$41.69	(\$2,889,284)	\$11.45	\$11.24	(\$157,477)	\$147.74	\$141.98	(\$4,536,062)

**Model 26 – Facility-Specific Impact Summary**

Facility	Nursing: Allowable Costs, No Occupancy Adj.			Resident: Median + 5%, 90% Occupancy Adj.			Indirect: Median + 5%, 90% Occupancy Adj.			Property: 90% Occupancy Adj			Total: Nursing, Resident, Indirect & Property		
	Cost per Case Mix Point	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact
Bel Aire	\$52.92	\$52.92	\$0	\$12.91	\$12.91	\$0	\$45.33	\$45.33	\$0	\$7.51	\$7.51	\$0	\$118.67	\$118.67	\$0
Bennington	\$69.81	\$69.81	(\$44,970)	\$16.32	\$16.32	\$0	\$39.58	\$39.58	\$0	\$12.29	\$12.29	\$0	\$137.99	\$137.99	(\$44,970)
Berlin	\$73.06	\$73.06	(\$219,752)	\$15.41	\$14.36	(\$32,175)	\$41.43	\$38.61	(\$86,484)	\$11.66	\$10.87	(\$24,344)	\$141.57	\$136.90	(\$362,755)
Birchwood Terrace	\$70.75	\$70.75	(\$25,287)	\$16.48	\$16.48	\$0	\$39.60	\$39.60	\$0	\$8.22	\$8.22	\$0	\$135.05	\$135.05	(\$25,287)
Brookside-WRJ	\$82.18	\$82.18	\$0	\$16.79	\$16.79	\$0	\$43.65	\$43.65	\$0	\$4.13	\$4.13	\$0	\$146.76	\$146.76	\$0
Burlington	\$89.21	\$89.21	(\$499,320)	\$18.40	\$16.29	(\$82,469)	\$50.24	\$44.48	(\$225,120)	\$16.79	\$14.87	(\$75,247)	\$174.65	\$164.85	(\$882,156)
Cedar Hill	\$73.81	\$73.81	\$0	\$17.03	\$17.03	\$0	\$44.09	\$44.09	\$0	\$16.86	\$16.86	\$0	\$151.78	\$151.78	\$0
Centers for Living & Rehab	\$73.78	\$73.78	(\$8,191)	\$20.90	\$17.24	(\$112,609)	\$57.26	\$45.83	(\$352,109)	\$10.96	\$10.96	\$0	\$162.90	\$147.82	(\$472,910)
Copley Manor	\$83.50	\$83.50	\$0	\$17.24	\$17.24	(\$17)	\$54.22	\$45.83	(\$85,653)	\$35.89	\$35.89	\$0	\$190.86	\$182.47	(\$85,670)
Crescent Manor	\$59.78	\$59.78	\$0	\$19.70	\$17.24	(\$39,672)	\$47.20	\$45.83	(\$21,990)	\$10.86	\$10.86	\$0	\$137.54	\$133.71	(\$61,662)
Derby Green	\$60.36	\$60.36	\$0	\$13.38	\$13.38	\$0	\$33.39	\$33.39	\$0	\$5.36	\$5.36	\$0	\$112.49	\$112.49	\$0
Eden Park-Brattleboro	\$65.37	\$65.37	(\$4,604)	\$19.65	\$17.24	(\$41,077)	\$46.36	\$45.83	(\$9,037)	\$8.78	\$8.78	\$0	\$140.16	\$137.22	(\$54,718)
Eden Park-Rutland	\$74.52	\$74.52	\$0	\$14.51	\$14.51	\$0	\$40.55	\$40.55	\$0	\$5.98	\$5.98	\$0	\$135.56	\$135.56	\$0
Franklin County Rehab	\$81.77	\$81.77	\$0	\$15.68	\$15.68	\$0	\$39.15	\$39.15	\$0	\$20.93	\$20.93	\$0	\$157.54	\$157.54	\$0
Gifford	\$90.19	\$90.19	\$0	\$29.83	\$17.24	(\$68,303)	\$100.65	\$45.83	(\$297,341)	\$24.76	\$24.76	\$0	\$245.44	\$178.03	(\$365,644)
Gill Odd Fellows	\$75.99	\$75.99	(\$80,210)	\$18.38	\$17.24	(\$15,433)	\$62.10	\$45.83	(\$221,436)	\$8.46	\$8.07	(\$5,391)	\$164.93	\$147.13	(\$322,470)
Green Mountain	\$97.38	\$97.38	(\$104,341)	\$16.55	\$15.89	(\$9,655)	\$46.92	\$45.03	(\$27,370)	\$11.10	\$10.65	(\$6,474)	\$171.95	\$168.95	(\$147,840)
Greensboro	\$70.27	\$70.27	\$0	\$18.11	\$17.24	(\$5,957)	\$60.98	\$45.83	(\$103,677)	\$9.25	\$9.25	\$0	\$158.61	\$142.59	(\$109,634)
Haven Hlthcare-Rutland	\$66.38	\$66.38	(\$43,345)	\$16.53	\$16.53	\$0	\$35.19	\$35.19	\$0	\$13.34	\$13.34	\$0	\$131.45	\$131.45	(\$43,345)
Haven Hlthcare-St Albans	\$64.70	\$64.70	\$0	\$16.03	\$16.03	\$0	\$36.37	\$36.37	\$0	\$12.30	\$12.30	\$0	\$129.41	\$129.41	\$0
Helen Porter	\$90.25	\$90.25	(\$1,136)	\$18.05	\$17.24	(\$20,890)	\$52.22	\$45.83	(\$164,626)	\$14.26	\$14.26	\$0	\$174.77	\$167.58	(\$186,652)
Maple Lane	\$65.10	\$65.10	\$0	\$10.19	\$10.19	\$0	\$32.77	\$32.77	\$0	\$8.97	\$8.97	\$0	\$117.03	\$117.03	\$0
Mayo	\$78.65	\$78.65	\$0	\$19.76	\$17.24	(\$25,488)	\$53.29	\$45.83	(\$75,439)	\$5.37	\$5.37	\$0	\$157.07	\$147.10	(\$100,926)
McGirr	\$66.71	\$66.71	(\$38,426)	\$16.99	\$16.15	(\$6,017)	\$43.10	\$40.99	(\$15,268)	\$4.89	\$4.65	(\$1,733)	\$131.69	\$128.51	(\$61,444)
Morrisville Center	\$71.57	\$71.57	(\$6,406)	\$18.25	\$17.24	(\$25,284)	\$44.52	\$44.52	\$0	\$10.14	\$10.14	\$0	\$144.47	\$143.47	(\$31,690)
Mountainview Center	\$60.49	\$60.49	\$0	\$14.70	\$14.70	\$0	\$41.28	\$41.28	\$0	\$8.18	\$8.18	\$0	\$124.65	\$124.65	\$0
Mt. Ascutney	\$106.38	\$106.38	(\$223,762)	\$28.65	\$17.24	(\$157,818)	\$100.41	\$45.83	(\$755,159)	\$9.91	\$9.91	\$0	\$245.34	\$179.36	(\$1,136,738)
Newport	\$48.86	\$48.86	(\$167,645)	\$16.01	\$11.72	(\$50,480)	\$37.97	\$27.79	(\$119,730)	\$5.63	\$4.12	(\$17,767)	\$108.47	\$92.49	(\$355,622)
Pine Knoll	\$57.23	\$57.23	\$0	\$12.84	\$12.84	\$0	\$37.18	\$37.18	\$0	\$4.61	\$4.61	\$0	\$111.87	\$111.87	\$0
Prospect	\$51.48	\$51.48	(\$6,007)	\$16.28	\$16.28	\$0	\$42.44	\$42.44	\$0	\$3.37	\$3.37	\$0	\$113.57	\$113.57	(\$6,007)
Redstone Villa	\$62.98	\$62.98	\$0	\$13.84	\$13.84	\$0	\$47.58	\$45.83	(\$11,989)	\$11.94	\$11.94	\$0	\$136.34	\$134.59	(\$11,989)
Rowan Court	\$67.85	\$67.85	(\$168,965)	\$17.74	\$16.42	(\$31,520)	\$46.13	\$42.70	(\$81,961)	\$13.86	\$12.83	(\$24,632)	\$145.58	\$139.80	(\$307,078)
Springfield	\$69.25	\$69.25	(\$64,035)	\$17.23	\$17.12	(\$2,521)	\$42.66	\$42.40	(\$6,243)	\$12.91	\$12.83	(\$1,889)	\$142.04	\$141.60	(\$74,688)
St. Johnsbury	\$71.89	\$71.89	\$0	\$13.74	\$13.74	\$0	\$37.70	\$37.70	\$0	\$10.63	\$10.63	\$0	\$133.96	\$133.96	\$0
Starr Farm	\$76.03	\$76.03	\$0	\$13.84	\$13.84	\$0	\$40.49	\$40.49	\$0	\$13.05	\$13.05	\$0	\$143.41	\$143.41	\$0
Thompson House	\$73.06	\$73.06	\$0	\$17.35	\$17.24	(\$765)	\$46.89	\$45.83	(\$7,377)	\$7.82	\$7.82	\$0	\$145.12	\$143.95	(\$8,142)
Union House	\$60.07	\$60.07	(\$502)	\$15.06	\$15.06	\$0	\$35.88	\$35.88	\$0	\$8.97	\$8.97	\$0	\$119.98	\$119.98	(\$502)
Vernon Green	\$78.10	\$78.10	\$0	\$19.62	\$17.24	(\$37,476)	\$45.28	\$45.28	\$0	\$6.03	\$6.03	\$0	\$149.03	\$146.65	(\$37,476)
Woodridge	\$101.88	\$101.88	(\$365,079)	\$18.18	\$17.24	(\$29,357)	\$52.91	\$45.83	(\$221,275)	\$7.59	\$7.59	\$0	\$180.56	\$172.54	(\$615,711)
TOTALS	\$73.85	\$72.03	(\$2,071,983)	\$16.88	\$15.82	(\$794,983)	\$45.56	\$41.69	(\$2,889,284)	\$11.45	\$11.24	(\$157,477)	\$147.74	\$140.77	(\$5,913,727)

**Model 27 – Facility-Specific Impact Summary**

Facility	PG Nursing: Median + 15%, No Occupancy Adj.			PG Resident: Median + 5%, 90% Occupancy Adj.			PG Indirect: Median + 5%, 90% Occupancy Adj.			Property: 90% Occupancy Adj			Total: Nursing, Resident, Indirect & Property		
	Cost per Case Mix Point	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact
Bel Aire	\$52.92	\$52.92	\$0	\$13.07	\$13.07	\$0	\$45.27	\$44.84	(\$4,305)	\$7.51	\$7.51	\$0	\$118.77	\$118.34	(\$4,305)
Bennington	\$69.81	\$69.81	\$0	\$16.32	\$16.32	\$0	\$39.58	\$39.58	\$0	\$12.29	\$12.29	\$0	\$137.99	\$137.99	\$0
Berlin	\$73.06	\$73.06	\$0	\$15.41	\$14.36	(\$32,175)	\$41.43	\$38.61	(\$86,484)	\$11.66	\$10.87	(\$24,344)	\$141.57	\$136.90	(\$143,003)
Birchwood Terrace	\$69.42	\$69.42	\$0	\$16.48	\$16.48	\$0	\$41.09	\$41.09	\$0	\$8.22	\$8.22	\$0	\$135.20	\$135.20	\$0
Brookside-WRJ	\$82.18	\$80.28	(\$27,641)	\$16.79	\$16.79	\$0	\$43.65	\$43.65	\$0	\$4.13	\$4.13	\$0	\$146.76	\$144.86	(\$27,641)
Burlington	\$89.21	\$80.28	(\$348,862)	\$18.40	\$16.29	(\$82,469)	\$50.24	\$44.48	(\$225,120)	\$16.79	\$14.87	(\$75,247)	\$174.65	\$155.92	(\$731,697)
Cedar Hill	\$73.81	\$73.81	\$0	\$17.03	\$17.03	\$0	\$44.09	\$44.09	\$0	\$16.86	\$16.86	\$0	\$151.78	\$151.78	\$0
Centers for Living & Rehab	\$73.78	\$73.78	\$0	\$21.17	\$20.78	(\$11,903)	\$57.18	\$57.18	\$0	\$10.96	\$10.96	\$0	\$163.09	\$162.70	(\$11,903)
Copley Manor	\$77.63	\$77.63	\$0	\$17.47	\$17.13	(\$3,404)	\$60.42	\$44.84	(\$159,102)	\$35.89	\$35.89	\$0	\$191.41	\$175.49	(\$162,506)
Crescent Manor	\$59.78	\$59.78	\$0	\$19.96	\$17.13	(\$45,526)	\$47.13	\$44.84	(\$36,926)	\$10.86	\$10.86	\$0	\$137.73	\$132.61	(\$82,452)
Derby Green	\$58.91	\$58.91	\$0	\$13.55	\$13.55	\$0	\$34.82	\$34.82	\$0	\$5.36	\$5.36	\$0	\$112.64	\$112.64	\$0
Eden Park-Brattleboro	\$63.38	\$63.38	\$0	\$19.65	\$17.13	(\$42,953)	\$48.39	\$44.84	(\$60,622)	\$8.78	\$8.78	\$0	\$140.19	\$134.13	(\$103,575)
Eden Park-Rutland	\$72.65	\$72.65	\$0	\$14.51	\$14.51	\$0	\$42.56	\$42.56	\$0	\$5.98	\$5.98	\$0	\$135.70	\$135.70	\$0
Franklin County Rehab	\$79.88	\$79.88	\$0	\$15.68	\$15.68	\$0	\$41.29	\$41.29	\$0	\$20.93	\$20.93	\$0	\$157.78	\$157.78	\$0
Gifford	\$90.20	\$90.20	\$0	\$30.22	\$20.78	(\$51,196)	\$100.50	\$59.69	(\$221,376)	\$24.76	\$24.76	\$0	\$245.67	\$195.42	(\$272,572)
Gill Odd Fellows	\$76.35	\$76.35	\$0	\$18.83	\$17.13	(\$23,123)	\$62.42	\$44.84	(\$239,364)	\$8.46	\$8.07	(\$5,391)	\$166.07	\$146.39	(\$267,879)
Green Mountain	\$97.38	\$80.28	(\$248,537)	\$16.55	\$15.89	(\$9,655)	\$46.92	\$44.84	(\$30,243)	\$11.10	\$10.65	(\$6,474)	\$171.95	\$151.66	(\$294,909)
Greensboro	\$70.55	\$70.55	\$0	\$18.51	\$17.13	(\$9,413)	\$61.16	\$44.84	(\$111,741)	\$9.25	\$9.25	\$0	\$159.46	\$141.76	(\$121,154)
Haven Hlthcare-Rutland	\$66.38	\$66.38	\$0	\$16.53	\$16.53	\$0	\$35.19	\$35.19	\$0	\$13.34	\$13.34	\$0	\$131.45	\$131.45	\$0
Haven Hlthcare-St Albans	\$64.70	\$64.70	\$0	\$16.03	\$16.03	\$0	\$36.37	\$36.37	\$0	\$12.30	\$12.30	\$0	\$129.41	\$129.41	\$0
Helen Porter	\$87.85	\$87.85	\$0	\$18.28	\$18.28	\$0	\$54.60	\$54.60	\$0	\$14.26	\$14.26	\$0	\$174.99	\$174.99	\$0
Maple Lane	\$65.10	\$65.10	\$0	\$10.19	\$10.19	\$0	\$32.77	\$32.77	\$0	\$8.97	\$8.97	\$0	\$117.03	\$117.03	\$0
Mayo	\$78.65	\$78.65	\$0	\$20.02	\$17.13	(\$29,172)	\$53.21	\$44.84	(\$84,728)	\$5.37	\$5.37	\$0	\$157.25	\$145.99	(\$113,900)
McGirr	\$66.72	\$66.72	\$0	\$17.20	\$16.36	(\$6,095)	\$43.03	\$40.93	(\$15,245)	\$4.89	\$4.65	(\$1,733)	\$131.85	\$128.65	(\$23,073)
Morrisville Center	\$69.85	\$69.85	\$0	\$18.48	\$17.13	(\$33,969)	\$46.22	\$44.84	(\$34,981)	\$10.14	\$10.14	\$0	\$144.69	\$141.96	(\$68,950)
Mountainview Center	\$59.80	\$59.80	\$0	\$14.89	\$14.89	\$0	\$42.00	\$42.00	\$0	\$8.18	\$8.18	\$0	\$124.87	\$124.87	\$0
Mt. Ascutney	\$104.30	\$102.37	(\$26,591)	\$29.02	\$20.78	(\$113,964)	\$102.31	\$59.69	(\$589,814)	\$9.91	\$9.91	\$0	\$245.54	\$192.75	(\$730,369)
Newport	\$48.86	\$48.86	\$0	\$16.01	\$11.72	(\$50,480)	\$37.97	\$27.79	(\$119,730)	\$5.63	\$4.12	(\$17,767)	\$108.47	\$92.49	(\$187,977)
Pine Knoll	\$57.23	\$57.23	\$0	\$12.84	\$12.84	\$0	\$37.18	\$37.18	\$0	\$4.61	\$4.61	\$0	\$111.87	\$111.87	\$0
Prospect	\$51.48	\$51.48	\$0	\$16.28	\$16.28	\$0	\$42.44	\$42.44	\$0	\$3.37	\$3.37	\$0	\$113.57	\$113.57	\$0
Redstone Villa	\$62.98	\$62.98	\$0	\$13.84	\$13.84	\$0	\$47.58	\$44.84	(\$18,811)	\$11.94	\$11.94	\$0	\$136.34	\$133.59	(\$18,811)
Rowan Court	\$67.85	\$67.85	\$0	\$17.74	\$16.42	(\$31,520)	\$46.13	\$42.70	(\$81,961)	\$13.86	\$12.83	(\$24,632)	\$145.58	\$139.80	(\$138,113)
Springfield	\$69.25	\$69.25	\$0	\$17.23	\$17.12	(\$2,521)	\$42.66	\$42.40	(\$6,243)	\$12.91	\$12.83	(\$1,889)	\$142.04	\$141.60	(\$10,653)
St. Johnsbury	\$71.89	\$71.89	\$0	\$13.74	\$13.74	\$0	\$37.70	\$37.70	\$0	\$10.63	\$10.63	\$0	\$133.96	\$133.96	\$0
Starr Farm	\$74.12	\$74.12	\$0	\$13.84	\$13.84	\$0	\$42.80	\$42.80	\$0	\$13.05	\$13.05	\$0	\$143.81	\$143.81	\$0
Thompson House	\$73.06	\$73.06	\$0	\$17.35	\$17.13	(\$1,530)	\$46.89	\$44.84	(\$14,313)	\$7.82	\$7.82	\$0	\$145.12	\$142.85	(\$15,843)
Union House	\$60.07	\$60.07	\$0	\$15.06	\$15.06	\$0	\$35.88	\$35.88	\$0	\$8.97	\$8.97	\$0	\$119.98	\$119.98	\$0
Vernon Green	\$78.10	\$78.10	\$0	\$19.62	\$17.13	(\$39,206)	\$45.28	\$44.84	(\$6,981)	\$6.03	\$6.03	\$0	\$149.03	\$146.09	(\$46,187)
Woodridge	\$98.34	\$98.34	\$0	\$18.41	\$18.41	\$0	\$56.52	\$56.52	\$0	\$7.59	\$7.59	\$0	\$180.86	\$180.86	\$0
<b>TOTALS</b>	<b>\$73.05</b>	<b>\$72.48</b>	<b>(\$651,631)</b>	<b>\$16.97</b>	<b>\$16.14</b>	<b>(\$620,273)</b>	<b>\$46.39</b>	<b>\$43.51</b>	<b>(\$2,148,090)</b>	<b>\$11.45</b>	<b>\$11.24</b>	<b>(\$157,477)</b>	<b>\$147.87</b>	<b>\$143.37</b>	<b>(\$3,577,472)</b>

This table has not been updated since November 20, 2006.

**Model 28 – Facility-Specific Impact Summary**

Facility	PG Nursing: Median + 20%, No Occupancy Adj.			PG Resident: Median + 5%, 90% Occupancy Adj.			PG Indirect: Median + 5%, 90% Occupancy Adj.			Property: 90% Occupancy Adj			Total: Nursing, Resident, Indirect & Property		
	Cost per Case Mix Point	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact
Bel Aire	\$52.92	\$52.92	\$0	\$13.07	\$13.07	\$0	\$45.27	\$44.84	(\$4,305)	\$7.51	\$7.51	\$0	\$118.77	\$118.34	(\$4,305)
Bennington	\$69.81	\$69.81	\$0	\$16.32	\$16.32	\$0	\$39.58	\$39.58	\$0	\$12.29	\$12.29	\$0	\$137.99	\$137.99	\$0
Berlin	\$73.06	\$73.06	\$0	\$15.41	\$14.36	(\$32,175)	\$41.43	\$38.61	(\$86,484)	\$11.66	\$10.87	(\$24,344)	\$141.57	\$136.90	(\$143,003)
Birchwood Terrace	\$69.42	\$69.42	\$0	\$16.48	\$16.48	\$0	\$41.09	\$41.09	\$0	\$8.22	\$8.22	\$0	\$135.20	\$135.20	\$0
Brookside-WRJ	\$82.18	\$82.18	\$0	\$16.79	\$16.79	\$0	\$43.65	\$43.65	\$0	\$4.13	\$4.13	\$0	\$146.76	\$146.76	\$0
Burlington	\$89.21	\$83.77	(\$212,449)	\$18.40	\$16.29	(\$82,469)	\$50.24	\$44.48	(\$225,120)	\$16.79	\$14.87	(\$75,247)	\$174.65	\$159.41	(\$595,285)
Cedar Hill	\$73.81	\$73.81	\$0	\$17.03	\$17.03	\$0	\$44.09	\$44.09	\$0	\$16.86	\$16.86	\$0	\$151.78	\$151.78	\$0
Centers for Living & Rehab	\$73.78	\$73.78	\$0	\$21.17	\$20.78	(\$11,903)	\$57.18	\$57.18	\$0	\$10.96	\$10.96	\$0	\$163.09	\$162.70	(\$11,903)
Copley Manor	\$77.63	\$77.63	\$0	\$17.47	\$17.13	(\$3,404)	\$60.42	\$44.84	(\$159,102)	\$35.89	\$35.89	\$0	\$191.41	\$175.49	(\$162,506)
Crescent Manor	\$59.78	\$59.78	\$0	\$19.96	\$17.13	(\$45,526)	\$47.13	\$44.84	(\$36,926)	\$10.86	\$10.86	\$0	\$137.73	\$132.61	(\$82,452)
Derby Green	\$58.91	\$58.91	\$0	\$13.55	\$13.55	\$0	\$34.82	\$34.82	\$0	\$5.36	\$5.36	\$0	\$112.64	\$112.64	\$0
Eden Park-Brattleboro	\$63.38	\$63.38	\$0	\$19.65	\$17.13	(\$42,953)	\$48.39	\$44.84	(\$60,622)	\$8.78	\$8.78	\$0	\$140.19	\$134.13	(\$103,575)
Eden Park-Rutland	\$72.65	\$72.65	\$0	\$14.51	\$14.51	\$0	\$42.56	\$42.56	\$0	\$5.98	\$5.98	\$0	\$135.70	\$135.70	\$0
Franklin County Rehab	\$79.88	\$79.88	\$0	\$15.68	\$15.68	\$0	\$41.29	\$41.29	\$0	\$20.93	\$20.93	\$0	\$157.78	\$157.78	\$0
Gifford	\$90.20	\$90.20	\$0	\$30.22	\$20.78	(\$51,196)	\$100.50	\$59.69	(\$221,376)	\$24.76	\$24.76	\$0	\$245.67	\$195.42	(\$272,572)
Gill Odd Fellows	\$76.35	\$76.35	\$0	\$18.83	\$17.13	(\$23,123)	\$62.42	\$44.84	(\$239,364)	\$8.46	\$8.07	(\$5,391)	\$166.07	\$146.39	(\$267,879)
Green Mountain	\$97.38	\$83.77	(\$197,802)	\$16.55	\$15.89	(\$9,655)	\$46.92	\$44.84	(\$30,243)	\$11.10	\$10.65	(\$6,474)	\$171.95	\$155.15	(\$244,173)
Greensboro	\$70.55	\$70.55	\$0	\$18.51	\$17.13	(\$9,413)	\$61.16	\$44.84	(\$111,741)	\$9.25	\$9.25	\$0	\$159.46	\$141.76	(\$121,154)
Haven Hlthcare-Rutland	\$66.38	\$66.38	\$0	\$16.53	\$16.53	\$0	\$35.19	\$35.19	\$0	\$13.34	\$13.34	\$0	\$131.45	\$131.45	\$0
Haven Hlthcare-St Albans	\$64.70	\$64.70	\$0	\$16.03	\$16.03	\$0	\$36.37	\$36.37	\$0	\$12.30	\$12.30	\$0	\$129.41	\$129.41	\$0
Helen Porter	\$87.85	\$87.85	\$0	\$18.28	\$18.28	\$0	\$54.60	\$54.60	\$0	\$14.26	\$14.26	\$0	\$174.99	\$174.99	\$0
Maple Lane	\$65.10	\$65.10	\$0	\$10.19	\$10.19	\$0	\$32.77	\$32.77	\$0	\$8.97	\$8.97	\$0	\$117.03	\$117.03	\$0
Mayo	\$78.65	\$78.65	\$0	\$20.02	\$17.13	(\$29,172)	\$53.21	\$44.84	(\$84,728)	\$5.37	\$5.37	\$0	\$157.25	\$145.99	(\$113,900)
McGirr	\$66.72	\$66.72	\$0	\$17.20	\$16.36	(\$6,095)	\$43.03	\$40.93	(\$15,245)	\$4.89	\$4.65	(\$1,733)	\$131.85	\$128.65	(\$23,073)
Morrisville Center	\$69.85	\$69.85	\$0	\$18.48	\$17.13	(\$33,969)	\$46.22	\$44.84	(\$34,981)	\$10.14	\$10.14	\$0	\$144.69	\$141.96	(\$68,950)
Mountainview Center	\$59.80	\$59.80	\$0	\$14.89	\$14.89	\$0	\$42.00	\$42.00	\$0	\$8.18	\$8.18	\$0	\$124.87	\$124.87	\$0
Mt. Ascutney	\$104.30	\$104.30	\$0	\$29.02	\$20.78	(\$113,964)	\$102.31	\$59.69	(\$589,814)	\$9.91	\$9.91	\$0	\$245.54	\$194.68	(\$703,778)
Newport	\$48.86	\$48.86	\$0	\$16.01	\$11.72	(\$50,480)	\$37.97	\$27.79	(\$119,730)	\$5.63	\$4.12	(\$17,767)	\$108.47	\$92.49	(\$187,977)
Pine Knoll	\$57.23	\$57.23	\$0	\$12.84	\$12.84	\$0	\$37.18	\$37.18	\$0	\$4.61	\$4.61	\$0	\$111.87	\$111.87	\$0
Prospect	\$51.48	\$51.48	\$0	\$16.28	\$16.28	\$0	\$42.44	\$42.44	\$0	\$3.37	\$3.37	\$0	\$113.57	\$113.57	\$0
Redstone Villa	\$62.98	\$62.98	\$0	\$13.84	\$13.84	\$0	\$47.58	\$44.84	(\$18,811)	\$11.94	\$11.94	\$0	\$136.34	\$133.59	(\$18,811)
Rowan Court	\$67.85	\$67.85	\$0	\$17.74	\$16.42	(\$31,520)	\$46.13	\$42.70	(\$81,961)	\$13.86	\$12.83	(\$24,632)	\$145.58	\$139.80	(\$138,113)
Springfield	\$69.25	\$69.25	\$0	\$17.23	\$17.12	(\$2,521)	\$42.66	\$42.40	(\$6,243)	\$12.91	\$12.83	(\$1,889)	\$142.04	\$141.60	(\$10,653)
St. Johnsbury	\$71.89	\$71.89	\$0	\$13.74	\$13.74	\$0	\$37.70	\$37.70	\$0	\$10.63	\$10.63	\$0	\$133.96	\$133.96	\$0
Starr Farm	\$74.12	\$74.12	\$0	\$13.84	\$13.84	\$0	\$42.80	\$42.80	\$0	\$13.05	\$13.05	\$0	\$143.81	\$143.81	\$0
Thompson House	\$73.06	\$73.06	\$0	\$17.35	\$17.13	(\$1,530)	\$46.89	\$44.84	(\$14,313)	\$7.82	\$7.82	\$0	\$145.12	\$142.85	(\$15,843)
Union House	\$60.07	\$60.07	\$0	\$15.06	\$15.06	\$0	\$35.88	\$35.88	\$0	\$8.97	\$8.97	\$0	\$119.98	\$119.98	\$0
Vernon Green	\$78.10	\$78.10	\$0	\$19.62	\$17.13	(\$39,206)	\$45.28	\$44.84	(\$6,981)	\$6.03	\$6.03	\$0	\$149.03	\$146.09	(\$46,187)
Woodridge	\$98.34	\$98.34	\$0	\$18.41	\$18.41	\$0	\$56.52	\$56.52	\$0	\$7.59	\$7.59	\$0	\$180.86	\$180.86	\$0
<b>TOTALS</b>	<b>\$73.05</b>	<b>\$72.69</b>	<b>(\$410,251)</b>	<b>\$16.97</b>	<b>\$16.14</b>	<b>(\$620,273)</b>	<b>\$46.39</b>	<b>\$43.51</b>	<b>(\$2,148,090)</b>	<b>\$11.45</b>	<b>\$11.24</b>	<b>(\$157,477)</b>	<b>\$147.87</b>	<b>\$143.58</b>	<b>(\$3,336,091)</b>

This table has not been updated since November 20, 2006.

**Model 29 – Facility-Specific Impact Summary**

Facility	PG Nursing: 90th Percentile, No Occupancy Adj.			PG Resident: Median + 5%, 90% Occupancy Adj.			PG Indirect: Median + 5%, 90% Occupancy Adj.			Property: 90% Occupancy Adj			Total: Nursing, Resident, Indirect & Property		
	Cost per Case Mix Point	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact
Bel Aire	\$52.92	\$52.92	\$0	\$13.07	\$13.07	\$0	\$45.27	\$44.84	(\$4,305)	\$7.51	\$7.51	\$0	\$118.77	\$118.34	(\$4,305)
Bennington	\$69.81	\$69.81	\$0	\$16.32	\$16.32	\$0	\$39.58	\$39.58	\$0	\$12.29	\$12.29	\$0	\$137.99	\$137.99	\$0
Berlin	\$73.06	\$73.06	\$0	\$15.41	\$14.36	(\$32,175)	\$41.43	\$38.61	(\$86,484)	\$11.66	\$10.87	(\$24,344)	\$141.57	\$136.90	(\$143,003)
Birchwood Terrace	\$69.42	\$69.42	\$0	\$16.48	\$16.48	\$0	\$41.09	\$41.09	\$0	\$8.22	\$8.22	\$0	\$135.20	\$135.20	\$0
Brookside-WRJ	\$82.18	\$79.64	(\$37,035)	\$16.79	\$16.79	\$0	\$43.65	\$43.65	\$0	\$4.13	\$4.13	\$0	\$146.76	\$144.21	(\$37,035)
Burlington	\$89.21	\$79.64	(\$374,101)	\$18.40	\$16.29	(\$82,469)	\$50.24	\$44.48	(\$225,120)	\$16.79	\$14.87	(\$75,247)	\$174.65	\$155.28	(\$756,937)
Cedar Hill	\$73.81	\$73.81	\$0	\$17.03	\$17.03	\$0	\$44.09	\$44.09	\$0	\$16.86	\$16.86	\$0	\$151.78	\$151.78	\$0
Centers for Living & Rehab	\$73.78	\$73.78	\$0	\$21.17	\$20.78	(\$11,903)	\$57.18	\$57.18	\$0	\$10.96	\$10.96	\$0	\$163.09	\$162.70	(\$11,903)
Copley Manor	\$77.63	\$77.63	\$0	\$17.47	\$17.13	(\$3,404)	\$60.42	\$44.84	(\$159,102)	\$35.89	\$35.89	\$0	\$191.41	\$175.49	(\$162,506)
Crescent Manor	\$59.78	\$59.78	\$0	\$19.96	\$17.13	(\$45,526)	\$47.13	\$44.84	(\$36,926)	\$10.86	\$10.86	\$0	\$137.73	\$132.61	(\$82,452)
Derby Green	\$58.91	\$58.91	\$0	\$13.55	\$13.55	\$0	\$34.82	\$34.82	\$0	\$5.36	\$5.36	\$0	\$112.64	\$112.64	\$0
Eden Park-Brattleboro	\$63.38	\$63.38	\$0	\$19.65	\$17.13	(\$42,953)	\$48.39	\$44.84	(\$60,622)	\$8.78	\$8.78	\$0	\$140.19	\$134.13	(\$103,575)
Eden Park-Rutland	\$72.65	\$72.65	\$0	\$14.51	\$14.51	\$0	\$42.56	\$42.56	\$0	\$5.98	\$5.98	\$0	\$135.70	\$135.70	\$0
Franklin County Rehab	\$79.88	\$79.64	(\$3,641)	\$15.68	\$15.68	\$0	\$41.29	\$41.29	\$0	\$20.93	\$20.93	\$0	\$157.78	\$157.54	(\$3,641)
Gifford	\$90.20	\$90.20	\$0	\$30.22	\$20.78	(\$51,196)	\$100.50	\$59.69	(\$221,376)	\$24.76	\$24.76	\$0	\$245.67	\$195.42	(\$272,572)
Gill Odd Fellows	\$76.35	\$76.35	\$0	\$18.83	\$17.13	(\$23,123)	\$62.42	\$44.84	(\$239,364)	\$8.46	\$8.07	(\$5,391)	\$166.07	\$146.39	(\$267,879)
Green Mountain	\$97.38	\$79.64	(\$257,925)	\$16.55	\$15.89	(\$9,655)	\$46.92	\$44.84	(\$30,243)	\$11.10	\$10.65	(\$6,474)	\$171.95	\$151.01	(\$304,297)
Greensboro	\$70.55	\$70.55	\$0	\$18.51	\$17.13	(\$9,413)	\$61.16	\$44.84	(\$111,741)	\$9.25	\$9.25	\$0	\$159.46	\$141.76	(\$121,154)
Haven Hlthcare-Rutland	\$66.38	\$66.38	\$0	\$16.53	\$16.53	\$0	\$35.19	\$35.19	\$0	\$13.34	\$13.34	\$0	\$131.45	\$131.45	\$0
Haven Hlthcare-St Albans	\$64.70	\$64.70	\$0	\$16.03	\$16.03	\$0	\$36.37	\$36.37	\$0	\$12.30	\$12.30	\$0	\$129.41	\$129.41	\$0
Helen Porter	\$87.85	\$87.85	\$0	\$18.28	\$18.28	\$0	\$54.60	\$54.60	\$0	\$14.26	\$14.26	\$0	\$174.99	\$174.99	\$0
Maple Lane	\$65.10	\$65.10	\$0	\$10.19	\$10.19	\$0	\$32.77	\$32.77	\$0	\$8.97	\$8.97	\$0	\$117.03	\$117.03	\$0
Mayo	\$78.65	\$78.65	\$0	\$20.02	\$17.13	(\$29,172)	\$53.21	\$44.84	(\$84,728)	\$5.37	\$5.37	\$0	\$157.25	\$145.99	(\$113,900)
McGirr	\$66.72	\$66.72	\$0	\$17.20	\$16.36	(\$6,095)	\$43.03	\$40.93	(\$15,245)	\$4.89	\$4.65	(\$1,733)	\$131.85	\$128.65	(\$23,073)
Morrisville Center	\$69.85	\$69.85	\$0	\$18.48	\$17.13	(\$33,969)	\$46.22	\$44.84	(\$34,981)	\$10.14	\$10.14	\$0	\$144.69	\$141.96	(\$68,950)
Mountainview Center	\$59.80	\$59.80	\$0	\$14.89	\$14.89	\$0	\$42.00	\$42.00	\$0	\$8.18	\$8.18	\$0	\$124.87	\$124.87	\$0
Mt. Ascutney	\$104.30	\$101.32	(\$41,221)	\$29.02	\$20.78	(\$113,964)	\$102.31	\$59.69	(\$589,814)	\$9.91	\$9.91	\$0	\$245.54	\$191.70	(\$744,999)
Newport	\$48.86	\$48.86	\$0	\$16.01	\$11.72	(\$50,480)	\$37.97	\$27.79	(\$119,730)	\$5.63	\$4.12	(\$17,767)	\$108.47	\$92.49	(\$187,977)
Pine Knoll	\$57.23	\$57.23	\$0	\$12.84	\$12.84	\$0	\$37.18	\$37.18	\$0	\$4.61	\$4.61	\$0	\$111.87	\$111.87	\$0
Prospect	\$51.48	\$51.48	\$0	\$16.28	\$16.28	\$0	\$42.44	\$42.44	\$0	\$3.37	\$3.37	\$0	\$113.57	\$113.57	\$0
Redstone Villa	\$62.98	\$62.98	\$0	\$13.84	\$13.84	\$0	\$47.58	\$44.84	(\$18,811)	\$11.94	\$11.94	\$0	\$136.34	\$133.59	(\$18,811)
Rowan Court	\$67.85	\$67.85	\$0	\$17.74	\$16.42	(\$31,520)	\$46.13	\$42.70	(\$81,961)	\$13.86	\$12.83	(\$24,632)	\$145.58	\$139.80	(\$138,113)
Springfield	\$69.25	\$69.25	\$0	\$17.23	\$17.12	(\$2,521)	\$42.66	\$42.40	(\$6,243)	\$12.91	\$12.83	(\$1,889)	\$142.04	\$141.60	(\$10,653)
St. Johnsbury	\$71.89	\$71.89	\$0	\$13.74	\$13.74	\$0	\$37.70	\$37.70	\$0	\$10.63	\$10.63	\$0	\$133.96	\$133.96	\$0
Starr Farm	\$74.12	\$74.12	\$0	\$13.84	\$13.84	\$0	\$42.80	\$42.80	\$0	\$13.05	\$13.05	\$0	\$143.81	\$143.81	\$0
Thompson House	\$73.06	\$73.06	\$0	\$17.35	\$17.13	(\$1,530)	\$46.89	\$44.84	(\$14,313)	\$7.82	\$7.82	\$0	\$145.12	\$142.85	(\$15,843)
Union House	\$60.07	\$60.07	\$0	\$15.06	\$15.06	\$0	\$35.88	\$35.88	\$0	\$8.97	\$8.97	\$0	\$119.98	\$119.98	\$0
Vernon Green	\$78.10	\$78.10	\$0	\$19.62	\$17.13	(\$39,206)	\$45.28	\$44.84	(\$6,981)	\$6.03	\$6.03	\$0	\$149.03	\$146.09	(\$46,187)
Woodridge	\$98.34	\$98.34	\$0	\$18.41	\$18.41	\$0	\$56.52	\$56.52	\$0	\$7.59	\$7.59	\$0	\$180.86	\$180.86	\$0
<b>TOTALS</b>	<b>\$73.05</b>	<b>\$72.43</b>	<b>(\$713,922)</b>	<b>\$16.97</b>	<b>\$16.14</b>	<b>(\$620,273)</b>	<b>\$46.39</b>	<b>\$43.51</b>	<b>(\$2,148,090)</b>	<b>\$11.45</b>	<b>\$11.24</b>	<b>(\$157,477)</b>	<b>\$147.87</b>	<b>\$143.32</b>	<b>(\$3,639,763)</b>

This table has not been updated since November 20, 2006.

**Model 30 – Facility-Specific Impact Summary**

Facility	PG Nursing: Allowable Costs, No Occupancy Adj.			PG Resident: Median + 5%, 90% Occupancy Adj.			PG Indirect: Median + 5%, 90% Occupancy Adj.			Property: 90% Occupancy Adj			Total: Nursing, Resident, Indirect & Property		
	Cost per Case Mix Point	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact	Cost per Day	Adjusted Cost	Dollar Impact
Bel Aire	\$52.92	\$52.92	\$0	\$13.07	\$13.07	\$0	\$45.27	\$44.84	(\$4,305)	\$7.51	\$7.51	\$0	\$118.77	\$118.34	(\$4,305)
Bennington	\$69.81	\$69.81	\$0	\$16.32	\$16.32	\$0	\$39.58	\$39.58	\$0	\$12.29	\$12.29	\$0	\$137.99	\$137.99	\$0
Berlin	\$73.06	\$73.06	\$0	\$15.41	\$14.36	(\$32,175)	\$41.43	\$38.61	(\$86,484)	\$11.66	\$10.87	(\$24,344)	\$141.57	\$136.90	(\$143,003)
Birchwood Terrace	\$69.42	\$69.42	\$0	\$16.48	\$16.48	\$0	\$41.09	\$41.09	\$0	\$8.22	\$8.22	\$0	\$135.20	\$135.20	\$0
Brookside-WRJ	\$82.18	\$82.18	\$0	\$16.79	\$16.79	\$0	\$43.65	\$43.65	\$0	\$4.13	\$4.13	\$0	\$146.76	\$146.76	\$0
Burlington	\$89.21	\$89.21	\$0	\$18.40	\$16.29	(\$82,469)	\$50.24	\$44.48	(\$225,120)	\$16.79	\$14.87	(\$75,247)	\$174.65	\$164.85	(\$382,836)
Cedar Hill	\$73.81	\$73.81	\$0	\$17.03	\$17.03	\$0	\$44.09	\$44.09	\$0	\$16.86	\$16.86	\$0	\$151.78	\$151.78	\$0
Centers for Living & Rehab	\$73.78	\$73.78	\$0	\$21.17	\$20.78	(\$11,903)	\$57.18	\$57.18	\$0	\$10.96	\$10.96	\$0	\$163.09	\$162.70	(\$11,903)
Copley Manor	\$77.63	\$77.63	\$0	\$17.47	\$17.13	(\$3,404)	\$60.42	\$44.84	(\$159,102)	\$35.89	\$35.89	\$0	\$191.41	\$175.49	(\$162,506)
Crescent Manor	\$59.78	\$59.78	\$0	\$19.96	\$17.13	(\$45,526)	\$47.13	\$44.84	(\$36,926)	\$10.86	\$10.86	\$0	\$137.73	\$132.61	(\$82,452)
Derby Green	\$58.91	\$58.91	\$0	\$13.55	\$13.55	\$0	\$34.82	\$34.82	\$0	\$5.36	\$5.36	\$0	\$112.64	\$112.64	\$0
Eden Park-Brattleboro	\$63.38	\$63.38	\$0	\$19.65	\$17.13	(\$42,953)	\$48.39	\$44.84	(\$60,622)	\$8.78	\$8.78	\$0	\$140.19	\$134.13	(\$103,575)
Eden Park-Rutland	\$72.65	\$72.65	\$0	\$14.51	\$14.51	\$0	\$42.56	\$42.56	\$0	\$5.98	\$5.98	\$0	\$135.70	\$135.70	\$0
Franklin County Rehab	\$79.88	\$79.88	\$0	\$15.68	\$15.68	\$0	\$41.29	\$41.29	\$0	\$20.93	\$20.93	\$0	\$157.78	\$157.78	\$0
Gifford	\$90.20	\$90.20	\$0	\$30.22	\$20.78	(\$51,196)	\$100.50	\$59.69	(\$221,376)	\$24.76	\$24.76	\$0	\$245.67	\$195.42	(\$272,572)
Gill Odd Fellows	\$76.35	\$76.35	\$0	\$18.83	\$17.13	(\$23,123)	\$62.42	\$44.84	(\$239,364)	\$8.46	\$8.07	(\$5,391)	\$166.07	\$146.39	(\$267,879)
Green Mountain	\$97.38	\$97.38	\$0	\$16.55	\$15.89	(\$9,655)	\$46.92	\$44.84	(\$30,243)	\$11.10	\$10.65	(\$6,474)	\$171.95	\$168.76	(\$46,372)
Greensboro	\$70.55	\$70.55	\$0	\$18.51	\$17.13	(\$9,413)	\$61.16	\$44.84	(\$111,741)	\$9.25	\$9.25	\$0	\$159.46	\$141.76	(\$121,154)
Haven Hlthcare-Rutland	\$66.38	\$66.38	\$0	\$16.53	\$16.53	\$0	\$35.19	\$35.19	\$0	\$13.34	\$13.34	\$0	\$131.45	\$131.45	\$0
Haven Hlthcare-St Albans	\$64.70	\$64.70	\$0	\$16.03	\$16.03	\$0	\$36.37	\$36.37	\$0	\$12.30	\$12.30	\$0	\$129.41	\$129.41	\$0
Helen Porter	\$87.85	\$87.85	\$0	\$18.28	\$18.28	\$0	\$54.60	\$54.60	\$0	\$14.26	\$14.26	\$0	\$174.99	\$174.99	\$0
Maple Lane	\$65.10	\$65.10	\$0	\$10.19	\$10.19	\$0	\$32.77	\$32.77	\$0	\$8.97	\$8.97	\$0	\$117.03	\$117.03	\$0
Mayo	\$78.65	\$78.65	\$0	\$20.02	\$17.13	(\$29,172)	\$53.21	\$44.84	(\$84,728)	\$5.37	\$5.37	\$0	\$157.25	\$145.99	(\$113,900)
McGirr	\$66.72	\$66.72	\$0	\$17.20	\$16.36	(\$6,095)	\$43.03	\$40.93	(\$15,245)	\$4.89	\$4.65	(\$1,733)	\$131.85	\$128.65	(\$23,073)
Morrisville Center	\$69.85	\$69.85	\$0	\$18.48	\$17.13	(\$33,969)	\$46.22	\$44.84	(\$34,981)	\$10.14	\$10.14	\$0	\$144.69	\$141.96	(\$68,950)
Mountainview Center	\$59.80	\$59.80	\$0	\$14.89	\$14.89	\$0	\$42.00	\$42.00	\$0	\$8.18	\$8.18	\$0	\$124.87	\$124.87	\$0
Mt. Ascutney	\$104.30	\$104.30	\$0	\$29.02	\$20.78	(\$113,964)	\$102.31	\$59.69	(\$589,814)	\$9.91	\$9.91	\$0	\$245.54	\$194.68	(\$703,778)
Newport	\$48.86	\$48.86	\$0	\$16.01	\$11.72	(\$50,480)	\$37.97	\$27.79	(\$119,730)	\$5.63	\$4.12	(\$17,767)	\$108.47	\$92.49	(\$187,977)
Pine Knoll	\$57.23	\$57.23	\$0	\$12.84	\$12.84	\$0	\$37.18	\$37.18	\$0	\$4.61	\$4.61	\$0	\$111.87	\$111.87	\$0
Prospect	\$51.48	\$51.48	\$0	\$16.28	\$16.28	\$0	\$42.44	\$42.44	\$0	\$3.37	\$3.37	\$0	\$113.57	\$113.57	\$0
Redstone Villa	\$62.98	\$62.98	\$0	\$13.84	\$13.84	\$0	\$47.58	\$44.84	(\$18,811)	\$11.94	\$11.94	\$0	\$136.34	\$133.59	(\$18,811)
Rowan Court	\$67.85	\$67.85	\$0	\$17.74	\$16.42	(\$31,520)	\$46.13	\$42.70	(\$81,961)	\$13.86	\$12.83	(\$24,632)	\$145.58	\$139.80	(\$138,113)
Springfield	\$69.25	\$69.25	\$0	\$17.23	\$17.12	(\$2,521)	\$42.66	\$42.40	(\$6,243)	\$12.91	\$12.83	(\$1,889)	\$142.04	\$141.60	(\$10,653)
St. Johnsbury	\$71.89	\$71.89	\$0	\$13.74	\$13.74	\$0	\$37.70	\$37.70	\$0	\$10.63	\$10.63	\$0	\$133.96	\$133.96	\$0
Starr Farm	\$74.12	\$74.12	\$0	\$13.84	\$13.84	\$0	\$42.80	\$42.80	\$0	\$13.05	\$13.05	\$0	\$143.81	\$143.81	\$0
Thompson House	\$73.06	\$73.06	\$0	\$17.35	\$17.13	(\$1,530)	\$46.89	\$44.84	(\$14,313)	\$7.82	\$7.82	\$0	\$145.12	\$142.85	(\$15,843)
Union House	\$60.07	\$60.07	\$0	\$15.06	\$15.06	\$0	\$35.88	\$35.88	\$0	\$8.97	\$8.97	\$0	\$119.98	\$119.98	\$0
Vernon Green	\$78.10	\$78.10	\$0	\$19.62	\$17.13	(\$39,206)	\$45.28	\$44.84	(\$6,981)	\$6.03	\$6.03	\$0	\$149.03	\$146.09	(\$46,187)
Woodridge	\$98.34	\$98.34	\$0	\$18.41	\$18.41	\$0	\$56.52	\$56.52	\$0	\$7.59	\$7.59	\$0	\$180.86	\$180.86	\$0
<b>TOTALS</b>	<b>\$73.05</b>	<b>\$73.05</b>	<b>\$0</b>	<b>\$16.97</b>	<b>\$16.14</b>	<b>(\$620,273)</b>	<b>\$46.39</b>	<b>\$43.51</b>	<b>(\$2,148,090)</b>	<b>\$11.45</b>	<b>\$11.24</b>	<b>(\$157,477)</b>	<b>\$147.87</b>	<b>\$143.94</b>	<b>(\$2,925,840)</b>

This table has not been updated since November 20, 2006.

**Model Summary**

Model	Nursing			Resident Care			Indirect			Property		Total
	Ceiling	Occupancy Adjustment	Cost Difference	Ceiling	Occupancy Adjustment	Cost Difference	Ceiling	Occupancy Adjustment	Cost Difference	Occupancy Adjustment	Cost Difference	
1	Allowable Costs	None	\$0	Median+5%	None	(\$529,067)	Median	85%	(\$3,156,816)	85%	(\$67,346)	(\$3,753,228)
2	Allowable Costs	None	\$0	Median+5%	None	(\$529,067)	Median	90%	(\$3,435,536)	90%	(\$157,477)	(\$4,122,080)
3	Allowable Costs	None	\$0	Median+5%	90%	(\$794,983)	Median	90%	(\$3,435,536)	90%	(\$157,477)	(\$4,387,996)
4	Allowable Costs	93%	(\$1,524,813)	Median+5%	93%	(\$996,344)	Median	93%	(\$3,823,499)	93%	(\$245,187)	(\$6,589,844)
5	Median+20%	None	(\$1,217,353)	Median+10%	None	(\$348,086)	Median+5%	85%	(\$2,539,973)	85%	(\$67,346)	(\$4,172,758)
6	Median+20%	None	(\$1,217,353)	Median+10%	None	(\$348,086)	Median+5%	90%	(\$2,889,284)	90%	(\$157,477)	(\$4,612,201)
7	Median+20%	None	(\$1,217,353)	Median+10%	90%	(\$627,993)	Median+5%	90%	(\$2,889,284)	90%	(\$157,477)	(\$4,892,108)
8	Median+20%	93%	(\$2,625,050)	Median+10%	93%	(\$826,289)	Median+5%	93%	(\$3,289,427)	93%	(\$245,187)	(\$6,985,953)
9	Median+15%	None	(\$1,694,582)	Median+5%	None	(\$529,067)	Median	85%	(\$3,156,816)	85%	(\$67,346)	(\$5,447,810)
10	Median+15%	None	(\$1,694,582)	Median+5%	None	(\$529,067)	Median	90%	(\$3,435,536)	90%	(\$157,477)	(\$5,816,662)
11 (Current)	Median+15%	None	(\$1,694,582)	Median+5%	90%	(\$794,983)	Median	90%	(\$3,435,536)	90%	(\$157,477)	(\$6,082,578)
12	Median+15%	93%	(\$3,013,051)	Median+5%	93%	(\$996,344)	Median	93%	(\$3,823,499)	93%	(\$245,187)	(\$8,078,081)
13	80th Percentile	None	(\$1,749,319)	80th Percentile	None	(\$358,148)	80th Percentile	85%	(\$1,560,770)	85%	(\$67,346)	(\$3,735,583)
14	80th Percentile	None	(\$1,749,319)	80th Percentile	None	(\$358,148)	80th Percentile	90%	(\$1,860,693)	90%	(\$157,477)	(\$4,125,638)
15	80th Percentile	None	(\$1,749,319)	80th Percentile	90%	(\$604,721)	80th Percentile	90%	(\$1,860,693)	90%	(\$157,477)	(\$4,372,210)
16	80th Percentile	93%	(\$3,105,879)	80th Percentile	93%	(\$721,578)	80th Percentile	93%	(\$2,137,369)	93%	(\$245,187)	(\$6,210,013)
17	85th Percentile	None	(\$1,303,512)	Median+5%	90%	(\$794,983)	Median	90%	(\$3,435,536)	90%	(\$157,477)	(\$5,691,509)
18	85th Percentile	93%	(\$2,774,033)	Median+5%	90%	(\$794,983)	Median	90%	(\$3,435,536)	90%	(\$157,477)	(\$7,162,029)
19	90th Percentile	None	(\$694,318)	Median+5%	90%	(\$794,983)	Median	90%	(\$3,435,536)	90%	(\$157,477)	(\$5,082,314)
20	90th Percentile	93%	(\$2,071,983)	Median+5%	90%	(\$794,983)	Median	90%	(\$3,435,536)	90%	(\$157,477)	(\$6,459,979)
21	PG: Median +15%	None	(\$1,649,530)	Median+5%	90%	(\$794,983)	Median	90%	(\$3,435,536)	90%	(\$157,477)	(\$6,037,526)
22	PG: Median +20%	None	(\$1,146,092)	Median+5%	90%	(\$794,983)	Median	90%	(\$3,435,536)	90%	(\$157,477)	(\$5,534,089)
23	Median+15%	None	(\$1,694,582)	Median+5%	90%	(\$794,983)	Median+5%	90%	(\$2,889,284)	90%	(\$157,477)	(\$5,536,326)
24	Median+20%**	None	(\$1,217,353)	Median+5%	90%	(\$794,983)	Median+5%	90%	(\$2,889,284)	90%	(\$157,477)	(\$5,059,098)
25	90th Percentile	None	(\$694,318)	Median+5%	90%	(\$794,983)	Median+5%	90%	(\$2,889,284)	90%	(\$157,477)	(\$4,536,062)
26	Allowable Costs	None	(\$2,071,983)	Median+5%	90%	(\$794,983)	Median+5%	90%	(\$2,889,284)	90%	(\$157,477)	(\$5,913,727)
27	PG: Model +15%	None	(\$651,631)	PG: Median+5%	90%	(\$620,273)	PG: Median+5%	90%	(\$2,148,090)	90%	(\$157,477)	(\$3,577,471)
28	PG: Model +20%	None	(\$410,251)	PG: Median+5%	90%	(\$620,273)	PG: Median+5%	90%	(\$2,148,090)	90%	(\$157,477)	(\$3,336,091)
29	PG: 90th Percentile	None	(\$713,922)	PG: Median+5%	90%	(\$620,273)	PG: Median+5%	90%	(\$2,148,090)	90%	(\$157,477)	(\$3,639,762)
30	PG: Allowable Costs	None	\$0	PG: Median+5%	90%	(\$620,273)	PG: Median+5%	90%	(\$2,148,090)	90%	(\$157,477)	(\$2,925,840)

\*\*Median+25% for hospital-based and related facilities

As the summary table above shows, the models produce widely varying results for the industry as a whole. The tables on the following pages present additional summary information, by cost center for each of the models.

**Nursing Care Model Summary**

<b>Occupancy Adjustment</b>	<b>Ceiling</b>	<b>Ceiling Amount</b>	<b>Ceiling as a Percentage of Average Cost</b>	<b>Number of Facilities Above Ceiling</b>	<b>Difference: Costs and Adjusted Costs</b>	<b>Number with Cost Adjustment Greater than Five Percent</b>	<b>Large-Loss Facility Losses as a Percentage of Total</b>
None	Median	\$71.57	96.9%	19	(\$4,124,381)	13	93.7%
	Median + 5%	\$75.14	101.8%	13	(\$3,016,585)	9	96.1%
	Median + 10%	\$78.72	106.6%	9	(\$2,291,493)	7	95.8%
	Median + 15%	\$82.30	111.4%	7	(\$1,694,582)	6	99.3%
	Median +20%	\$85.88	116.3%	6	(\$1,217,353)	3	78.1%
	Allowable	NA	NA	0	\$0	0	0.0%
	80th Percentile	\$81.94	110.9%	8	(\$1,749,319)	6	98.9%
	85th Percentile	\$85.22	115.4%	6	(\$1,303,512)	5	88.0%
	90th Percentile	\$90.20	122.1%	4	(\$694,318)	3	99.8%
93 Percent	Median	\$70.10	94.9%	31	(\$5,409,182)	19	92.5%
	Median + 5%	\$73.60	99.7%	28	(\$4,263,310)	16	92.8%
	Median + 10%	\$77.11	104.4%	25	(\$3,501,386)	14	93.3%
	Median + 15%	\$80.61	109.2%	23	(\$3,013,051)	11	90.9%
	Median +20%	\$84.12	113.9%	20	(\$2,625,050)	11	92.3%
	Allowable	NA	NA	17	(\$1,524,813)	7	83.6%
	80th Percentile	\$79.90	108.2%	23	(\$3,105,879)	11	90.3%
	85th Percentile	\$82.58	111.8%	21	(\$2,774,033)	11	92.3%
	90th Percentile	\$90.20	122.1%	19	(\$2,071,983)	9	90.1%

*Model*

9, 10, 11 (Current), 23

5,6,7

1,2,3, 26

13,14,15

17

19, 25

12

8

4

16

18

20

**Resident Care Model Summary**

**Average Cost per Day** **\$16.88**  
**Range**  
**Low** **\$10.19**  
**High** **\$29.83**

Occupancy Adjustment	Ceiling	Ceiling Amount	Ceiling as a Percentage of Average Cost	Number of Facilities Above Ceiling	Difference: Costs and Adjusted Costs	Number with Cost Adjustment Greater than Five Percent	Large-Loss Facility Losses as a Percentage of Total	<i>Model</i>
None	Median	\$16.79	99.5%	19	(\$782,236)	14	97.1%	1,2,9,10 5,6
	Median + 5%	\$17.63	104.5%	14	(\$529,067)	7	83.1%	
	Median + 10%	\$18.47	109.4%	7	(\$348,086)	7	100.0%	
	Median + 15%	\$19.31	114.4%	7	(\$256,456)	3	91.7%	
	Median +20%	\$20.15	119.4%	3	(\$193,004)	2	88.1%	
	80th Percentile	\$18.39	108.9%	8	(\$358,148)	7	99.8%	
85 Percent	Median	\$16.79	99.5%	21	(\$830,912)	15	96.5%	13,14
	Median + 5%	\$17.63	104.5%	16	(\$598,543)	9	88.1%	
	Median + 10%	\$18.47	109.4%	11	(\$450,210)	9	96.7%	
	Median + 15%	\$19.31	114.4%	11	(\$358,579)	5	89.9%	
	Median +20%	\$20.15	119.4%	7	(\$295,127)	4	87.2%	
	80th Percentile	\$18.30	108.4%	12	(\$470,458)	9	96.6%	
90 Percent	Median	\$16.42	97.3%	25	(\$1,016,676)	14	94.1%	3,11(Current), 17,18, 19,20, 23,24,25,26 7
	Median + 5%	\$17.24	102.1%	21	(\$794,983)	7	94.2%	
	Median + 10%	\$18.06	107.0%	18	(\$627,993)	7	93.9%	
	Median + 15%	\$18.88	111.9%	15	(\$529,794)	3	85.5%	
	Median +20%	\$19.71	116.7%	12	(\$442,513)	2	93.1%	
	80th Percentile	\$18.21	107.9%	16	(\$604,721)	7	94.9%	
93 Percent	Median	\$16.03	95.0%	28	(\$1,228,276)	15	95.3%	15 4,12 8 16
	Median + 5%	\$16.83	99.7%	27	(\$996,344)	9	94.5%	
	Median + 10%	\$17.63	104.5%	24	(\$826,289)	9	88.9%	
	Median + 15%	\$18.43	109.2%	21	(\$693,830)	5	93.3%	
	Median +20%	\$19.24	114.0%	21	(\$606,366)	4	88.0%	
	80th Percentile	\$18.18	107.7%	22	(\$721,578)	9	93.5%	

**Indirect Care Model Summary**

Average Cost per Day **\$45.56**  
 Range  
 Low **\$32.77**  
 High **\$100.65**

Occupancy Adjustment	Ceiling	Ceiling Amount	Ceiling as a Percentage of Average Cost	Number of Facilities Above Ceiling	Difference: Costs and Adjusted Costs	Number with Cost Adjustment Greater than Five Percent	Large-Loss Facility Losses as a Percentage of Total
None	Median	\$44.09	96.8%	19	(\$3,039,371)	14	95.7%
	Median + 5%	\$46.29	101.6%	15	(\$2,400,593)	10	98.4%
	Median + 10%	\$48.50	106.5%	10	(\$1,950,581)	9	96.5%
	Median + 15%	\$50.70	111.3%	9	(\$1,556,465)	6	91.4%
	Median +20%	\$52.91	116.1%	8	(\$1,248,140)	5	98.6%
	80th Percentile	\$52.49	115.2%	8	(\$1,298,517)	5	97.0%
85 Percent	Median	\$44.09	96.8%	21	(\$3,156,816)	15	95.4%
	Median + 5%	\$46.29	101.6%	18	(\$2,539,973)	11	97.0%
	Median + 10%	\$48.50	106.5%	13	(\$2,144,774)	11	98.2%
	Median + 15%	\$50.70	111.3%	13	(\$1,818,717)	8	90.5%
	Median +20%	\$52.91	116.1%	12	(\$1,510,392)	7	96.3%
	80th Percentile	\$52.49	115.2%	12	(\$1,560,770)	7	95.0%
90 Percent	Median	\$43.65	95.8%	24	(\$3,435,536)	14	97.4%
	Median + 5%	\$45.83	100.6%	20	(\$2,889,284)	10	96.6%
	Median + 10%	\$48.01	105.4%	16	(\$2,516,078)	9	98.1%
	Median + 15%	\$50.20	110.2%	16	(\$2,193,265)	6	95.4%
	Median +20%	\$52.38	115.0%	15	(\$1,874,613)	5	95.0%
	80th Percentile	\$52.49	115.2%	15	(\$1,860,693)	5	95.3%
93 Percent	Median	\$43.04	94.5%	30	(\$3,823,499)	15	94.8%
	Median + 5%	\$45.20	99.2%	28	(\$3,289,427)	11	94.6%
	Median + 10%	\$47.35	103.9%	24	(\$2,892,998)	11	96.0%
	Median + 15%	\$49.50	108.7%	23	(\$2,573,052)	8	95.5%
	Median +20%	\$51.65	113.4%	23	(\$2,254,723)	7	90.6%
	80th Percentile	\$52.49	115.2%	22	(\$2,137,369)	7	92.8%

Model

1,9  
5

13

2,3,10,11(Current),17,18,19,20,23,24,25,26  
6,7

14,15  
4,12  
8

16



## CHAPTER III - TASK FORCE RECOMMENDATIONS

After evaluating rate setting models described in chapter two, the Task Force selected a recommended approach for adoption by the Rate Setting Division. The Task Force also agreed to a series of policy changes and initiatives related to recognition and updating of costs that would apply to under the recommended model. These policy changes are described first, followed by the model itself.

### Recommended Policy Changes & Initiatives

The Task Force is recommending nine policy changes/initiatives. Numbers 2, 7 8 and 9 would apply in future periods but their impact is not reflected in the data presented later in the chapter. Numbers 1, 3, 4, 5 and 6 are reflected in the data.

1. Retain current occupancy adjustments – The current occupancy adjustment methodology should be made permanent before it expires at the end of SFY 2007 and the state is forced to re-institute the previous methodology. The state also should develop a process for re-calculation of facility occupancy rates between rebase periods when beds are taken off-line.
2. Institute more frequent rebasing of Nursing costs – Nursing costs should be rebased biennially. Rebased costs should be updated to the year they are put into effect using the inflator described below in recommendation three.
3. Enhance Nursing Care Inflator in non-rebase years – At a minimum, the NHMB inflation index for Nursing Care should be increased each year by one percentage point, to better reflect the facilities' year over year experience.
4. Reduce lag between rebase and effective years – Rebased costs should be incorporated into Nursing Facility rates more rapidly than occurs under the present system.
5. Reclassify MDS Coordinator costs – MDS Coordinator costs should be moved from the Indirect to the Nursing cost center, as these individuals usually are nurses.
6. Reclassify Geriatric Aide costs – Salary and benefit costs for geriatric aides should be moved from the Indirect to the Nursing cost center, after development of uniform job descriptions and evaluation of the cost implications of this move.
7. Evaluate and develop appropriate dementia/behavioral health payment rules – In calendar year 2007, the rules related to enhanced reimbursement for dementia/behavioral health cases (case mix category 45) should be re-evaluated and revised as appropriate. The current rules require eight consecutive hours of one-on-one care, but this requirement may not always be consistent with best practices.

8. Evaluate and develop appropriate methods for responding to unanticipated increased costs – In calendar year 2007, the state should evaluate the potential impact of unanticipated and systemic increases in costs – such as health insurance, liability insurance, worker’s compensation and fuel costs – and respond as appropriate within the reimbursement system.
9. Study case mix system – Although beyond the scope of this project, the Task Force recommends that the state conduct a broader study of the existing case mix system as it relates to payment for persons with dementia to ensure the current RUGS classifications and payment differentials are appropriate and reimbursement is tied to best practices for this condition.

### Recommended Model

Table III-1 below summarizes the characteristics of the recommended rate model, by cost center. For comparison purposes, the table also presents the current system and the system that would take effect on July 1, 2007, if the occupancy adjustment methodology reverts back to the levels in place before the current fiscal year. (Note that Ancillaries and Director of Nursing were not evaluated and are not shown below, although their costs are included in the analysis results presented later in the chapter.)

**Table III-1 – Current, July 2007 and Recommended Model**

Cost Center	Current	July 1, 2007	Recommended
Nursing Care	Median + 15% No Occupancy Adjustment	Median + 15% 93% Occupancy Adjustment	90 <sup>th</sup> Percentile No Occupancy Adjustment
Resident Care	Median + 5% 90% Occupancy Adjustment	Median + 5% 93% Occupancy Adjustment	Median + 5% 90% Occupancy Adjustment
Indirect	Median 90% Occupancy Adjustment	Median 93% Occupancy Adjustment	Median + 5% 90% Occupancy Adjustment
Property & Related	No Ceiling 90% Occupancy Adjustment	No Ceiling 93% Occupancy Adjustment	No Ceiling 90% Occupancy Adjustment

Several additional notes regarding the analysis:

- The modeling was performed using resident days for the most recent twelve-month period available.
- The modeling was performed using unaudited 2005 data. The audits conducted by the Division of Ratesetting of 2002 data (the previous base year) resulted in a downward adjustment to the total of Nursing, DON, Resident Care, Indirect, Property & Related and Ancillaries of 2.32 percent. While audits of 2005 base

year data might yield a smaller adjustment, some downward effect is to be expected.

- For the recommended model, the NHMB Nursing Care inflation factor applied to update base year (2005) costs by eighteen months to the evaluation period was increased on an annual basis by one percentage point. The net effect was to raise the inflator from 6.27 percent to 7.78 percent.
- Burlington’s rates – which were established under the rate relief mechanism – were left unaffected by the analysis, as the state has committed to extending the facility’s rate relief through SFY 2008. Other facilities on rate relief were included in the analysis and treated in the same manner as facilities not receiving rate relief.
- Copley Manor’s Nursing Care and Resident Care costs were evaluated using the special rate ceilings established for it in statute (median + 35 percent for Nursing Care and median + 20 percent for Resident Care).
- Copley Manor’s, Mt. Ascutney’s and Gifford’s Indirect costs were evaluated using the special rate ceiling (median + 37 percent) established for them in statute.

## Summary Results

Table III-2 below presents the rate limits, by cost center, for each of the reimbursement systems. The current system is shown both in terms of the rates now in effect under the 2002 base year, and the rates that would apply under a 2005 base year (prior to any audit adjustments). Note that Property & Related is excluded from the table, as this cost center is not subject to a ceiling.

**Table III-2 – Cost Center Limits by Model**

Limit	Current	Current Rebased	July 1, 2007 Reversion	Recommended Model
Nursing	\$84.69	\$87.47	\$85.67	\$97.22
Resident	\$18.17	\$18.48	\$18.04	\$18.48
Indirect	\$43.94	\$46.22	\$45.58	\$48.53
Total	\$146.80	\$152.16	\$149.29	\$164.23

Table III-3 on the next page presents average per diem amounts for each of the reimbursement systems across all cost centers, including those unaffected by the analysis. As the table shows, the recommended model generates higher total average rates than any of the variants of the current system.

**Table III-3 – Average Rates by Cost Center and Overall**

Average Rate	Current	Current Rebased	July 1, 2007 Reversion	Recommended Model
Nursing	\$74.84	\$76.34	\$74.81	\$78.38
Resident	\$16.73	\$17.02	\$16.77	\$17.02
Indirect	\$43.67	\$44.16	\$43.65	\$44.79
Property	\$11.00	\$11.00	\$10.97	\$11.00
Ancillary	\$4.86	\$4.86	\$4.86	\$4.86
DoN	\$2.98	\$3.33	\$3.30	\$3.33
MDS	\$0.00	\$0.00	\$0.00	\$0.00
Section 8.2	\$11.15	\$11.15	\$11.15	\$11.15
Property Adj.	\$0.28	\$0.28	\$0.28	\$0.28
Total	\$165.52	\$168.15	\$165.81	\$170.82

Table III-4 below presents an aggregate impact analysis of the alternate reimbursement systems, by cost center and overall. Using the current system with a 2002 base year as the starting point, rebasing with 2005 data adds \$1.9 million in nursing facility payments. However, if the occupancy adjustment reverts to the previous percentages on July 1, 2007, nearly all of the additional revenue is lost.

The recommended model would generate approximately \$3.9 million in higher nursing facility payments, as compared to the current system using a 2002 base year. It would produce nearly \$2 million in higher payments as compared to the current system with a 2005 base year.

**Table III-4 – Dollar Impact of Alternate Models**

Dollar Impact	Current	Current Rebased	July 1, 2007 Reversion	Recommended Model
Nursing	\$0	\$1,095,831	(\$22,591)	\$2,587,004
Resident	\$0	\$214,107	\$30,056	\$214,107
Indirect	\$0	\$363,413	(\$9,943)	\$821,593
Property	\$0	\$0	(\$18,132)	\$0
Ancillary	\$0	\$0	\$0	\$0
DoN	\$0	\$253,893	\$233,237	\$253,893
MDS	\$0	\$0	\$0	\$0
Section 8.2	\$0	\$0	\$0	\$0
Property Adj.	\$0	\$0	\$0	\$0
Total	\$0	\$1,927,245	\$212,627	\$3,876,598

Table III-5 on the following pages presents facility-specific per diem amounts, by cost center and model. The final two pages of the table show facility-specific profits and losses under the various models, based on unaudited allowable costs.

**Table III-5 – Facility-Specific Results**

Facility	Bel Aire	Bennington	Berlin	Birchwood Terrace	Brookside - WRJ
<b>Per Diem Rates</b>					
Current Rate					
Nursing	\$65.81	\$75.28	\$87.12	\$73.72	\$78.76
Resident	\$12.76	\$16.59	\$14.94	\$15.54	\$17.30
Indirect	\$43.54	\$43.94	\$41.05	\$43.26	\$43.94
Property	\$6.36	\$11.57	\$9.43	\$5.57	\$4.08
Ancillary	\$5.37	\$6.05	\$4.71	\$4.25	\$5.21
DoN	\$4.26	\$2.26	\$2.20	\$1.53	\$2.42
Section 8.2	\$11.42	\$11.42	\$11.53	\$11.08	\$11.18
Property Adj.	\$0.00	\$0.00	\$0.49	\$0.00	\$0.00
<b>Total</b>	<b>\$149.52</b>	<b>\$167.11</b>	<b>\$171.46</b>	<b>\$154.95</b>	<b>\$162.90</b>
Current Rules - Rebase					
Nursing	\$61.67	\$70.57	\$80.81	\$76.40	\$81.23
Resident	\$13.83	\$17.48	\$15.39	\$17.66	\$18.00
Indirect	\$46.22	\$41.91	\$40.88	\$41.94	\$46.22
Property	\$6.36	\$11.57	\$9.43	\$5.57	\$4.08
Ancillary	\$5.37	\$6.05	\$4.71	\$4.25	\$5.21
DoN	\$4.72	\$2.90	\$1.99	\$3.44	\$3.70
Section 8.2	\$11.42	\$11.42	\$11.53	\$11.08	\$11.18
Property Adj.	\$0.00	\$0.00	\$0.49	\$0.00	\$0.00
<b>Total</b>	<b>\$149.59</b>	<b>\$161.90</b>	<b>\$165.23</b>	<b>\$160.33</b>	<b>\$169.61</b>
Reversion - 7/1/07					
Nursing	\$61.67	\$68.43	\$72.88	\$75.69	\$79.67
Resident	\$13.83	\$16.95	\$14.89	\$17.50	\$18.00
Indirect	\$45.58	\$40.64	\$39.56	\$41.55	\$45.58
Property	\$6.36	\$11.30	\$9.13	\$5.57	\$3.97
Ancillary	\$5.37	\$6.05	\$4.71	\$4.25	\$5.21
DoN	\$4.72	\$2.81	\$1.92	\$3.41	\$3.70
Section 8.2	\$11.42	\$11.42	\$11.53	\$11.08	\$11.18
Property Adj.	\$0.00	\$0.00	\$0.49	\$0.00	\$0.00
<b>Total</b>	<b>\$148.95</b>	<b>\$157.60</b>	<b>\$155.11</b>	<b>\$159.04</b>	<b>\$167.31</b>
Recommended Model					
Nursing	\$62.54	\$71.57	\$81.96	\$77.48	\$82.38
Resident	\$13.83	\$17.48	\$15.39	\$17.66	\$18.00
Indirect	\$48.00	\$41.91	\$40.88	\$41.94	\$46.22
Property	\$6.36	\$11.57	\$9.43	\$5.57	\$4.08
Ancillary	\$5.37	\$6.05	\$4.71	\$4.25	\$5.21
DoN	\$4.72	\$2.90	\$1.99	\$3.44	\$3.70
Section 8.2	\$11.42	\$11.42	\$11.53	\$11.08	\$11.18
Property Adj.	\$0.00	\$0.00	\$0.49	\$0.00	\$0.00
<b>Total</b>	<b>\$152.25</b>	<b>\$162.90</b>	<b>\$166.37</b>	<b>\$161.41</b>	<b>\$170.76</b>

**Table III-5 – Facility-Specific Results**

Facility	Bel Aire	Bennington	Berlin	Birchwood Terrace	Brookside - WRJ
<b>Dollar Impact</b>					
<i>Medicaid Days</i>	9,024	21,279	29,276	39,091	13,233
<b>Current Rules - Rebase</b>					
Nursing	(\$37,404)	(\$100,373)	(\$184,644)	\$104,529	\$32,619
Resident	\$9,665	\$19,023	\$13,086	\$82,795	\$9,144
Indirect	\$24,220	(\$43,111)	(\$4,831)	(\$51,874)	\$30,198
Property	\$0	\$0	\$0	\$0	\$0
Ancillary	\$0	\$0	\$0	\$0	\$0
DoN	\$4,196	\$13,597	(\$6,177)	\$74,742	\$16,819
Section 8.2	\$0	\$0	\$0	\$0	\$0
Property Adj.	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>\$677</b>	<b>(\$110,864)</b>	<b>(\$182,565)</b>	<b>\$210,192</b>	<b>\$88,780</b>
<b>Reversion - 7/1/07</b>					
Nursing	(\$37,404)	(\$145,889)	(\$417,037)	\$76,931	\$12,042
Resident	\$9,665	\$7,767	(\$1,435)	\$76,423	\$9,144
Indirect	\$18,427	(\$70,157)	(\$43,416)	(\$67,041)	\$21,702
Property	\$0	(\$5,745)	(\$8,900)	\$0	(\$1,376)
Ancillary	\$0	\$0	\$0	\$0	\$0
DoN	\$4,196	\$11,725	(\$8,022)	\$73,491	\$16,819
Section 8.2	\$0	\$0	\$0	\$0	\$0
Property Adj.	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>(\$5,117)</b>	<b>(\$202,299)</b>	<b>(\$478,809)</b>	<b>\$159,804</b>	<b>\$58,331</b>
<b>Recommended Model</b>					
Nursing	(\$29,527)	(\$79,094)	(\$151,152)	\$146,826	\$47,824
Resident	\$9,665	\$19,023	\$13,086	\$82,795	\$9,144
Indirect	\$40,310	(\$43,111)	(\$4,831)	(\$51,874)	\$30,211
Property	\$0	\$0	\$0	\$0	\$0
Ancillary	\$0	\$0	\$0	\$0	\$0
DoN	\$4,196	\$13,597	(\$6,177)	\$74,742	\$16,819
Section 8.2	\$0	\$0	\$0	\$0	\$0
Property Adj.	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>\$24,645</b>	<b>(\$89,585)</b>	<b>(\$149,073)</b>	<b>\$252,489</b>	<b>\$103,998</b>

**Table III-5 – Facility-Specific Results**

Facility	Burlington	Cedar Hill	Centers for Living & Rehab	Copley Manor	Crescent Manor
<b>Per Diem Rates</b>					
Current Rate					
Nursing	\$89.90	\$54.54	\$86.13	\$99.13	\$74.54
Resident	\$19.78	\$13.88	\$18.17	\$18.40	\$18.17
Indirect	\$54.60	\$37.32	\$43.94	\$57.87	\$43.94
Property	\$19.36	\$22.77	\$11.88	\$41.80	\$10.63
Ancillary	\$8.14	\$4.88	\$6.91	\$4.21	\$7.16
DoN	\$3.12	\$4.44	\$2.65	\$7.61	\$2.94
Section 8.2	\$11.37	\$10.73	\$11.24	\$10.82	\$10.98
Property Adj.	\$0.00	\$0.49	\$0.00	\$0.00	\$0.00
<b>Total</b>	<b>\$206.25</b>	<b>\$149.04</b>	<b>\$180.92</b>	<b>\$239.83</b>	<b>\$168.37</b>
Current Rules - Rebase					
Nursing	\$89.90	\$75.86	\$79.75	\$88.49	\$65.38
Resident	\$19.78	\$18.25	\$18.48	\$18.48	\$18.48
Indirect	\$54.60	\$46.22	\$46.22	\$57.41	\$46.22
Property	\$19.36	\$22.77	\$11.88	\$41.80	\$10.63
Ancillary	\$8.14	\$4.88	\$6.91	\$4.21	\$7.16
DoN	\$3.12	\$5.03	\$2.12	\$5.64	\$3.39
Section 8.2	\$11.37	\$10.73	\$11.24	\$10.82	\$10.98
Property Adj.	\$0.00	\$0.49	\$0.00	\$0.00	\$0.00
<b>Total</b>	<b>\$206.25</b>	<b>\$184.22</b>	<b>\$176.59</b>	<b>\$226.85</b>	<b>\$162.25</b>
Reversion - 7/1/07					
Nursing	\$89.90	\$75.86	\$79.46	\$88.49	\$65.38
Resident	\$19.78	\$18.04	\$18.04	\$18.48	\$18.04
Indirect	\$54.60	\$45.58	\$45.58	\$57.41	\$45.58
Property	\$19.36	\$22.77	\$11.88	\$41.80	\$10.63
Ancillary	\$8.14	\$4.88	\$6.91	\$4.21	\$7.16
DoN	\$3.12	\$5.03	\$2.11	\$5.64	\$3.39
Section 8.2	\$11.37	\$10.73	\$11.24	\$10.82	\$10.98
Property Adj.	\$0.00	\$0.49	\$0.00	\$0.00	\$0.00
<b>Total</b>	<b>\$206.25</b>	<b>\$183.37</b>	<b>\$175.21</b>	<b>\$226.85</b>	<b>\$161.17</b>
Recommended Model					
Nursing	\$89.90	\$76.93	\$80.87	\$89.74	\$66.31
Resident	\$19.78	\$18.25	\$18.48	\$18.48	\$18.48
Indirect	\$54.60	\$46.69	\$48.53	\$57.41	\$48.53
Property	\$19.36	\$22.77	\$11.88	\$41.80	\$10.63
Ancillary	\$8.14	\$4.88	\$6.91	\$4.21	\$7.16
DoN	\$3.12	\$5.03	\$2.12	\$5.64	\$3.39
Section 8.2	\$11.37	\$10.73	\$11.24	\$10.82	\$10.98
Property Adj.	\$0.00	\$0.49	\$0.00	\$0.00	\$0.00
<b>Total</b>	<b>\$206.25</b>	<b>\$185.76</b>	<b>\$180.03</b>	<b>\$228.10</b>	<b>\$165.48</b>

**Table III-5 – Facility-Specific Results**

Facility	Burlington	Cedar Hill	Centers for Living & Rehab	Copley Manor	Crescent Manor
<b>Dollar Impact</b>					
<i>Medicaid Days</i>	37,122	8,862	27,338	10,362	15,790
<b>Current Rules - Rebase</b>					
Nursing	\$0	\$188,920	(\$174,608)	(\$110,293)	(\$144,605)
Resident	\$0	\$38,691	\$8,365	\$829	\$4,832
Indirect	\$0	\$78,881	\$62,385	(\$4,684)	\$36,033
Property	\$0	\$0	\$0	\$0	\$0
Ancillary	\$0	\$0	\$0	\$0	\$0
DoN	\$0	\$5,246	(\$14,407)	(\$20,351)	\$7,106
Section 8.2	\$0	\$0	\$0	\$0	\$0
Property Adj.	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>\$0</b>	<b>\$311,739</b>	<b>(\$118,264)</b>	<b>(\$134,499)</b>	<b>(\$96,635)</b>
<b>Reversion - 7/1/07</b>					
Nursing	\$0	\$188,920	(\$182,481)	(\$110,293)	(\$144,605)
Resident	\$0	\$36,839	(\$3,636)	\$829	(\$2,100)
Indirect	\$0	\$73,191	\$44,834	(\$4,684)	\$25,896
Property	\$0	\$0	\$0	\$0	\$0
Ancillary	\$0	\$0	\$0	\$0	\$0
DoN	\$0	\$5,246	(\$14,626)	(\$20,351)	\$7,106
Section 8.2	\$0	\$0	\$0	\$0	\$0
Property Adj.	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>\$0</b>	<b>\$304,197</b>	<b>(\$155,909)</b>	<b>(\$134,499)</b>	<b>(\$113,704)</b>
<b>Recommended Model</b>					
Nursing	\$0	\$198,447	(\$143,743)	(\$97,310)	(\$129,983)
Resident	\$0	\$38,691	\$8,365	\$829	\$4,832
Indirect	\$0	\$82,993	\$125,563	(\$4,684)	\$72,523
Property	\$0	\$0	\$0	\$0	\$0
Ancillary	\$0	\$0	\$0	\$0	\$0
DoN	\$0	\$5,246	(\$14,407)	(\$20,351)	\$7,106
Section 8.2	\$0	\$0	\$0	\$0	\$0
Property Adj.	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>\$0</b>	<b>\$325,377</b>	<b>(\$24,221)</b>	<b>(\$121,515)</b>	<b>(\$45,523)</b>

**Table III-5 – Facility-Specific Results**

Facility	Derby Green	Eden Park - Brattleboro	Eden Park - Rutland	Franklin County Rehab	Gifford
<b>Per Diem Rates</b>					
Current Rate					
Nursing	\$52.59	\$74.14	\$78.21	\$88.47	\$88.26
Resident	\$15.30	\$18.17	\$18.17	\$18.10	\$18.17
Indirect	\$35.63	\$43.94	\$41.14	\$43.94	\$60.20
Property	\$7.72	\$9.06	\$5.10	\$22.86	\$19.44
Ancillary	\$3.81	\$4.34	\$3.99	\$7.13	\$4.57
DoN	\$5.69	\$3.35	\$2.37	\$4.12	\$10.32
Section 8.2	\$10.77	\$11.12	\$11.04	\$10.93	\$10.42
Property Adj.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total</b>	<b>\$131.51</b>	<b>\$164.11</b>	<b>\$160.02</b>	<b>\$195.54</b>	<b>\$211.37</b>
Current Rules - Rebase					
Nursing	\$60.99	\$68.39	\$85.10	\$92.14	\$91.15
Resident	\$14.34	\$18.48	\$15.55	\$16.80	\$18.48
Indirect	\$35.36	\$46.22	\$42.94	\$41.46	\$63.32
Property	\$7.72	\$9.06	\$5.10	\$22.86	\$19.44
Ancillary	\$3.81	\$4.34	\$3.99	\$7.13	\$4.57
DoN	\$5.32	\$3.01	\$3.83	\$4.29	\$10.65
Section 8.2	\$10.77	\$11.12	\$11.04	\$10.93	\$10.42
Property Adj.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total</b>	<b>\$138.30</b>	<b>\$160.61</b>	<b>\$167.54</b>	<b>\$195.61</b>	<b>\$218.02</b>
Reversion - 7/1/07					
Nursing	\$60.99	\$68.10	\$85.10	\$90.84	\$89.28
Resident	\$14.34	\$18.04	\$15.55	\$16.80	\$18.04
Indirect	\$35.36	\$45.58	\$42.94	\$41.46	\$62.44
Property	\$7.72	\$9.06	\$5.10	\$22.86	\$19.44
Ancillary	\$3.81	\$4.34	\$3.99	\$7.13	\$4.57
DoN	\$5.32	\$3.00	\$3.83	\$4.29	\$10.65
Section 8.2	\$10.77	\$11.12	\$11.04	\$10.93	\$10.42
Property Adj.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total</b>	<b>\$138.30</b>	<b>\$159.23</b>	<b>\$167.54</b>	<b>\$194.31</b>	<b>\$214.83</b>
Recommended Model					
Nursing	\$61.86	\$69.36	\$86.30	\$93.45	\$101.31
Resident	\$14.34	\$18.48	\$15.55	\$16.80	\$18.48
Indirect	\$35.36	\$48.53	\$42.94	\$41.46	\$63.32
Property	\$7.72	\$9.06	\$5.10	\$22.86	\$19.44
Ancillary	\$3.81	\$4.34	\$3.99	\$7.13	\$4.57
DoN	\$5.32	\$3.01	\$3.83	\$4.29	\$10.65
Section 8.2	\$10.77	\$11.12	\$11.04	\$10.93	\$10.42
Property Adj.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total</b>	<b>\$139.16</b>	<b>\$163.89</b>	<b>\$168.74</b>	<b>\$196.92</b>	<b>\$228.18</b>

**Table III-5 – Facility-Specific Results**

Facility	Derby Green	Eden Park - Brattleboro	Eden Park - Rutland	Franklin County Rehab	Gifford
<b>Dollar Impact</b>					
<i>Medicaid Days</i>	6,374	17,374	36,092	14,209	5,567
<b>Current Rules - Rebase</b>					
Nursing	\$53,535	(\$100,005)	\$248,493	\$52,246	\$16,094
Resident	(\$6,132)	\$5,316	(\$94,633)	(\$18,457)	\$1,704
Indirect	(\$1,715)	\$39,647	\$64,857	(\$35,210)	\$17,408
Property	\$0	\$0	\$0	\$0	\$0
Ancillary	\$0	\$0	\$0	\$0	\$0
DoN	(\$2,384)	(\$5,855)	\$52,514	\$2,416	\$1,848
Section 8.2	\$0	\$0	\$0	\$0	\$0
Property Adj.	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>\$43,305</b>	<b>(\$60,896)</b>	<b>\$271,231</b>	<b>\$995</b>	<b>\$37,054</b>
<b>Reversion - 7/1/07</b>					
Nursing	\$53,535	(\$104,904)	\$248,493	\$33,675	\$5,678
Resident	(\$6,132)	(\$2,311)	(\$94,633)	(\$18,457)	(\$740)
Indirect	(\$1,715)	\$28,493	\$64,857	(\$35,210)	\$12,515
Property	\$0	\$0	\$0	\$0	\$0
Ancillary	\$0	\$0	\$0	\$0	\$0
DoN	(\$2,384)	(\$6,064)	\$52,514	\$2,416	\$1,848
Section 8.2	\$0	\$0	\$0	\$0	\$0
Property Adj.	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>\$43,305</b>	<b>(\$84,785)</b>	<b>\$271,231</b>	<b>(\$17,577)</b>	<b>\$19,301</b>
<b>Recommended Model</b>					
Nursing	\$59,036	(\$83,169)	\$292,020	\$70,775	\$72,633
Resident	(\$6,132)	\$5,316	(\$94,633)	(\$18,457)	\$1,704
Indirect	(\$1,715)	\$79,799	\$64,857	(\$35,210)	\$17,408
Property	\$0	\$0	\$0	\$0	\$0
Ancillary	\$0	\$0	\$0	\$0	\$0
DoN	(\$2,384)	(\$5,855)	\$52,514	\$2,416	\$1,848
Section 8.2	\$0	\$0	\$0	\$0	\$0
Property Adj.	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>\$48,806</b>	<b>(\$3,909)</b>	<b>\$314,758</b>	<b>\$19,523</b>	<b>\$93,592</b>

**Table III-5 – Facility-Specific Results**

Facility	Gill Odd Fellows	Green Mountain	Greensboro	Haven Hlth Care-Rutland	Haven Hlth Care-St.Albans
<b>Per Diem Rates</b>					
Current Rate					
Nursing	\$82.49	\$87.13	\$82.36	\$63.07	\$65.40
Resident	\$20.18	\$16.78	\$18.17	\$13.52	\$14.29
Indirect	\$61.47	\$41.76	\$43.94	\$41.62	\$39.26
Property	\$7.91	\$9.53	\$9.47	\$12.57	\$11.16
Ancillary	\$3.86	\$4.24	\$3.85	\$2.67	\$1.99
DoN	\$4.26	\$3.33	\$6.99	\$2.07	\$1.62
Section 8.2	\$11.46	\$11.53	\$11.07	\$11.17	\$11.02
Property Adj.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.69
<b>Total</b>	<b>\$191.62</b>	<b>\$174.30</b>	<b>\$175.84</b>	<b>\$146.68</b>	<b>\$145.43</b>
Current Rules - Rebase					
Nursing	\$83.10	\$89.99	\$73.50	\$69.98	\$69.89
Resident	\$18.48	\$17.02	\$18.48	\$17.71	\$17.18
Indirect	\$46.22	\$46.22	\$46.22	\$37.27	\$38.52
Property	\$7.91	\$9.53	\$9.47	\$12.57	\$11.16
Ancillary	\$3.86	\$4.24	\$3.85	\$2.67	\$1.99
DoN	\$2.95	\$3.25	\$6.34	\$2.42	\$2.47
Section 8.2	\$11.46	\$11.53	\$11.07	\$11.17	\$11.02
Property Adj.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.69
<b>Total</b>	<b>\$173.98</b>	<b>\$181.78</b>	<b>\$168.92</b>	<b>\$153.77</b>	<b>\$152.90</b>
Reversion - 7/1/07					
Nursing	\$76.66	\$88.14	\$73.50	\$68.58	\$69.89
Resident	\$18.04	\$16.47	\$18.04	\$17.36	\$17.18
Indirect	\$45.58	\$45.58	\$45.58	\$36.52	\$38.52
Property	\$7.91	\$9.51	\$9.47	\$12.57	\$11.16
Ancillary	\$3.86	\$4.24	\$3.85	\$2.67	\$1.99
DoN	\$2.86	\$3.14	\$6.34	\$2.37	\$2.47
Section 8.2	\$11.46	\$11.53	\$11.07	\$11.17	\$11.02
Property Adj.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.69
<b>Total</b>	<b>\$166.36</b>	<b>\$178.61</b>	<b>\$167.84</b>	<b>\$151.23</b>	<b>\$152.90</b>
Recommended Model					
Nursing	\$84.28	\$100.02	\$74.55	\$70.97	\$70.88
Resident	\$18.48	\$17.02	\$18.48	\$17.71	\$17.18
Indirect	\$48.53	\$47.69	\$48.53	\$37.27	\$38.52
Property	\$7.91	\$9.53	\$9.47	\$12.57	\$11.16
Ancillary	\$3.86	\$4.24	\$3.85	\$2.67	\$1.99
DoN	\$2.95	\$3.25	\$6.34	\$2.42	\$2.47
Section 8.2	\$11.46	\$11.53	\$11.07	\$11.17	\$11.02
Property Adj.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.69
<b>Total</b>	<b>\$177.46</b>	<b>\$193.28</b>	<b>\$172.28</b>	<b>\$154.76</b>	<b>\$153.89</b>

**Table III-5 – Facility-Specific Results**

Facility	Gill Odd Fellows	Green Mountain	Greensboro	Haven Hlth Care-Rutland	Haven Hlth Care-St.Albans
<b>Dollar Impact</b>					
<i>Medicaid Days</i>	15,266	15,137	5,955	32,125	34,079
<b>Current Rules - Rebase</b>					
Nursing	\$9,358	\$43,216	(\$52,755)	\$221,823	\$152,912
Resident	(\$25,972)	\$3,618	\$1,822	\$134,604	\$98,318
Indirect	(\$232,761)	\$67,526	\$13,589	(\$139,744)	(\$25,321)
Property	\$0	\$0	\$0	\$0	\$0
Ancillary	\$0	\$0	\$0	\$0	\$0
DoN	(\$19,998)	(\$1,196)	(\$3,859)	\$11,147	\$28,660
Section 8.2	\$0	\$0	\$0	\$0	\$0
Property Adj.	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>(\$269,373)</b>	<b>\$113,164</b>	<b>(\$41,203)</b>	<b>\$227,831</b>	<b>\$254,570</b>
<b>Reversion - 7/1/07</b>					
Nursing	(\$89,031)	\$15,243	(\$52,755)	\$176,945	\$152,912
Resident	(\$32,674)	(\$4,677)	(\$792)	\$123,232	\$98,318
Indirect	(\$242,561)	\$57,808	\$9,766	(\$163,645)	(\$25,321)
Property	\$0	(\$363)	\$0	\$0	\$0
Ancillary	\$0	\$0	\$0	\$0	\$0
DoN	(\$21,433)	(\$2,785)	(\$3,859)	\$9,605	\$28,660
Section 8.2	\$0	\$0	\$0	\$0	\$0
Property Adj.	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>(\$385,700)</b>	<b>\$65,225</b>	<b>(\$47,640)</b>	<b>\$146,137</b>	<b>\$254,570</b>
<b>Recommended Model</b>					
Nursing	\$27,311	\$195,161	(\$46,556)	\$253,627	\$186,651
Resident	(\$25,972)	\$3,618	\$1,822	\$134,604	\$98,318
Indirect	(\$197,481)	\$89,702	\$27,351	(\$139,744)	(\$25,321)
Property	\$0	\$0	\$0	\$0	\$0
Ancillary	\$0	\$0	\$0	\$0	\$0
DoN	(\$19,998)	(\$1,196)	(\$3,859)	\$11,147	\$28,660
Section 8.2	\$0	\$0	\$0	\$0	\$0
Property Adj.	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>(\$216,141)</b>	<b>\$287,285</b>	<b>(\$21,241)</b>	<b>\$259,634</b>	<b>\$288,308</b>

**Table III-5 – Facility-Specific Results**

Facility	Helen Porter	Maple Lane	Mayo	McGirr	Morrisville Center
<b>Per Diem Rates</b>					
Current Rate					
Nursing	\$83.19	\$60.13	\$79.33	\$59.48	\$63.85
Resident	\$18.17	\$11.84	\$18.17	\$18.17	\$17.48
Indirect	\$54.05	\$31.62	\$43.94	\$42.17	\$43.94
Property	\$16.87	\$8.88	\$6.23	\$5.49	\$9.74
Ancillary	\$5.88	\$3.03	\$7.04	\$3.84	\$6.13
DoN	\$2.84	\$2.72	\$4.82	\$7.17	\$2.90
Section 8.2	\$11.01	\$10.89	\$10.47	\$11.53	\$11.53
Property Adj.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total</b>	<b>\$192.01</b>	<b>\$129.09</b>	<b>\$169.99</b>	<b>\$147.85</b>	<b>\$155.57</b>
Current Rules - Rebase					
Nursing	\$82.68	\$64.66	\$88.19	\$62.98	\$72.23
Resident	\$18.48	\$10.92	\$18.48	\$17.31	\$18.48
Indirect	\$46.22	\$34.70	\$46.22	\$43.40	\$46.22
Property	\$16.87	\$8.88	\$6.23	\$5.49	\$9.74
Ancillary	\$5.88	\$3.03	\$7.04	\$3.84	\$6.13
DoN	\$3.00	\$3.51	\$5.67	\$6.94	\$2.78
Section 8.2	\$11.01	\$10.89	\$10.47	\$11.53	\$11.53
Property Adj.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total</b>	<b>\$184.14</b>	<b>\$136.57</b>	<b>\$182.30</b>	<b>\$151.49</b>	<b>\$167.10</b>
Reversion - 7/1/07					
Nursing	\$80.99	\$64.66	\$88.19	\$57.96	\$71.98
Resident	\$18.04	\$10.92	\$18.04	\$16.75	\$18.04
Indirect	\$45.58	\$34.70	\$45.58	\$42.00	\$45.58
Property	\$16.87	\$8.88	\$6.23	\$5.49	\$9.74
Ancillary	\$5.88	\$3.03	\$7.04	\$3.84	\$6.13
DoN	\$3.00	\$3.51	\$5.67	\$6.71	\$2.77
Section 8.2	\$11.01	\$10.89	\$10.47	\$11.53	\$11.53
Property Adj.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total</b>	<b>\$181.36</b>	<b>\$136.57</b>	<b>\$181.21</b>	<b>\$144.29</b>	<b>\$165.75</b>
Recommended Model					
Nursing	\$91.91	\$65.58	\$89.43	\$63.87	\$73.26
Resident	\$18.48	\$10.92	\$18.48	\$17.31	\$18.48
Indirect	\$48.53	\$34.70	\$48.53	\$43.40	\$47.15
Property	\$16.87	\$8.88	\$6.23	\$5.49	\$9.74
Ancillary	\$5.88	\$3.03	\$7.04	\$3.84	\$6.13
DoN	\$3.00	\$3.51	\$5.67	\$6.94	\$2.78
Section 8.2	\$11.01	\$10.89	\$10.47	\$11.53	\$11.53
Property Adj.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total</b>	<b>\$195.68</b>	<b>\$137.49</b>	<b>\$185.85</b>	<b>\$152.38</b>	<b>\$169.05</b>

**Table III-5 – Facility-Specific Results**

Facility	Helen Porter	Maple Lane	Mayo	McGirr	Morrisville Center
<b>Dollar Impact</b>					
<i>Medicaid Days</i>	25,780	17,878	8,557	7,232	22,939
<b>Current Rules - Rebase</b>					
Nursing	(\$13,122)	\$81,077	\$75,815	\$25,326	\$192,183
Resident	\$7,889	(\$16,466)	\$2,618	(\$6,227)	\$22,847
Indirect	(\$201,703)	\$55,046	\$19,527	\$8,895	\$52,347
Property	\$0	\$0	\$0	\$0	\$0
Ancillary	\$0	\$0	\$0	\$0	\$0
DoN	\$4,151	\$14,052	\$7,299	(\$1,700)	(\$2,890)
Section 8.2	\$0	\$0	\$0	\$0	\$0
Property Adj.	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>(\$202,785)</b>	<b>\$133,710</b>	<b>\$105,260</b>	<b>\$26,296</b>	<b>\$264,487</b>
<b>Reversion - 7/1/07</b>					
Nursing	(\$56,896)	\$81,077	\$75,815	(\$10,978)	\$186,311
Resident	(\$3,429)	(\$16,466)	(\$1,138)	(\$10,262)	\$12,777
Indirect	(\$218,253)	\$55,046	\$14,033	(\$1,229)	\$37,620
Property	\$0	\$0	\$0	\$0	\$0
Ancillary	\$0	\$0	\$0	\$0	\$0
DoN	\$4,151	\$14,052	\$7,299	(\$3,319)	(\$3,120)
Section 8.2	\$0	\$0	\$0	\$0	\$0
Property Adj.	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>(\$274,428)</b>	<b>\$133,710</b>	<b>\$96,010</b>	<b>(\$25,789)</b>	<b>\$233,588</b>
<b>Recommended Model</b>					
Nursing	\$224,647	\$97,453	\$86,494	\$31,777	\$215,650
Resident	\$7,889	(\$16,466)	\$2,618	(\$6,227)	\$22,847
Indirect	(\$142,125)	\$55,046	\$39,302	\$8,895	\$73,565
Property	\$0	\$0	\$0	\$0	\$0
Ancillary	\$0	\$0	\$0	\$0	\$0
DoN	\$4,151	\$14,052	\$7,299	(\$1,700)	(\$2,890)
Section 8.2	\$0	\$0	\$0	\$0	\$0
Property Adj.	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>\$94,561</b>	<b>\$150,086</b>	<b>\$135,714</b>	<b>\$32,746</b>	<b>\$309,172</b>

**Table III-5 – Facility-Specific Results**

Facility	Mountain View Center	Mt. Ascutney	Newport	Pines	Prospect
<b>Per Diem Rates</b>					
Current Rate					
Nursing	\$63.69	\$85.73	\$45.15	\$65.38	\$56.33
Resident	\$15.96	\$18.17	\$13.77	\$15.83	\$18.17
Indirect	\$37.64	\$60.20	\$29.85	\$37.13	\$43.19
Property	\$8.12	\$8.94	\$4.47	\$4.87	\$3.69
Ancillary	\$5.18	\$5.17	\$3.13	\$2.93	\$4.10
DoN	\$1.68	\$3.98	\$4.05	\$4.44	\$10.36
Section 8.2	\$11.32	\$11.53	\$11.53	\$10.60	\$11.11
Property Adj.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total</b>	<b>\$143.59</b>	<b>\$193.71</b>	<b>\$111.94</b>	<b>\$141.18</b>	<b>\$146.94</b>
Current Rules - Rebase					
Nursing	\$68.11	\$88.54	\$53.10	\$63.19	\$50.91
Resident	\$15.76	\$18.48	\$12.56	\$13.76	\$17.45
Indirect	\$43.71	\$63.32	\$29.43	\$39.37	\$44.94
Property	\$8.12	\$8.94	\$4.47	\$4.87	\$3.69
Ancillary	\$5.18	\$5.17	\$3.13	\$2.93	\$4.10
DoN	\$1.77	\$4.95	\$3.80	\$4.21	\$9.37
Section 8.2	\$11.32	\$11.53	\$11.53	\$10.60	\$11.11
Property Adj.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total</b>	<b>\$153.96</b>	<b>\$200.93</b>	<b>\$118.01</b>	<b>\$138.93</b>	<b>\$141.57</b>
Reversion - 7/1/07					
Nursing	\$68.11	\$86.73	\$37.62	\$63.19	\$49.38
Resident	\$15.76	\$18.04	\$12.15	\$13.76	\$16.92
Indirect	\$43.71	\$62.44	\$28.48	\$39.37	\$43.59
Property	\$8.12	\$8.94	\$4.32	\$4.87	\$3.69
Ancillary	\$5.18	\$5.17	\$3.13	\$2.93	\$4.10
DoN	\$1.77	\$4.79	\$3.67	\$4.21	\$9.09
Section 8.2	\$11.32	\$11.53	\$11.53	\$10.60	\$11.11
Property Adj.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total</b>	<b>\$153.96</b>	<b>\$197.63</b>	<b>\$100.90</b>	<b>\$138.93</b>	<b>\$137.89</b>
Recommended Model					
Nursing	\$69.07	\$98.42	\$53.86	\$64.08	\$51.63
Resident	\$15.76	\$18.48	\$12.56	\$13.76	\$17.45
Indirect	\$43.71	\$63.32	\$29.43	\$39.37	\$44.94
Property	\$8.12	\$8.94	\$4.47	\$4.87	\$3.69
Ancillary	\$5.18	\$5.17	\$3.13	\$2.93	\$4.10
DoN	\$1.77	\$4.95	\$3.80	\$4.21	\$9.37
Section 8.2	\$11.32	\$11.53	\$11.53	\$10.60	\$11.11
Property Adj.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total</b>	<b>\$154.92</b>	<b>\$210.80</b>	<b>\$118.76</b>	<b>\$139.83</b>	<b>\$142.30</b>

**Table III-5 – Facility-Specific Results**

Facility	Mountain View Center	Mt. Ascutney	Newport	Pines	Prospect
<b>Dollar Impact</b>					
<i>Medicaid Days</i>	38,195	13,404	10,927	15,897	4,295
Current Rules - Rebase					
Nursing	\$168,707	\$37,652	\$86,924	(\$34,894)	(\$23,257)
Resident	(\$7,945)	\$4,102	(\$13,309)	(\$32,891)	(\$3,092)
Indirect	\$232,073	\$41,914	(\$4,589)	\$35,657	\$7,516
Property	\$0	\$0	\$0	\$0	\$0
Ancillary	\$0	\$0	\$0	\$0	\$0
DoN	\$3,285	\$13,042	(\$2,775)	(\$3,577)	(\$4,226)
Section 8.2	\$0	\$0	\$0	\$0	\$0
Property Adj.	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>\$396,120</b>	<b>\$96,710</b>	<b>\$66,250</b>	<b>(\$35,705)</b>	<b>(\$23,060)</b>
Reversion - 7/1/07					
Nursing	\$168,707	\$13,283	(\$82,313)	(\$34,894)	(\$29,833)
Resident	(\$7,945)	(\$1,783)	(\$17,735)	(\$32,891)	(\$5,347)
Indirect	\$232,073	\$30,132	(\$14,948)	\$35,657	\$1,709
Property	\$0	\$0	(\$1,573)	\$0	\$0
Ancillary	\$0	\$0	\$0	\$0	\$0
DoN	\$3,285	\$10,951	(\$4,109)	(\$3,577)	(\$5,433)
Section 8.2	\$0	\$0	\$0	\$0	\$0
Property Adj.	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>\$396,120</b>	<b>\$52,584</b>	<b>(\$120,678)</b>	<b>(\$35,705)</b>	<b>(\$38,904)</b>
Recommended Model					
Nursing	\$205,527	\$170,043	\$95,130	(\$20,682)	(\$20,156)
Resident	(\$7,945)	\$4,102	(\$13,309)	(\$32,891)	(\$3,092)
Indirect	\$232,073	\$41,914	(\$4,589)	\$35,657	\$7,516
Property	\$0	\$0	\$0	\$0	\$0
Ancillary	\$0	\$0	\$0	\$0	\$0
DoN	\$3,285	\$13,042	(\$2,775)	(\$3,577)	(\$4,226)
Section 8.2	\$0	\$0	\$0	\$0	\$0
Property Adj.	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>\$432,940</b>	<b>\$229,101</b>	<b>\$74,457</b>	<b>(\$21,493)</b>	<b>(\$19,959)</b>

**Table III-5 – Facility-Specific Results**

Facility	Redstone Villa	Rowan Court	Springfield	St. Johnsbury	Starr Farm
<b>Per Diem Rates</b>					
Current Rate					
Nursing	\$57.27	\$66.64	\$72.74	\$74.41	\$82.34
Resident	\$14.16	\$17.46	\$18.17	\$15.24	\$16.04
Indirect	\$43.94	\$43.94	\$43.94	\$39.24	\$43.94
Property	\$11.01	\$9.66	\$10.55	\$9.44	\$12.00
Ancillary	\$4.00	\$5.83	\$5.06	\$4.59	\$5.93
DoN	\$3.36	\$1.93	\$2.41	\$2.09	\$1.80
Section 8.2	\$11.10	\$11.53	\$11.44	\$11.12	\$10.90
Property Adj.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total</b>	<b>\$144.85</b>	<b>\$156.99</b>	<b>\$164.31</b>	<b>\$156.12</b>	<b>\$172.94</b>
Current Rules - Rebase					
Nursing	\$61.80	\$71.37	\$70.10	\$77.19	\$85.08
Resident	\$14.83	\$17.60	\$18.35	\$14.72	\$14.83
Indirect	\$46.22	\$45.22	\$44.90	\$39.92	\$42.87
Property	\$11.01	\$9.66	\$10.55	\$9.44	\$12.00
Ancillary	\$4.00	\$5.83	\$5.06	\$4.59	\$5.93
DoN	\$8.01	\$2.79	\$2.73	\$2.29	\$1.91
Section 8.2	\$11.10	\$11.53	\$11.44	\$11.12	\$10.90
Property Adj.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total</b>	<b>\$156.97</b>	<b>\$164.00</b>	<b>\$163.13</b>	<b>\$159.26</b>	<b>\$173.51</b>
Reversion - 7/1/07					
Nursing	\$61.80	\$63.93	\$67.43	\$77.19	\$85.08
Resident	\$14.83	\$17.03	\$17.76	\$14.72	\$14.83
Indirect	\$45.58	\$43.76	\$43.45	\$39.92	\$42.87
Property	\$10.98	\$9.66	\$10.55	\$9.44	\$12.00
Ancillary	\$4.00	\$5.83	\$5.06	\$4.59	\$5.93
DoN	\$8.01	\$2.70	\$2.64	\$2.29	\$1.91
Section 8.2	\$11.10	\$11.53	\$11.44	\$11.12	\$10.90
Property Adj.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total</b>	<b>\$156.31</b>	<b>\$154.44</b>	<b>\$158.33</b>	<b>\$159.26</b>	<b>\$173.51</b>
Recommended Model					
Nursing	\$62.67	\$72.38	\$71.09	\$78.29	\$86.28
Resident	\$14.83	\$17.60	\$18.35	\$14.72	\$14.83
Indirect	\$48.53	\$45.22	\$44.90	\$39.92	\$42.87
Property	\$11.01	\$9.66	\$10.55	\$9.44	\$12.00
Ancillary	\$4.00	\$5.83	\$5.06	\$4.59	\$5.93
DoN	\$8.01	\$2.79	\$2.73	\$2.29	\$1.91
Section 8.2	\$11.10	\$11.53	\$11.44	\$11.12	\$10.90
Property Adj.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total</b>	<b>\$160.16</b>	<b>\$165.01</b>	<b>\$164.12</b>	<b>\$160.35</b>	<b>\$174.72</b>

**Table III-5 – Facility-Specific Results**

Facility	Redstone Villa	Rowan Court	Springfield	St. Johnsbury	Starr Farm
<b>Dollar Impact</b>					
<i>Medicaid Days</i>	6,953	24,240	22,947	26,112	28,373
Current Rules - Rebase					
Nursing	\$31,448	\$114,607	(\$60,465)	\$72,670	\$77,714
Resident	\$4,686	\$3,272	\$4,085	(\$13,552)	(\$34,416)
Indirect	\$15,867	\$30,954	\$22,006	\$17,652	(\$30,246)
Property	\$0	\$0	\$0	\$0	\$0
Ancillary	\$0	\$0	\$0	\$0	\$0
DoN	\$32,311	\$21,040	\$7,320	\$5,170	\$3,093
Section 8.2	\$0	\$0	\$0	\$0	\$0
Property Adj.	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>\$84,312</b>	<b>\$169,874</b>	<b>(\$27,055)</b>	<b>\$81,939</b>	<b>\$16,144</b>
Reversion - 7/1/07					
Nursing	\$31,448	(\$65,690)	(\$121,757)	\$72,670	\$77,714
Resident	\$4,686	(\$10,496)	(\$9,500)	(\$13,552)	(\$34,416)
Indirect	\$11,403	(\$4,387)	(\$11,221)	\$17,652	(\$30,246)
Property	(\$174)	\$0	\$0	\$0	\$0
Ancillary	\$0	\$0	\$0	\$0	\$0
DoN	\$32,311	\$18,859	\$5,324	\$5,170	\$3,093
Section 8.2	\$0	\$0	\$0	\$0	\$0
Property Adj.	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>\$79,674</b>	<b>(\$61,715)</b>	<b>(\$137,154)</b>	<b>\$81,939</b>	<b>\$16,144</b>
Recommended Model					
Nursing	\$37,532	\$139,089	(\$37,679)	\$101,210	\$111,931
Resident	\$4,686	\$3,272	\$4,085	(\$13,552)	(\$34,416)
Indirect	\$31,935	\$30,954	\$22,006	\$17,652	(\$30,246)
Property	\$0	\$0	\$0	\$0	\$0
Ancillary	\$0	\$0	\$0	\$0	\$0
DoN	\$32,311	\$21,040	\$7,320	\$5,170	\$3,093
Section 8.2	\$0	\$0	\$0	\$0	\$0
Property Adj.	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>\$106,464</b>	<b>\$194,356</b>	<b>(\$4,268)</b>	<b>\$110,480</b>	<b>\$50,362</b>

**Table III-5 – Facility-Specific Results**

Facility	Thompson House	Union House	Vernon Green	Woodridge	Total
<b>Per Diem Rates</b>					
Current Rate					
Nursing	\$89.51	\$62.76	\$78.37	\$83.78	\$74.84
Resident	\$18.17	\$16.96	\$18.17	\$18.17	\$16.73
Indirect	\$43.94	\$34.23	\$43.94	\$43.94	\$43.67
Property	\$7.40	\$7.12	\$6.37	\$19.35	\$11.00
Ancillary	\$5.84	\$4.31	\$3.59	\$4.30	\$4.86
DoN	\$6.50	\$4.37	\$4.33	\$1.92	\$2.98
Section 8.2	\$10.95	\$11.19	\$10.50	\$10.89	\$11.15
Property Adj.	\$0.00	\$4.32	\$0.00	\$3.89	\$0.28
<b>Total</b>	<b>\$182.31</b>	<b>\$145.25</b>	<b>\$165.26</b>	<b>\$186.23</b>	<b>\$165.52</b>
Current Rules - Rebase					
Nursing	\$82.07	\$65.89	\$76.80	\$86.52	\$76.34
Resident	\$18.48	\$16.14	\$18.48	\$18.48	\$17.02
Indirect	\$46.22	\$37.99	\$46.22	\$46.22	\$44.16
Property	\$7.40	\$7.12	\$6.37	\$19.35	\$11.00
Ancillary	\$5.84	\$4.31	\$3.59	\$4.30	\$4.86
DoN	\$5.41	\$5.32	\$4.27	\$2.28	\$3.33
Section 8.2	\$10.95	\$11.19	\$10.50	\$10.89	\$11.15
Property Adj.	\$0.00	\$4.32	\$0.00	\$3.89	\$0.28
<b>Total</b>	<b>\$176.36</b>	<b>\$152.28</b>	<b>\$166.23</b>	<b>\$191.93</b>	<b>\$168.15</b>
Reversion - 7/1/07					
Nursing	\$82.07	\$65.85	\$76.80	\$84.75	\$74.81
Resident	\$18.04	\$16.13	\$18.04	\$18.04	\$16.77
Indirect	\$45.58	\$37.97	\$45.58	\$45.58	\$43.65
Property	\$7.40	\$7.12	\$6.37	\$19.35	\$10.97
Ancillary	\$5.84	\$4.31	\$3.59	\$4.30	\$4.86
DoN	\$5.41	\$5.31	\$4.27	\$2.28	\$3.30
Section 8.2	\$10.95	\$11.19	\$10.50	\$10.89	\$11.15
Property Adj.	\$0.00	\$4.32	\$0.00	\$3.89	\$0.28
<b>Total</b>	<b>\$175.28</b>	<b>\$152.20</b>	<b>\$165.14</b>	<b>\$189.07</b>	<b>\$165.81</b>
Recommended Model					
Nursing	\$83.23	\$66.83	\$77.89	\$96.17	\$78.38
Resident	\$18.48	\$16.14	\$18.48	\$18.48	\$17.02
Indirect	\$48.53	\$37.99	\$47.95	\$48.53	\$44.79
Property	\$7.40	\$7.12	\$6.37	\$19.35	\$11.00
Ancillary	\$5.84	\$4.31	\$3.59	\$4.30	\$4.86
DoN	\$5.41	\$5.32	\$4.27	\$2.28	\$3.33
Section 8.2	\$10.95	\$11.19	\$10.50	\$10.89	\$11.15
Property Adj.	\$0.00	\$4.32	\$0.00	\$3.89	\$0.28
<b>Total</b>	<b>\$179.84</b>	<b>\$153.22</b>	<b>\$169.04</b>	<b>\$203.89</b>	<b>\$170.82</b>

**Table III-5 – Facility-Specific Results**

Facility	Thompson House	Union House	Vernon Green	Woodridge	Total
<b>Dollar Impact</b>					
<i>Medicaid Days</i>	6,244	12,281	17,023	28,765	731,597
<b>Current Rules - Rebase</b>					
Nursing	(\$46,493)	\$38,525	(\$26,607)	\$78,960	\$1,095,831
Resident	\$1,911	(\$10,034)	\$5,209	\$8,802	\$214,107
Indirect	\$14,249	\$46,263	\$38,846	\$65,642	\$363,413
Property	\$0	\$0	\$0	\$0	\$0
Ancillary	\$0	\$0	\$0	\$0	\$0
DoN	(\$6,793)	\$11,630	(\$1,072)	\$10,470	\$253,893
Section 8.2	\$0	\$0	\$0	\$0	\$0
Property Adj.	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>(\$37,127)</b>	<b>\$86,385</b>	<b>\$16,376</b>	<b>\$163,874</b>	<b>\$1,927,245</b>
<b>Reversion - 7/1/07</b>					
Nursing	(\$46,493)	\$37,997	(\$26,607)	\$27,873	(\$22,591)
Resident	(\$830)	(\$10,156)	(\$2,264)	(\$3,826)	\$30,056
Indirect	\$10,240	\$45,943	\$27,918	\$47,175	(\$9,943)
Property	\$0	\$0	\$0	\$0	(\$18,132)
Ancillary	\$0	\$0	\$0	\$0	\$0
DoN	(\$6,793)	\$11,593	(\$1,072)	\$10,470	\$233,237
Section 8.2	\$0	\$0	\$0	\$0	\$0
Property Adj.	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>(\$43,877)</b>	<b>\$85,378</b>	<b>(\$2,026)</b>	<b>\$81,693</b>	<b>\$212,627</b>
<b>Recommended Model</b>					
Nursing	(\$39,237)	\$49,984	(\$8,086)	\$356,600	\$2,587,004
Resident	\$1,911	(\$10,034)	\$5,209	\$8,802	\$214,107
Indirect	\$28,679	\$46,263	\$68,228	\$132,118	\$821,593
Property	\$0	\$0	\$0	\$0	\$0
Ancillary	\$0	\$0	\$0	\$0	\$0
DoN	(\$6,793)	\$11,630	(\$1,072)	\$10,470	\$253,893
Section 8.2	\$0	\$0	\$0	\$0	\$0
Property Adj.	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>(\$15,441)</b>	<b>\$97,843</b>	<b>\$64,279</b>	<b>\$507,990</b>	<b>\$3,876,598</b>

**Table III-5 – Facility-Specific Results**

**Difference: Medicaid Costs v. Payments**

	<b>Current Rate</b>	<b>Current Rules Rebase</b>	<b>Reversion - 7/1/07</b>	<b>Recommended Model</b>
Bel Aire	(\$24,643)	(\$23,967)	(\$29,760)	\$1
Bennington	\$89,602	(\$21,261)	(\$112,697)	\$18
Berlin	\$24,272	(\$158,293)	(\$454,537)	(\$124,801)
Birchwood Terrace	(\$252,498)	(\$42,306)	(\$92,694)	(\$10)
Brookside - WRJ	(\$104,004)	(\$15,224)	(\$45,673)	(\$6)
Burlington	(\$1,443)	(\$1,443)	(\$1,443)	(\$1,443)
Cedar Hill	(\$325,376)	(\$13,637)	(\$21,179)	\$1
Centers for Living & Rehab	(\$413,753)	(\$532,017)	(\$569,662)	(\$437,974)
Copley Manor	\$121,501	(\$12,998)	(\$12,998)	(\$14)
Crescent Manor	(\$18,974)	(\$115,609)	(\$132,678)	(\$64,497)
Derby Green	(\$48,806)	(\$5,501)	(\$5,501)	(\$0)
Eden Park - Brattleboro	(\$50,618)	(\$111,513)	(\$135,403)	(\$54,527)
Eden Park - Rutland	(\$314,702)	(\$43,471)	(\$43,471)	\$56
Franklin County Rehab	(\$19,543)	(\$18,548)	(\$37,119)	(\$20)
Gifford	(\$409,525)	(\$372,471)	(\$390,224)	(\$315,932)
Gill Odd Fellows	(\$67,630)	(\$337,003)	(\$453,330)	(\$283,770)
Green Mountain	(\$450,785)	(\$337,621)	(\$385,560)	(\$163,500)
Greensboro	(\$79,814)	(\$121,017)	(\$127,454)	(\$101,056)
Haven Hlth Care-Rutland	(\$259,651)	(\$31,821)	(\$113,514)	(\$17)
Haven Hlth Care-St.Albans	(\$288,278)	(\$33,707)	(\$33,707)	\$31
Helen Porter	(\$292,426)	(\$495,211)	(\$566,854)	(\$197,865)
Maple Lane	(\$150,082)	(\$16,373)	(\$16,373)	\$4
Mayo	(\$226,369)	(\$121,109)	(\$130,359)	(\$90,655)
McGirr	(\$57,956)	(\$31,660)	(\$83,745)	(\$25,209)
Morrisville Center	(\$333,849)	(\$69,362)	(\$100,261)	(\$24,677)
Mountain View Center	(\$432,914)	(\$36,793)	(\$36,793)	\$27
Mt. Ascutney	(\$1,205,774)	(\$1,109,065)	(\$1,153,191)	(\$976,673)
Newport	(\$257,651)	(\$191,401)	(\$378,329)	(\$183,195)
Pines	\$21,499	(\$14,206)	(\$14,206)	\$6
Prospect	\$19,959	(\$3,101)	(\$18,945)	\$0
Redstone Villa	(\$119,358)	(\$35,046)	(\$39,684)	(\$12,894)
Rowan Court	(\$322,082)	(\$152,208)	(\$383,797)	(\$127,726)
Springfield	(\$4,905)	(\$31,960)	(\$142,060)	(\$9,174)
St. Johnsbury	(\$110,493)	(\$28,553)	(\$28,553)	(\$13)
Starr Farm	(\$50,329)	(\$34,185)	(\$34,185)	\$33
Thompson House	\$7,699	(\$29,428)	(\$36,178)	(\$7,742)
Union House	(\$97,841)	(\$11,457)	(\$12,464)	\$1
Vernon Green	(\$107,659)	(\$91,283)	(\$109,685)	(\$43,381)
Woodridge	(\$1,110,367)	(\$946,493)	(\$1,028,675)	(\$602,378)
<b>Total</b>	<b>(\$7,725,566)</b>	<b>(\$5,798,322)</b>	<b>(\$7,512,939)</b>	<b>(\$3,848,969)</b>

**Table III-5 – Facility-Specific Results**

**Percentage Difference: Medicaid Rates v. Medicaid Costs**

	<b>Current Rate</b>	<b>Current Rules Rebase</b>	<b>Reversion - 7/1/07</b>	<b>Recommended Model</b>
Bel Aire	-1.8%	-1.7%	-2.2%	0.0%
Bennington	2.6%	-0.6%	-3.3%	0.0%
Berlin	0.5%	-3.2%	-9.1%	-2.5%
Birchwood Terrace	-4.0%	-0.7%	-1.5%	0.0%
Brookside - WRJ	-4.6%	-0.7%	-2.0%	0.0%
Burlington	0.0%	0.0%	0.0%	0.0%
Cedar Hill	-19.8%	-0.8%	-1.3%	0.0%
Centers for Living & Rehab	-7.7%	-9.9%	-10.6%	-8.2%
Copley Manor	5.1%	-0.5%	-0.5%	0.0%
Crescent Manor	-0.7%	-4.3%	-5.0%	-2.4%
Derby Green	-5.5%	-0.6%	-0.6%	0.0%
Eden Park - Brattleboro	-1.7%	-3.8%	-4.7%	-1.9%
Eden Park - Rutland	-5.2%	-0.7%	-0.7%	0.0%
Franklin County Rehab	-0.7%	-0.7%	-1.3%	0.0%
Gifford	-25.8%	-23.5%	-24.6%	-19.9%
Gill Odd Fellows	-2.3%	-11.3%	-15.1%	-9.5%
Green Mountain	-14.6%	-10.9%	-12.5%	-5.3%
Greensboro	-7.1%	-10.7%	-11.3%	-9.0%
Haven Hlth Care-Rutland	-5.2%	-0.6%	-2.3%	0.0%
Haven Hlth Care-St.Albans	-5.5%	-0.6%	-0.6%	0.0%
Helen Porter	-5.6%	-9.4%	-10.8%	-3.8%
Maple Lane	-6.1%	-0.7%	-0.7%	0.0%
Mayo	-13.5%	-7.2%	-7.8%	-5.4%
McGirr	-5.1%	-2.8%	-7.4%	-2.2%
Morrisville Center	-8.6%	-1.8%	-2.6%	-0.6%
Mountain View Center	-7.3%	-0.6%	-0.6%	0.0%
Mt. Ascutney	-31.7%	-29.2%	-30.3%	-25.7%
Newport	-17.4%	-12.9%	-25.5%	-12.4%
Pines	1.0%	-0.6%	-0.6%	0.0%
Prospect	3.3%	-0.5%	-3.1%	0.0%
Redstone Villa	-10.6%	-3.1%	-3.5%	-1.1%
Rowan Court	-7.8%	-3.7%	-9.3%	-3.1%
Springfield	-0.1%	-0.8%	-3.8%	-0.2%
St. Johnsbury	-2.6%	-0.7%	-0.7%	0.0%
Starr Farm	-1.0%	-0.7%	-0.7%	0.0%
Thompson House	0.7%	-2.6%	-3.2%	-0.7%
Union House	-5.2%	-0.6%	-0.7%	0.0%
Vernon Green	-3.7%	-3.1%	-3.8%	-1.5%
Woodridge	-17.2%	-14.6%	-15.9%	-9.3%
<b>Total</b>	<b>-6.0%</b>	<b>-4.5%</b>	<b>-5.8%</b>	<b>-3.0%</b>

	<b>Current Rate</b>	<b>Current Rules Rebase</b>	<b>Reversion - 7/1/07</b>	<b>Recommended Model</b>
<b>Facilities with Losses:</b>				
Greater than Three Percent	24	16	21	11
Greater than Five Percent	21	10	13	9
Greater than Ten Percent	8	7	9	3

*Note: Nursing Care allowable costs inflated by NHMB plus one percentage point*